

PART 3

INTERNAL DEPARTMENTS

Operational Budget for the three financial years from 2011/12 until 2013/14

Total Council - All Services	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	147 654 836	163 839 099	167 477 884	195 806 049	213 089 099	231 627 855
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	337 064 022	396 618 356	399 611 946	490 309 211	563 062 514	655 936 848
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	5 625 426	11 610 060	11 955 501	12 703 862	13 496 032	14 251 306
INTEREST EARNED - EXTERNAL INVESTMENTS	38 623 784	32 250 000	24 403 800	27 740 000	26 759 000	27 232 000
INTEREST EARNED - OUTSTANDING DEBTORS	1 925 436	1 666 870	1 690 920	1 736 315	1 753 685	1 771 223
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	3 465 656	4 120 000	5 172 000	5 140 100	5 356 150	5 573 960
LICENSES & PERMITS	5 035 571	5 117 500	5 146 500	5 246 500	5 502 800	5 783 000
INCOME FOR AGENCY SERVICES	7 376 385	7 550 000	7 550 000	7 704 000	7 781 040	7 858 800
GRANTS & SUBSIDIES RECEIVED - OPERATING	62 632 312	75 081 000	75 737 640	83 319 950	92 872 350	98 608 045
GRANTS & SUBSIDIES RECEIVED - CAPITAL	44 286 630	67 743 000	73 404 913	74 202 650	79 178 000	92 325 450
OTHER REVENUE	49 574 700	26 866 393	19 360 915	31 875 333	45 897 029	79 812 175
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	472 500	0	480 000	482 000	484 000
TOTAL OPERATING REVENUE GENERATED	703 264 757	792 934 778	791 512 019	936 263 970	1 055 229 699	1 221 264 662
LESS REVENUE FOREGONE	(36 601 668)	(13 520 542)	(8 422 615)	(10 280 678)	(11 719 971)	(13 184 968)
TOTAL DIRECT OPERATING REVENUE	666 663 089	779 414 236	783 089 404	925 983 292	1 043 509 728	1 208 079 694
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	100 583 696	115 133 731	118 069 493	137 508 130	152 274 402	171 711 811
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	100 583 696	115 133 731	118 069 493	137 508 130	152 274 402	171 711 811
TOTAL OPERATING REVENUE GENERATED	767 246 785	894 547 967	901 158 897	1 063 491 422	1 195 784 130	1 379 791 505
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(187 866 167)	(224 542 658)	(229 580 953)	(262 225 597)	(282 823 880)	(305 838 354)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	2 067 829	2 203 153	2 203 153	1 063 691	1 081 587	1 100 913
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	(10 850 473)	(12 220 447)	(12 246 169)	(15 363 913)	(16 593 026)	(17 920 466)
BAD DEBTS	(5 455 792)	(4 087 655)	(4 087 657)	(4 778 240)	(5 219 070)	(5 769 880)
COLLECTION COSTS	(1 567 259)	(308 390)	(676 055)	(557 500)	(584 919)	(616 105)
DEPRECIATION (GAMAP)	(160 103 948)	(153 376 967)	(155 313 280)	(156 886 900)	(157 610 601)	(162 833 931)
REPAIRS AND MAINTENANCE - Municipal Assets	(39 171 816)	(41 311 648)	(42 824 317)	(47 318 409)	(49 592 451)	(52 184 524)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(17 215 421)	(22 040 849)	(22 040 817)	(26 451 492)	(32 197 044)	(40 021 238)
BULK PURCHASES	(147 784 539)	(195 687 065)	(194 408 767)	(240 570 671)	(287 342 572)	(342 174 337)
CONTRACTED SERVICES	(17 762 090)	(17 851 072)	(19 963 340)	(21 457 615)	(23 632 005)	(26 272 997)
GRANTS & SUBSIDIES PAID (F4.2)	(991 000)	(31 012 300)	(34 678 800)	(45 195 750)	(49 311 975)	(52 860 575)
GENERAL EXPENSES - OTHER	(66 794 475)	(119 954 592)	(120 472 708)	(96 159 141)	(100 588 165)	(105 476 252)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	(447 621)	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	(9 100 321)	(1 516 510)	(1 515 797)	(1 717 250)	(1 827 960)	(1 939 205)
TOTAL DIRECT OPERATING EXPENDITURE	(663 043 093)	(821 707 000)	(835 605 507)	(917 618 787)	(1 006 242 081)	(1 112 806 951)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(100 583 696)	(115 133 731)	(118 069 493)	(137 508 130)	(152 274 402)	(171 711 811)
TOTAL INDIRECT OPERATING EXPENDITURE	(100 583 696)	(115 133 731)	(118 069 493)	(137 508 130)	(152 274 402)	(171 711 811)
TOTAL OPERATING EXPENDITURE	(763 626 789)	(936 840 731)	(953 675 000)	(1 055 126 917)	(1 158 516 483)	(1 284 518 762)
OPERATING SURPLUS / (DEFICIT)	3 619 996	(42 292 764)	(52 516 103)	8 364 505	37 267 647	95 272 743
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	3 619 996	(42 292 764)	(52 516 103)	8 364 505	37 267 647	95 272 743
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	3 619 996	(42 292 764)	(52 516 103)	8 364 505	37 267 647	95 272 743
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(70 439 814)	(51 337 500)	(37 485 125)	(64 444 462)	(91 763 765)	(139 357 055)
HOUSING DEVELOPMENT FUND	0	0	0	0	(2 584)	(7 123)
DEPRCIATION RESERVE EX AFR	162 318	122 602 565	122 533 726	122 311 330	124 884 969	126 911 405
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	4 728 151	6 878 308	8 396 262	9 449 774	10 015 384
SELF INSURANCE RESERVE	(3 596 255)	(360 837)	(210 000)	(291 424)	(302 855)	(314 337)
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(837 500 539)	(861 208 352)	(861 958 091)	(989 155 211)	(1 116 250 944)	(1 287 270 488)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(70 253 755)	33 339 615	39 200 806	74 336 211	79 533 186	92 521 017
LESS CAPITAL GRANTS RECOGNISED	(44 286 630)	(67 743 000)	(73 404 913)	(74 202 650)	(79 178 000)	(92 325 450)
NET OPERATING SURPLUS / (DEFICIT)	(114 540 384)	(34 403 385)	(34 204 107)	133 561	355 186	195 567

Operational Budget for the three financial years from 2011/12 until 2013/14

Executive & Council/Total	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	30 115 195	38 638 700	40 111 200	38 908 750	43 682 400	46 150 315
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	43 876	12 000	110 500	12 000	12 000	12 000
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	30 159 071	38 650 700	40 221 700	38 920 750	43 694 400	46 162 315
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	30 159 071	38 650 700	40 221 700	38 920 750	43 694 400	46 162 315
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	28 528 350	34 653 398	34 385 700	40 245 950	43 081 087	46 354 408
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	28 528 350	34 653 398	34 385 700	40 245 950	43 081 087	46 354 408
TOTAL OPERATING REVENUE GENERATED	58 687 421	73 304 098	74 607 400	79 166 700	86 775 487	92 516 723
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(12 442 284)	(15 532 045)	(15 101 453)	(18 538 533)	(20 252 063)	(21 878 392)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	(10 850 473)	(12 220 447)	(12 246 169)	(15 363 913)	(16 593 026)	(17 920 466)
BAD DEBTS	(1 562 787)	0	0	(350 000)	(367 500)	(385 875)
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(1 628 684)	(1 485 518)	(1 224 253)	(1 127 794)	(874 322)	(690 107)
REPAIRS AND MAINTENANCE - Municipal Assets	(304 412)	(417 005)	(412 854)	(438 285)	(460 075)	(483 425)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(112 640)	(43 150)	(43 150)	(40 305)	(36 878)	(36 878)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(193 707)	0	0	0	0	0
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(12 218 531)	(16 591 260)	(15 650 502)	(20 551 083)	(20 766 444)	(21 989 047)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	(8 879 480)	(1 500 000)	(1 500 000)	(1 500 000)	(1 600 000)	(1 700 000)
TOTAL DIRECT OPERATING EXPENDITURE	(48 192 998)	(47 789 425)	(46 178 381)	(57 909 913)	(60 950 308)	(65 084 190)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(16 041 527)	(18 352 266)	(18 166 391)	(21 411 193)	(23 074 631)	(25 116 394)
TOTAL INDIRECT OPERATING EXPENDITURE	(16 041 527)	(18 352 266)	(18 166 391)	(21 411 193)	(23 074 631)	(25 116 394)
TOTAL OPERATING EXPENDITURE	(64 234 525)	(66 141 691)	(64 344 772)	(79 321 106)	(84 024 939)	(90 200 584)
OPERATING SURPLUS / (DEFICIT)	(5 547 103)	7 162 407	10 262 628	(154 406)	2 750 548	2 316 139
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(5 547 103)	7 162 407	10 262 628	(154 406)	2 750 548	2 316 139
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(5 547 103)	7 162 407	10 262 628	(154 406)	2 750 548	2 316 139
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(130 000)	(80 650)	(115 650)	(558 836)	(291 671)	(315 007)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	874 781	676 785	727 706	621 172	467 583
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	16 508	16 639	12 736	3 343	2 912
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(64 364 525)	(65 331 052)	(63 766 998)	(79 139 500)	(83 692 095)	(90 045 096)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(5 677 103)	7 973 046	10 840 402	27 200	3 083 392	2 471 627
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(5 677 103)	7 973 046	10 840 402	27 200	3 083 392	2 471 627

Internal Department: Legal & Administration

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	The Department of Legal and Administration is fully complying with the aim of ensuring Good Governance and Public Participation. The Legal & Administration department provides support services to Council, Mayoral Administration and all other departments within the municipality. This Department will therefore continue to provide a high quality of administrative support, facilitation of events as well as ensuring legal compliance and proper public participation.	
Senior management structure	<p>The Department is headed by the Senior Manager : Legal & Administration with the assistance of the following Managers:</p> <ol style="list-style-type: none"> 1) Legal & Properties 2) Events & Facilities 3) Public Participation 4) Administration <p>The Legal & Administration Department resides in the Directorate Corporate Services, which is headed by the Executive Manager Corporate Services, Advocate Thobela Mekuto.</p>	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: GOOD GOVERNANCE AND PUBLIC PARTICIPATION		
STRATEGIC OBJECTIVES: THE PROVISION OF EFFECTIVE AND EFFICIENT SUPPORT SERVICES		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To promote customer care	Rating of services rendered. Improve customer care services.	Continuous training on Batho Pele Develop service standards
To administer the utilization of community halls.	To review the utilization of community halls	Maintain and review Administrative systems Furniture & office equipment
To ensure legal compliance.	Continuous monitoring of legal compliance.	Draft legal compliance audit Draft by-laws & policies
To render effective secretariat services.	To ensure institutional efficiency.	Maintain and review Administrative systems Electronic archiving Vehicles
To implement fraud and corruption plan and policy.	Maintain the hotline number Strengthen awareness campaign	Maintain the fraud prevention policy
To ensure the involvement of relevant stakeholders in the council events.	Develop stakehold database.	Maintain events management procedures
To maintain and manage a proper record and management system.	Maintain the implementation of records management policy	Maintain records management policy
Changes to service levels	No changes to current service levels are expected over the term covered by	

	the medium term revenue and expenditure framework.
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type, is attached in the schedules which follow.
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditure include:</p> <p>R0,23-million for furniture and equipment R0,1- IT equipment & software</p> <p>The capital programme of the Legal & Administration Department amounts to R0,34-million and represents 0,16% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>

Operational Budget for the three financial years from 2011/12 until 2013/14

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	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	30 115 195	38 638 700	40 111 200	38 908 750	43 682 400	46 150 315
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	43 876	12 000	110 500	12 000	12 000	12 000
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	30 159 071	38 650 700	40 221 700	38 920 750	43 694 400	46 162 315
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	30 159 071	38 650 700	40 221 700	38 920 750	43 694 400	46 162 315
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	28 528 350	34 653 398	34 385 700	40 245 950	43 081 087	46 354 408
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	28 528 350	34 653 398	34 385 700	40 245 950	43 081 087	46 354 408
TOTAL OPERATING REVENUE GENERATED	58 687 421	73 304 098	74 607 400	79 166 700	86 775 487	92 516 723
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(12 442 284)	(15 532 045)	(15 101 453)	(18 538 533)	(20 252 063)	(21 878 392)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	(10 850 473)	(12 220 447)	(12 246 169)	(15 363 913)	(16 593 026)	(17 920 466)
BAD DEBTS	(1 562 787)	0	0	(350 000)	(367 500)	(385 875)
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(1 628 684)	(1 485 518)	(1 224 253)	(1 127 794)	(874 322)	(690 107)
REPAIRS AND MAINTENANCE - Municipal Assets	(304 412)	(417 005)	(412 854)	(438 285)	(460 075)	(483 425)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(112 640)	(43 150)	(43 150)	(40 305)	(36 878)	(36 878)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(193 707)	0	0	0	0	0
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(12 218 531)	(16 591 260)	(15 650 502)	(20 551 083)	(20 766 444)	(21 989 047)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	(8 879 480)	(1 500 000)	(1 500 000)	(1 500 000)	(1 600 000)	(1 700 000)
TOTAL DIRECT OPERATING EXPENDITURE	(48 192 998)	(47 789 425)	(46 178 381)	(57 909 913)	(60 950 308)	(65 084 190)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(16 041 527)	(18 352 266)	(18 166 391)	(21 411 193)	(23 074 631)	(25 116 394)
TOTAL INDIRECT OPERATING EXPENDITURE	(16 041 527)	(18 352 266)	(18 166 391)	(21 411 193)	(23 074 631)	(25 116 394)
TOTAL OPERATING EXPENDITURE	(64 234 525)	(66 141 691)	(64 344 772)	(79 321 106)	(84 024 939)	(90 200 584)
OPERATING SURPLUS / (DEFICIT)	(5 547 103)	7 162 407	10 262 628	(154 406)	2 750 548	2 316 139
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(5 547 103)	7 162 407	10 262 628	(154 406)	2 750 548	2 316 139
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(5 547 103)	7 162 407	10 262 628	(154 406)	2 750 548	2 316 139
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(130 000)	(80 650)	(115 650)	(558 836)	(291 671)	(315 007)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	874 781	676 785	727 706	621 172	467 583
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	16 508	16 639	12 736	3 343	2 912
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(64 364 525)	(65 331 052)	(63 766 998)	(79 139 500)	(83 692 095)	(90 045 096)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(5 677 103)	7 973 046	10 840 402	27 200	3 083 392	2 471 627
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(5 677 103)	7 973 046	10 840 402	27 200	3 083 392	2 471 627

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040334	COUNCIL GENERAL	FURNITURE & OFFICE EQUIPMENT	EX	MC	GG1	100	SENIOR MANAGER LEGAL & ADMIN	1200001	2 X PLASMA TELEVISIONS	WAITING AREA	INST	CRR (REV)	25,000	-	-	-	-
MP040334	COUNCIL GENERAL	FURNITURE & OFFICE EQUIPMENT	EX	MC	GG1	100	SENIOR MANAGER LEGAL & ADMIN	1100236	ADDITIONAL FURNITURE FOR 11 NEW COUNCILLORS	ADDITIONAL FURNITURE FOR 11 NEW COUNCILLORS	INST	CRR (REV)	-	-	20,000	-	-
MP040334	COUNCIL GENERAL	FURNITURE & OFFICE EQUIPMENT	EX	MC	GG1	100	SENIOR MANAGER LEGAL & ADMIN	1200003	OFFICE FURNITURE	FILING OF LEGAL DOCUMENTS; CHAIRS FOR MAYOR'S SECRETARY; FURNITURE FOR SECRETARY OF THE SPEAKER	INST	CRR (REV)	37,000	25,000	28,000	30,000	33,000
MP040334	COUNCIL GENERAL	FURNITURE & OFFICE EQUIPMENT	EX	MC	GG1	100	SENIOR MANAGER LEGAL & ADMIN	1200004	PROJECTOR AND SCREEN - COUNCIL CHAMBER	PROJECTOR AND SCREEN TO DISPLAY PROCEEDINGS IN THE COUNCIL CHAMBER TO PEOPLE OUTSIDE THE COUNCIL CHAMBER	INST	CRR (REV)	-	30,000	-	-	-
MP040334	COUNCIL GENERAL	FURNITURE & OFFICE EQUIPMENT	EX	MC	GG1	100	SENIOR MANAGER LEGAL & ADMIN	1200002	SOUND SYSTEM COUNCIL CHAMBER	EXTEND SOUND SYSTEM	INST	CRR (REV)	50,000	-	-	-	-
MP040334	COUNCIL GENERAL	VEHICLES	EX	MC	GG1	100	SENIOR MANAGER LEGAL & ADMIN	0008296	EXECUTIVE SUPPORT VEHICLE	NONE	0	CRR	-	-	-	700,000	-
MP040334	COUNCIL GENERAL	VEHICLES	EX	MC	GG1	100	SENIOR MANAGER LEGAL & ADMIN	1200005	NEW VEHICLES - MAYOR'S OFFICE	NEW VEHICLE	INST	CRR	-	-	250,000	-	-
MP040334	COUNCIL GENERAL	VEHICLES	EX	MC	GG1	100	SENIOR MANAGER LEGAL & ADMIN	1100193	REPLACE VEHICLE	REPLACEMENT OF VOLKSWAGEN GOLF BPK775MP	INST	CRR	250,000	-	-	-	300,000
MP040334	COUNCIL GENERAL	VEHICLES	EX	MC	GG1	100	SENIOR MANAGER LEGAL & ADMIN	1100041	REPLACEMENT COMBI	COMBI	99	CRR	-	-	-	550,000	-
									TOTAL				362,000	55,000	298,000	1,280,000	333,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Executive & Council / Municipal Manager	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	4 500	0	49 000	0	0	0
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	4 500	0	49 000	0	0	0
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	4 500	0	49 000	0	0	0
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	28 528 350	34 653 398	34 385 700	40 245 950	43 081 087	46 354 408
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	28 528 350	34 653 398	34 385 700	40 245 950	43 081 087	46 354 408
TOTAL OPERATING REVENUE GENERATED	28 532 850	34 653 398	34 434 700	40 245 950	43 081 087	46 354 408
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(10 944 675)	(13 807 956)	(13 164 775)	(16 375 362)	(17 920 111)	(19 364 169)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(1 171 660)	(999 719)	(799 630)	(610 178)	(387 107)	(250 194)
REPAIRS AND MAINTENANCE - Municipal Assets	(273 528)	(352 205)	(352 854)	(369 285)	(387 725)	(407 125)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(63 879)	0	0	0	0	0
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(6 301 906)	(7 776 418)	(8 350 497)	(9 948 031)	(9 439 948)	(9 952 083)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(18 755 649)	(22 936 298)	(22 667 756)	(27 302 856)	(28 134 891)	(29 973 571)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(12 548 130)	(15 033 204)	(14 948 250)	(17 709 625)	(18 999 859)	(20 597 349)
TOTAL INDIRECT OPERATING EXPENDITURE	(12 548 130)	(15 033 204)	(14 948 250)	(17 709 625)	(18 999 859)	(20 597 349)
TOTAL OPERATING EXPENDITURE	(31 303 779)	(37 969 502)	(37 616 006)	(45 012 481)	(47 134 750)	(50 570 920)
OPERATING SURPLUS / (DEFICIT)	(2 770 929)	(3 316 104)	(3 181 306)	(4 766 531)	(4 053 663)	(4 216 512)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(2 770 929)	(3 316 104)	(3 181 306)	(4 766 531)	(4 053 663)	(4 216 512)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(2 770 929)	(3 316 104)	(3 181 306)	(4 766 531)	(4 053 663)	(4 216 512)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(130 000)	(80 650)	(80 650)	(408 558)	(160 117)	(152 175)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	532 274	434 120	370 586	288 215	166 911
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	15 248	15 379	11 476	3 032	2 601
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(31 433 779)	(37 502 630)	(37 247 157)	(45 038 977)	(47 003 620)	(50 553 583)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(2 900 929)	(2 849 232)	(2 812 457)	(4 793 027)	(3 922 533)	(4 199 175)
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(2 900 929)	(2 849 232)	(2 812 457)	(4 793 027)	(3 922 533)	(4 199 175)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040331	MUNICIPAL MANAGER	FURNITURE & OFFICE EQUIPMENT	EX	MM	GC1	110	SENIOR MANAGER LEGAL & ADMIN	1200007	FURNITURE	FURNITURE FOR MUNICIPAL MANAGER AND SECRETARY	INST	CRR (REV)	45,000	-	-	20,000	-
									TOTAL				45,000	-	-	20,000	-

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040330	INTERNAL AUDIT	FURNITURE & OFFICE EQUIPMENT	EX	MM	GC1	108	SENIOR MANAGER LEGAL & ADMIN	1200006	FURNITURE	FURNITURE FOR INTERNAL AUDITOR	INST	CRR (REV)	25,000	-	20,000	-	-
									TOTAL				25,000	-	20,000	-	-

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040322	LEGAL & ADMINISTRATI ON	FURNITURE & OFFICE EQUIPMENT	EX	MM	GC1	120	SENIOR MANAGER LEGAL & ADMIN	1000118	BULK FILING CABINETS	ARCHIVING OF DOCUMENTS	INST	CRR (REV)	150,000	60,000	-	60,000	-
MP040322	LEGAL & ADMINISTRATI ON	FURNITURE & OFFICE EQUIPMENT	EX	MM	GC1	120	SENIOR MANAGER LEGAL & ADMIN	1200012	CAMERA	TO BE UTILIZED FOR EVENTS	INST	CRR (REV)	10,000	-	-	-	-
MP040322	LEGAL & ADMINISTRATI ON	FURNITURE & OFFICE EQUIPMENT	EX	MM	GC1	120	SENIOR MANAGER LEGAL & ADMIN	1000155	FURNITURE	STAFF SUPPORT	INST	CRR (REV)	70,000	10,000	10,000	10,000	10,000
MP040322	LEGAL & ADMINISTRATI ON	IT EQUIPMENT & SOFTWARE	EX	MM	GC1	120	SENIOR MANAGER LEGAL & ADMIN	0008000	ELECTRONIC ARCHIVING OF INFORMATION (SOFTWARE)	GOOD ADMINISTRATION AND EASY SEARCHING OF DOCUMENT	14	CRR	100,000	75,000	75,000	-	-
MP040322	LEGAL & ADMINISTRATI ON	PLANT & EQUIPMENT	EX	MM	GC1	120	SENIOR MANAGER LEGAL & ADMIN	1200011	FRIDGE	FRIDGE FOR COUNCIL EVENTS	INST	CRR (REV)	15,000	-	-	-	-
									TOTAL				345,000	145,000	85,000	70,000	10,000

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040302	TECHNICAL & FACILITIES	FURNITURE AND OFFICE EQUIPMENT	EX	MM	GC1	112	EXECUTIVE MANAGER TECHNICAL & FACILITIES	1200009	FURNITURE	FURNITURE FOR OFFICE UCE	INST	CRR (REV)	40,000	-	-	-	-
MP040302	TECHNICAL & FACILITIES	FURNITURE AND OFFICE EQUIPMENT	EX	MM	GC1	112	EXECUTIVE MANAGER TECHNICAL & FACILITIES	1200008	GPS	GPS FOR TRAVELING TO WORKSHOPS/MEETINGS OUT OF TOWN	INST	CRR (REV)	4,000	-	-	-	-
TOTAL													44,000	-	-	-	-

Internal Department: Property Valuations

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The municipality ensures the proper & accurate valuation of the property within its area of jurisdiction & also needs to keep track of all the property within its area of jurisdiction. Such activities are in accordance with the implementation of the Municipal Property Rates Act towards compilation of a valuation roll.</p> <p>The property valuation is aimed at assisting the municipality in determining the payable tariffs in terms of property rates.</p> <p>The municipality is currently finalising the process of compilation of the new valuation roll in terms of the New Property Rates Act, which valuation roll will be for the period 1 July 2009 – 30 June 2014.</p>	
Senior management structure	The Property Valuation Department is headed by the Senior Manager Property Valuation and resides within the Corporate Services Directorate, which is headed by the Executive Manager Corporate Services, Adv. Thobela Mekuto.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: GOOD CORPORATE GOVERNANCE		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To maintain a comprehensive and uniform valuation roll.	<p>Maintain the existing valuation roll.</p> <p>Prepare and maintain roll for remissions and rebates on property tax.</p>	<p>Compile annual supplementary valuation roll.</p> <p>Continual implementation of supplementary valuations.</p> <p>Revise rates policy annually</p>
To provide effective service regarding valuations of immovable properties for other municipal purposes than assessment rates	Provide valuations on ad hoc basis.	<p>Analyse and assess requests</p> <p>Conduct valuations on requests received from other departments</p>
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	The Property Valuation Department does not have a capital programme over the term covered by the medium term revenue and expenditure framework.	

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040324	VALUATIONS	FURNITURE & OFFICE EQUIPMENT	EX	MM	GC1	123	SENIOR MANAGER PROPERTY VALUATION	1000250	CAMERA	PURCHASE 1 CAMERA	INST	CRR (REV)	3,000	-	4,000	4,500	5,000
MP040324	VALUATIONS	FURNITURE & OFFICE EQUIPMENT	EX	MM	GC1	123	SENIOR MANAGER PROPERTY VALUATION	0900159	OFFICE FURNITURE	PURCHASE 4 DRAWER CABINETS (2) AND 2 BOOKCASE	INST	CRR (REV)	6,500	16,000	7,000	8,000	8,000
MP040324	VALUATIONS	FURNITURE & OFFICE EQUIPMENT	EX	MM	GC1	123	SENIOR MANAGER PROPERTY VALUATION	1200021	SHREDDER	SHREDDER FOR OFFICE USE	INST	CRR (REV)	3,000	-	-	-	-
TOTAL													12,500	16,000	11,000	12,500	13,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Budget & Treasury Office/Total	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	147 654 836	163 839 099	167 477 884	195 806 049	213 089 099	231 627 855
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	38 623 784	32 250 000	24 403 800	27 740 000	26 759 000	27 232 000
INTEREST EARNED - OUTSTANDING DEBTORS	1 263 049	1 110 500	1 161 600	1 189 400	1 201 295	1 213 307
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	4 504 820	5 084 800	5 443 800	6 209 500	6 520 000	6 845 975
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	1 400 550	787 305	770 860	834 135	854 865	995 265
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	472 500	0	480 000	482 000	484 000
TOTAL OPERATING REVENUE GENERATED	193 447 038	203 544 204	199 257 944	232 259 084	248 906 259	268 398 402
LESS REVENUE FOREGONE	(9 834 597)	(5 425 922)	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	183 612 442	198 118 282	199 257 944	232 259 084	248 906 259	268 398 402
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	15 360 796	18 422 489	19 075 294	21 998 158	23 476 857	26 103 050
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	15 360 796	18 422 489	19 075 294	21 998 158	23 476 857	26 103 050
TOTAL OPERATING REVENUE GENERATED	198 973 238	216 540 771	218 333 238	254 257 242	272 383 116	294 501 452
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(15 173 219)	(17 522 342)	(17 610 014)	(19 908 842)	(20 625 420)	(22 350 078)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	(1 608 550)	(1 688 978)	(1 688 978)	(1 716 360)	(1 750 700)	(1 785 715)
COLLECTION COSTS	(231 478)	(243 390)	(271 055)	(289 500)	(303 919)	(320 635)
DEPRECIATION (GAMAP)	(624 365)	(526 165)	(546 703)	(439 251)	(331 855)	(275 848)
REPAIRS AND MAINTENANCE - Municipal Assets	(103 673)	(122 000)	(198 900)	(153 000)	(159 700)	(166 440)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(16 490)	0	0	0	0	0
BULK PURCHASES	(4 204)	(8 215)	(8 215)	(4 571)	(5 486)	(6 583)
CONTRACTED SERVICES	(2 106 001)	(2 317 053)	(2 269 410)	(2 689 840)	(2 554 670)	(2 665 386)
GRANTS & SUBSIDIES PAID (F4.2)	0	(5 084 800)	(10 768 800)	(12 067 000)	(12 670 375)	(13 303 865)
GENERAL EXPENSES - OTHER	(5 420 305)	(5 687 466)	(5 841 304)	(5 987 323)	(6 322 869)	(6 691 476)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	(447 621)	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(25 735 905)	(33 200 409)	(39 203 379)	(43 255 687)	(44 724 994)	(47 566 026)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(11 120 187)	(15 613 422)	(15 905 898)	(18 222 961)	(19 905 585)	(21 998 782)
TOTAL INDIRECT OPERATING EXPENDITURE	(11 120 187)	(15 613 422)	(15 905 898)	(18 222 961)	(19 905 585)	(21 998 782)
TOTAL OPERATING EXPENDITURE	(36 856 092)	(48 813 831)	(55 109 277)	(61 478 648)	(64 630 579)	(69 564 808)
OPERATING SURPLUS / (DEFICIT)	162 117 146	167 726 940	163 223 961	192 778 594	207 752 537	224 936 644
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	162 117 146	167 726 940	163 223 961	192 778 594	207 752 537	224 936 644
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	162 117 146	167 726 940	163 223 961	192 778 594	207 752 537	224 936 644
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(28 621 304)	(22 330 000)	(17 820 000)	(17 939 438)	(16 918 876)	(17 394 314)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	335 596	355 726	274 380	233 147	177 489
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	17 992	17 089	14 407	13 369	6 663
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(65 477 396)	(70 790 243)	(72 556 462)	(79 129 299)	(81 302 939)	(86 774 970)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	133 495 842	145 750 528	145 776 776	175 127 943	191 080 177	207 726 482
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	133 495 842	145 750 528	145 776 776	175 127 943	191 080 177	207 726 482

Internal Department: Finance

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	The Steve Tshwete Local Municipality is fully complying with the aim of ensuring sound financial governance. The Finance Department strives to maintain a high payment rate, in order to sustain the high levels of service delivery, and also to sufficiently provide the necessary indigent support.	
Senior management structure	The Finance Department is managed by the Executive Manager Finance, who is also the Chief Financial Officer, with the assistance of the Senior Manager Finance, followed by three divisions, each with a divisional manager, namely the Budget Office, Treasury Office and Supply Chain Unit.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: FINANCIAL VIABILITY		
STRATEGIC OBJECTIVE: To continue with accountable and developmental orientated monetary management to sustain a sound financial position.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To maintain a comprehensive and uniform valuation roll	Prepare and maintain roll for remissions and rebates on the property tax. Maintain the existing valuation roll.	Maintain financial operations
To provide effective service regarding valuations of immovable properties for other municipal purposes than assessment rates.	Provide valuation on ad hoc basis.	Maintain financial operations
To achieve an acceptable collection level for taxes and levies each year.	Monthly bill and collect fees and charges at accessible facilities. Regular revision of the credit control and debt collection procedure to remain efficient and effective. Exercise control: Debtors to revenue ratio. Debtors payment rate. Debtors turnover rate. Outstanding Debtors > 150 days Debt and cost coverage ratio.	Maintain financial operations
To improve the quality of poor households.	Investigate and advise on poor households to participate in indigent support program. Utilization of equitable share to support indigent households.	Maintain financial operations
To manage, control and maintain all assets of the municipality.	Ensure adequate budget provision for asset maintenance over their economic lifespan. Implement a proper asset management system with fixed asset register. Program for replacement and renewal of depreciated assets with remaining economical life of less than 5 years.	Proper asset management Enhance security Maintain / Upgrade buildings

To maintain and upgrade the existing financial operations and procedures to provide an efficient functionality.	Institute controls, procedures, policies and by-laws to regulate fair, just and transparent transactions.	Maintain Financial system Furniture & office equipment IT equipment & software Plant & equipment Vehicles
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ALIGNMENT WITH IDP		
STRATEGIC GOAL: FINANCIAL VIABILITY		
STRATEGIC OBJECTIVE: To continue and improve compliance with the legislative and regulatory changing financial environment.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To ensure compliance with prescribed accounting standards and legislation.	All gazette accounting standards implementrd.	Implement Accounting Standards
To ensure compliance with budget and reporting regulation.	Ensure budget process and format is in compliance with budget & reporting regulation.	Maintain financial operations
To apply a strategic Risk Management Programme for council.	Arrange annual risk identification and assessment workshop. Prepare a risk register and apply risk control through strategies identified.	Proper risk management
To fully comply with Supply Chain Regulation and National Treasury Guide on procurement processes.	Align tender and order conditions with MBD forms and supply chain regulations. Dissemination of information on municipal tender proceedings. Provide separately on Suppliers database for SMME suppliers.	Proper Supply Chain Management processes
To comply with the municipal regulation on minimum competency level.	Ensure level of compliance to municipal regulation on minimum competency level as promulgated	Develop energy saving policy

ALIGNMENT WITH IDP		
STRATEGIC GOAL: FINANCIAL VIABILITY		
STRATEGIC OBJECTIVE: To render an efficient, effective and responsive consumer service to the community.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To extend service delivery to the community.	Provide 24 hour service nodes for access by community and to function as pay points.	Extend Services Delivery
To identify and investigate inaccurate meter readings/ consumption.	Identify and attend to water consumption deviation in excess of 100%. Inform public on saving of water and electricity.	Develop Water deviation system
To ensure efficient, effective cashflow management.	Have sufficient working capital continuously available. Ensure all sources of funding and application of funds are in line with the approved budget. Utilize available financial resources towards projects as identified in the IDP	Maintain Financial operations
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type, is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,2-million for furniture & office equipment R1,0-million for IT equipment & software R0,2-million for maintain upgrade / buildings R0,03-million for plant & equipment</p> <p>The capital programme of the Finance Department amounts to R1,395-million and represents 0,67% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040308	FINANCE	FURNITURE & OFFICE EQUIPMENT	BT	BT	FV1	200	EXECUTIVE MANAGER FINANCE	1200033	BARCODE SCANNERS	TO OBTAIN THREE NEW SCANNERRS WHICH CAN BE USED INCONJUNCTION WITH THE NEW BAUD PREMIER SOFTWARE TO SCAN ASSETS	INST	CRR (REV)	50,000	25,000	-	-	25,000
MP040308	FINANCE	FURNITURE & OFFICE EQUIPMENT	BT	BT	FV1	200	EXECUTIVE MANAGER FINANCE	1000282	OFFICE EQUIPMENT & FURNITURE	FURNITURE & EQUIPMENT FOR OFFICE USE	INST	CRR (REV)	90,000	80,000	80,000	80,000	80,000
MP040308	FINANCE	MAINTAIN / UPGRADE BUILDINGS	BT	BT	FV1	200	EXECUTIVE MANAGER FINANCE	1200035	UPGRADE HENDRINA RATES HALL	UPGRADING OF PAYPOINTS TO ACCOMMODATE E-SERVICE ATRATES HALL AND HENDRINA PAYPOINT	INST	CRR	200,000	100,000	-	-	-
MP040308	FINANCE	PLANT & EQUIPMENT	BT	BT	FV1	200	EXECUTIVE MANAGER FINANCE	1200034	DROP IN SAFE CATEGORY 2	DROP IN SAFE CATEGORY 2 TO BE UTILIZED AT PAYPOINTS IN CASE OF VANDALISM	INST	CRR (REV)	32,000	-	-	-	-
									TOTAL				372,000	205,000	80,000	80,000	105,000

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040308	FINANCE	FURNITURE & OFFICE EQUIPMENT	CO	OA	GC1	205	DATA CONTROL OFFICER	1200036	OFFICE EQUIPMENT	1 BAR FRIDGE	INST	CRR (REV)	3,000	-	-	-	-
MP040308	FINANCE	IT EQUIPMENT & SOFTWARE	CO	OA	GC1	205	DATA CONTROL OFFICER	1200037	ENHANCE CONSUMER ENQUIRIES	DIRECT INTERFACE BETWEEN FINANCIAL SYSTEM AND VENDING SYSTEM	INST	CRR	110,000	-	-	-	-
MP040308	FINANCE	IT EQUIPMENT & SOFTWARE	CO	OA	GC1	205	DATA CONTROL OFFICER	1200122	ENHANCE FINANCIAL SYSTEM & LINUX OPERATING SYSTEM	DEVELOP TENDER REGISTER. ENSURE USER FRIENDLY FRONT-END; SQL DATABASE; PDF STATEMENTS OF EFT PAYMENTS. UPGRADE LINUX TO 64 BIT. FINALIZE ERFMASTERFILE	INST	MSIG	614,000	-	-	-	-
MP040308	FINANCE	IT EQUIPMENT & SOFTWARE	CO	OA	GC1	205	DATA CONTROL OFFICER	1000183	NEW FINANCIAL SERVER FOR MIRRORING AND DISATER	RECOVERY	ALL	CRR	-	-	-	-	200,000
MP040308	FINANCE	IT EQUIPMENT & SOFTWARE	CO	OA	GC1	205	DATA CONTROL OFFICER	0008160	PRINTER DATA	PRINTER	0	CRR	-	150,000	-	150,000	-
MP040308	FINANCE	IT EQUIPMENT & SOFTWARE	CO	OA	GC1	205	DATA CONTROL OFFICER	0900166	SELF SERVICE TERMINALS FOR VENDING AND ACC PAYM	SELF SERVICE TERMINALS FOR ELECTRICITY SALES AND ACCOUNT PAYMENTS	ALL	CRR	100,000	100,000	100,000	100,000	100,000
MP040308	FINANCE	IT EQUIPMENT & SOFTWARE	CO	OA	GC1	205	DATA CONTROL OFFICER	1200121	VENDING SERVER AND CONSUMER CUBICLE	MOVE PRE-PAID TRANSACTION DATABASE TO A SEPARATE SERVER TO IMPROVE PERFORMANCE AND SECURITY AND DEVELOP A CONSUMER CUBICLE IN RATES HALL	INST	MSIG	176,000	-	-	-	-
TOTAL													1,003,000	250,000	100,000	250,000	300,000

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040308	FINANCE	ENHANCE SECURITY	CO	OA	GC1	230	ASSISTANT TOWN TREASURER SUPPLY CHAIN MANAGEME	1200038	FENCING AROUND PETROL DEPOT	165 METER STEEL FENCING AROUND PETROL DEPOT WITH 2STEEL GATES	INST	CRR	-	80,000	-	-	-
MP040308	FINANCE	ENHANCE SECURITY	CO	OA	GC1	230	ASSISTANT TOWN TREASURER SUPPLY CHAIN MANAGEME	1200039	INSTALLATION OF CCTV CAMERAS	INSTALLATION OF CCTV CAMERAS AT SCM STORES & CABLEYARD	INST	CRR (REV)	-	-	-	-	60,000
MP040308	FINANCE	FURNITURE & OFFICE EQUIPMENT	CO	OA	GC1	230	ASSISTANT TOWN TREASURER SUPPLY CHAIN MANAGEME	0900260	FURNITURE & EQUIPMENT	PURCHASE OF 8 VISITORS CHAIRS AND 1 ROUND TABLE		CRR (REV)	20,000	10,000	15,000	15,000	15,000
MP040308	FINANCE	MAINTAIN / UPGRADE BUILDINGS	CO	OA	GC1	230	ASSISTANT TOWN TREASURER SUPPLY CHAIN MANAGEME	1200040	EXTENSION OF PAINT STORE	EXTENSION OF PAINT STORE	INST	CRR	-	-	75,000	-	-
MP040308	FINANCE	PLANT & EQUIPMENT	CO	OA	GC1	230	ASSISTANT TOWN TREASURER SUPPLY CHAIN MANAGEME	1200041	REPLACE FORKLIFT	REPLACE FORKLIFT AT SCM STORES	INST	CRR	-	900,000	-	-	-
									TOTAL				20,000	990,000	90,000	15,000	75,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Corporate Services / Total	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	4 715 778	10 595 392	10 919 990	11 555 063	12 172 979	12 826 473
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	3 172 598	2 286 000	2 419 000	2 797 850	4 382 000	4 335 550
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	750 000	617 000	10 620 140	8 180 000	15 694 000
OTHER REVENUE	36 672 162	15 710 401	7 209 918	20 160 987	33 674 079	66 771 773
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	44 560 539	29 341 793	21 165 908	45 134 040	58 409 058	99 627 796
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	44 560 539	29 341 793	21 165 908	45 134 040	58 409 058	99 627 796
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	32 152 172	34 419 506	35 259 136	41 349 423	45 458 502	51 264 677
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	32 152 172	34 419 506	35 259 136	41 349 423	45 458 502	51 264 677
TOTAL OPERATING REVENUE GENERATED	76 712 711	63 761 299	56 425 044	86 483 463	103 867 560	150 892 473
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(18 690 441)	(19 863 231)	(19 902 039)	(23 546 122)	(25 625 502)	(27 801 175)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	1 199 842	1 278 313	1 278 313	688 691	706 587	725 913
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	(1 335 781)	0	0	0	0	0
DEPRECIATION (GAMAP)	(11 676 971)	(10 990 728)	(13 235 322)	(14 739 944)	(14 360 974)	(13 561 233)
REPAIRS AND MAINTENANCE - Municipal Assets	(5 957 310)	(6 825 350)	(6 698 248)	(8 928 545)	(9 230 724)	(9 654 579)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(1 322 368)	(1 316 768)	(1 316 767)	(1 297 548)	(1 463 436)	(1 927 169)
BULK PURCHASES	(29 445)	(35 000)	(29 502)	(35 000)	(45 000)	(50 000)
CONTRACTED SERVICES	(3 005 435)	(4 050 480)	(4 852 677)	(4 953 664)	(5 531 013)	(6 060 268)
GRANTS & SUBSIDIES PAID (F4.2)	(591 000)	(840 000)	(840 000)	(935 000)	(987 000)	(1 044 000)
GENERAL EXPENSES - OTHER	(19 458 648)	(21 967 818)	(23 829 823)	(24 085 623)	(26 884 456)	(27 568 602)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(60 867 558)	(64 611 062)	(69 426 065)	(77 832 755)	(83 421 518)	(86 941 113)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(5 994 482)	(6 667 133)	(7 027 781)	(8 198 532)	(9 390 289)	(10 849 051)
TOTAL INDIRECT OPERATING EXPENDITURE	(5 994 482)	(6 667 133)	(7 027 781)	(8 198 532)	(9 390 289)	(10 849 051)
TOTAL OPERATING EXPENDITURE	(66 862 040)	(71 278 195)	(76 453 846)	(86 031 287)	(92 811 807)	(97 790 164)
OPERATING SURPLUS / (DEFICIT)	9 850 672	(7 516 896)	(20 028 802)	452 176	11 055 753	53 102 309
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	9 850 672	(7 516 896)	(20 028 802)	452 176	11 055 753	53 102 309
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	9 850 672	(7 516 896)	(20 028 802)	452 176	11 055 753	53 102 309
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(33 956 742)	(20 969 350)	(11 318 375)	(27 604 354)	(42 592 953)	(77 326 672)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	9 073 273	11 274 834	12 442 761	12 150 955	11 480 927
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	613 378	616 008	696 264	642 969	503 731
SELF INSURANCE RESERVE	(3 396 255)	(150 837)	0	(71 424)	(71 330)	(71 237)
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(104 215 036)	(82 711 731)	(75 881 379)	(100 568 040)	(122 682 166)	(163 203 415)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(27 502 325)	(18 950 432)	(19 456 335)	(14 084 577)	(18 814 606)	(12 310 942)
LESS CAPITAL GRANTS RECOGNISED	0	(750 000)	(617 000)	(10 620 140)	(8 180 000)	(15 694 000)
NET OPERATING SURPLUS / (DEFICIT)	(27 502 325)	(19 700 432)	(20 073 335)	(24 704 717)	(26 994 606)	(28 004 942)

Internal Department: Human Resources

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The Steve Tshwete Local Municipality recognizes the value of investing in its work force through the implementation of carefully planned training and development initiatives and activities.</p> <p>Furthermore, the Human Resource Department strives to deliver the following services:</p> <ul style="list-style-type: none"> • Provision and maintenance of human capital. • Staff termination of services (resignations, retirements, death, disciplinary, reasons etc.) • Labour relations. • Occupation Health and Safety. • Staff development through skills development and further and higher education through a bursary scheme. • Employment Equity Plan and report. • Employee wellness. • Fringe benefits administration. • HR administrative services. 	
Senior management structure	The Human Resource Department is headed by the Senior Manager Human Resources. This department resides within the Corporate Services directorate, which is headed by the Executive Manager Corporate Services, Adv. Thobela Mekuto.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: GOOD CORPORATE GOVERNANCE		
STRATEGIC OBJECTIVES: The provision of effective, efficient and transformed human capital and sound labour relations.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To ensure compliance with the EEA	Ensure transformation through implementation and maintaining of the principle and prescriptions of the Employment Equity Act	Implement EEA
To monitor, correct and reward good performance in order to unleash human potential	Ensure effective service delivery through implementation of performance management appraisal system	Promote productivity
To maintain a personnel structure that will ensure effective and efficient service delivery	Align human capital needs to the strategic objectives of the Municipality	Maintain personnel structure
To promote productivity in the work place	<p>Evaluate the current corporate cultural trends in the organization to promote a culture that maximize service delivery</p> <p>By ensuring institutional efficiency</p> <p>Replace vehicles in terms of council policy</p>	<p>Promote productivity</p> <p>IT Equipment / software</p> <p>Furniture and office equipment,</p> <p>Plant and equipment</p> <p>Vehicles</p>
To support and promote the total well being of the staff	Provide support to employees to be able to deal with any challenges hindering their effective performance	
To capacitate employees in order to enhance service delivery	Equip employees with the necessary skills	Promote productivity

To reduce staff turnover	Maintaining a stable workforce	Consistent workforce
To maintain healthy relationship with labour	Improve work place relations through partnership with unions and management in a formal and informal manner.	Maintain labour relations
To create safe and healthy working environment for staff, Councillors and community	Establish and maintain environment that is conducive for OHS.	Safe working environment
Changes to service levels	No changes to current service levels are expected over the medium revenue and expenditure framework term.	
Summary of revenue and expenditure	The detailed operating revenue and expenditure, as well as capital expenditure, is attached in the schedules to follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R 0,06-million for Furniture & office equipment</p> <p>The capital programme of the Human Resource Department amounts to R0,06-million and represents 0,03% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

Operational Budget for the three financial years from 2011/12 until 2013/14

Corporate Services / Human Resources	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	761 671	886 020	886 020	1 030 500	1 110 600	1 199 400
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	761 671	886 020	886 020	1 030 500	1 110 600	1 199 400
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	761 671	886 020	886 020	1 030 500	1 110 600	1 199 400
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	5 673 358	7 685 263	8 122 915	9 000 938	9 623 965	10 288 152
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	5 673 358	7 685 263	8 122 915	9 000 938	9 623 965	10 288 152
TOTAL OPERATING REVENUE GENERATED	6 435 029	8 571 283	9 008 935	10 031 438	10 734 565	11 487 552
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(2 901 761)	(3 579 558)	(3 568 756)	(4 571 746)	(4 981 435)	(5 380 729)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(162 952)	(192 890)	(213 700)	(217 933)	(128 825)	(115 215)
REPAIRS AND MAINTENANCE - Municipal Assets	(81 394)	(152 880)	(109 700)	(86 010)	(90 825)	(95 960)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(9 022)	0	0	0	0	0
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(2 959 310)	(4 319 135)	(4 797 878)	(4 708 531)	(4 993 486)	(5 257 763)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(6 114 438)	(8 244 463)	(8 690 034)	(9 584 220)	(10 194 571)	(10 849 667)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(390 843)	(444 009)	(437 161)	(524 076)	(585 237)	(662 987)
TOTAL INDIRECT OPERATING EXPENDITURE	(390 843)	(444 009)	(437 161)	(524 076)	(585 237)	(662 987)
TOTAL OPERATING EXPENDITURE	(6 505 281)	(8 688 472)	(9 127 195)	(10 108 296)	(10 779 808)	(11 512 654)
OPERATING SURPLUS / (DEFICIT)	(70 252)	(117 189)	(118 260)	(76 858)	(45 243)	(25 102)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(70 252)	(117 189)	(118 260)	(76 858)	(45 243)	(25 102)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(70 252)	(117 189)	(118 260)	(76 858)	(45 243)	(25 102)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(37 000)	(20 000)	(20 000)	(75 968)	(54 937)	(69 905)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	134 047	135 118	149 684	100 180	95 007
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	3 142	3 142	3 142	0	0
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(6 542 281)	(8 571 283)	(9 008 935)	(10 031 438)	(10 734 565)	(11 487 552)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(107 252)	0	0	0	0	0
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(107 252)	0	0	0	0	0

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040311	HUMAN RESOURCES	FURNITURE & OFFICE EQUIPMENT	CO	HR	GC1	141	DEPUTY SENIOR MANAGER HUMAN RESOURCES	1200024	DIGITAL CAMERA	TO TAKE PICTURES OF ACCIDENTS/INCIDENTS; EVENTS LIKE STAFF WELLNESS DAYS; LONG SERVICE AWARDS; CAREER EXHIBITONS	INST	CRR (REV)	2,000	-	-	5,000	-
MP040311	HUMAN RESOURCES	FURNITURE & OFFICE EQUIPMENT	CO	HR	GC1	141	DEPUTY SENIOR MANAGER HUMAN RESOURCES	1200023	FRIDGE	FRIDGE FOR USE IN DEPARTMENT	INST	CRR (REV)	4,000	-	-	-	4,000
MP040311	HUMAN RESOURCES	FURNITURE & OFFICE EQUIPMENT	CO	HR	GC1	141	DEPUTY SENIOR MANAGER HUMAN RESOURCES	0900131	OFFICE FURNITURE	REPLACEMENT OF REDUNDANT FURNITURE AND PROVISION FOR NEW POSTS	INST	CRR (REV)	25,000	25,000	25,000	25,000	25,000
MP040311	HUMAN RESOURCES	FURNITURE & OFFICE EQUIPMENT	CO	HR	GC1	141	DEPUTY SENIOR MANAGER HUMAN RESOURCES	1200022	SHREDDER	DESTROYING OF OLD DOCUMENTS	INST	CRR (REV)	30,000	-	-	-	-
MP040311	HUMAN RESOURCES	IT EQUIPMENT & SOFTWARE	CO	HR	GC1	141	DEPUTY SENIOR MANAGER HUMAN RESOURCES	0008005	FINGER PRINT READERS CLOCKING SYSTEM	FOR TIME AND ATTENDANCES	0	CRR	-	80,000	80,000	80,000	80,000
TOTAL													61,000	105,000	105,000	110,000	109,000

Internal Department: Information Technology

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The Information Technology Services Department provides the following services:</p> <ul style="list-style-type: none"> • Provide computer network which links the different municipal offices in the form of pay points, clinics, libraries and etc. The network connectivity could be in the form of dignet lines and wireless. • Provision of information security in the form of policies, awareness campaign and guidelines. • Provision of network security by acquiring firewalls and maintaining antivirus software updates and patches. • Provides network administration by ensuring data is being back up and kept offsite, users are created and removed from network as per departmental request. • Hardware maintenance and software maintenance which ensuring that the Microsoft licensing is in place and renewal of some applications subscriptions. • Facilities management which involves the securing of computer server rooms and ensuring that environmental controls are in place, fire protection equipments are installed and operational, alarms and water detectors are installed and maintained. • Investigation and provision of new technology as and when it becomes available in the market. • Procurement of ICT hardware which includes computers, printers, servers, scanners and notebooks which are standardised across the Municipality for maintenance purposes. • Ensure that the necessary IT disaster recovery and business continuity planning is in place, tested and regular updated. • Provision of telecommunication infrastructure which involves telephones, VSAT through service providers and Call Centre facilities. • Provision of e-Government services by ensuring that the Municipality website and intranet are updated regularly with information such as budgets, IDP, request for quotations, tenders, notices, vacancies as required by relevant legislations etc. • Provision of up to date GIS information which involves mapping aerial photos and cadastral related data for property valuation and planning as well as maintenance of infrastructure such as storm water, water and sewer networks. 	
Senior management structure	<p>The Information Technology Department is headed by the Senior Manager Information Technology, and resides within the Corporate Services Directorate, which is headed by the Executive Manager Corporate Services, Adv. Thobela Mekuto.</p>	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: GOOD CORPORATE GOVERNANCE		
STRATEGIC OBJECTIVE: The provision of effective and efficient support services, property alienation & valuation service, as well as the promotion of the culture of customer care.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
<p>To ensure effective and efficient Information Communication and Technology services</p>	<p>Regular maintaince of the ICT network infrastructure assets.</p> <p>Adoption of information security policy and regular reviews of security threats.</p>	<p>Effective and efficient information</p> <p>Develop communication infrastructure</p> <p>IT Equipment & Software</p> <p>Furniture & office equipment</p> <p>Plant & Equipment</p>

		Vehicles
	Adoption of information security policy and regular reviews of security threats	
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include: R6,2-million to develop IT communication R0,01-million for furniture & office equipment R1,6-million for IT equipment and software R0,4-million for plant and equipment</p> <p>The capital programme of the Information Technology Department amounts to R8,2-million and represents 3,94% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

Operational Budget for the three financial years from 2011/12 until 2013/14

Corporate Services / Information Technology	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	2 885	3 100	1 600	100	200	300
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	2 885	3 100	1 600	100	200	300
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	2 885	3 100	1 600	100	200	300
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	2 569 521	3 384 364	3 350 830	4 404 767	4 453 262	4 583 473
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	2 569 521	3 384 364	3 350 830	4 404 767	4 453 262	4 583 473
TOTAL OPERATING REVENUE GENERATED	2 572 406	3 387 464	3 352 430	4 404 867	4 453 462	4 583 773
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(1 426 910)	(2 031 316)	(2 307 278)	(2 597 753)	(2 805 894)	(3 030 684)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(1 868 716)	(2 096 027)	(2 259 622)	(3 325 946)	(3 128 186)	(2 826 544)
REPAIRS AND MAINTENANCE - Municipal Assets	(1 859 284)	(2 460 000)	(2 520 000)	(4 280 000)	(4 314 000)	(4 449 625)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(107 586)	(97 797)	(97 797)	(87 890)	(76 454)	(76 454)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(4 844)	(12 600)	(12 600)	(13 230)	(13 900)	(14 590)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(806 071)	(1 432 139)	(1 212 477)	(1 446 955)	(1 918 784)	(1 594 703)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(6 073 411)	(8 129 879)	(8 409 774)	(11 751 774)	(12 257 218)	(11 992 600)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(399 250)	(671 569)	(672 877)	(799 249)	(864 830)	(941 213)
TOTAL INDIRECT OPERATING EXPENDITURE	(399 250)	(671 569)	(672 877)	(799 249)	(864 830)	(941 213)
TOTAL OPERATING EXPENDITURE	(6 472 661)	(8 801 448)	(9 082 651)	(12 551 023)	(13 122 048)	(12 933 813)
OPERATING SURPLUS / (DEFICIT)	(3 900 255)	(5 413 984)	(5 730 221)	(8 146 156)	(8 668 586)	(8 350 040)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(3 900 255)	(5 413 984)	(5 730 221)	(8 146 156)	(8 668 586)	(8 350 040)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(3 900 255)	(5 413 984)	(5 730 221)	(8 146 156)	(8 668 586)	(8 350 040)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(765 000)	(926 000)	(983 000)	(1 284 728)	(1 535 456)	(1 875 184)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	1 842 889	2 015 984	2 918 149	2 671 689	2 335 707
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	118 473	99 126	99 126	93 426	85 859
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(7 237 661)	(7 766 086)	(7 950 541)	(10 818 476)	(11 892 389)	(12 387 431)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(4 665 255)	(4 378 622)	(4 598 111)	(6 413 609)	(7 438 927)	(7 803 658)
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(4 665 255)	(4 378 622)	(4 598 111)	(6 413 609)	(7 438 927)	(7 803 658)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040325	IT SERVICES	DEVELOP IT COMMUNICATION INFRASTRUCTURE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0008157	COMMUNICATION(ADD RADIO LINKS TO EXTERNAL STATIONS	WIRELESS CONNECTIVITY INFRASTRUCTURE	0	CRR	200,000	-	250,000	-	250,000
MP040325	IT SERVICES	DEVELOP IT COMMUNICATION INFRASTRUCTURE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0000001	UPGRADE NETWORK BACKBONE INFRASTRUCTURE & VOIP	LOCAL AREA NETWORK INFRASTRUCTURE UPGRADE	0	CRR	6,000,000	260,000	60,000	60,000	60,000
MP040325	IT SERVICES	DEVELOP IT SECURITY	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0008155	BACKUP SYSTEMS	TO HAVE BACKUP IF SOMETHING HAPPEN TO THE EQUIPMENT	0	CRR	-	-	400,000	-	-
MP040325	IT SERVICES	DEVELOP IT SECURITY	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0008004	DISASTER RECOVERY	REDUNDANCY ON SYSTEMS AND STORAGE	0	CRR	-	500,000	-	-	500,000
MP040325	IT SERVICES	DEVELOP IT SECURITY FURNITURE & OFFICE EQUIPMENT	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0008200	SECURITY ON IT NETWORK	ACQUIRE ALL NETWORK RELATED SECURITY TOOLS	0	CRR (REV)	-	-	100,000	100,000	100,000
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	1100042	FURNITURE	FURNITURE	99	CRR (REV)	15,000	6,000	6,000	6,000	6,000
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0008197	COMPUTER SYSTEMS	COMPUTERS FOR DIFFERENT DEPARTMENTS	0	CRR (REV)	400,000	400,000	400,000	400,000	400,000
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0008156	DEVELOPMENT ON INTRANET FOR SERVICES	TOOLS THAT IMPROVE OUR INTRANET	0	CRR	75,000	75,000	75,000	75,000	75,000
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	1000222	FIRE PROTECTION SYSTEM	FIRE PROTECTION SYSTEM	14	CRR	-	-	-	90,000	-
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	1200016	LAPTOPS	LAPTOPS FOR COUNCILLORS AND MANAGERS	INST	CRR (REV)	90,000	90,000	90,000	90,000	90,000
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0000027	LIGHTNING PROTECTION	PROTECTION OF EQUIPMENT	0	CRR	50,000	50,000	50,000	50,000	-
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	1200018	NOTIFICATION SYSTEM	EARLY WARNING SYSTEM AT COMMUNICATION TOWERS	INST	CRR	40,000	-	-	-	-
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0008198	PRINTERS	PRINTERS IN DIFFERENT DEPARTMENTS	0	CRR (REV)	115,000	100,000	100,000	100,000	100,000
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	1000193	PROJECTOR	PROJECTOR	14	CRR (REV)	-	25,000	-	25,000	-
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	1200017	RADIO COMMUNICATION MONITOR	MONITOR FOR RADIO COMMUNICATION SYSTEM	INST	CRR	200,000	60,000	-	-	-
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0008199	SCANNERS	SCANNERS	0	CRR (REV)	70,000	45,000	45,000	55,000	55,000
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0008003	SERVER - NEW IT SYSTEMS	AQUIRE SERVER TO BE USED AT FINANCE	0	CRR	-	200,000	-	-	350,000
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0008001	STANDARDISED SOFTWARE PACKAGES	GET ADDITIONAL LICENSES FOR THE UPGRADED PCS	0	CRR	150,000	150,000	150,000	150,000	150,000
MP040325	IT SERVICES	IT EQUIPMENT & SOFTWARE	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	0007526	UPS	UNINTERRUPTIBLE POWER FOR SERVER AND COMPUTERS	0	CRR	95,000	-	100,000	-	100,000
MP040325	IT SERVICES	PLANT & EQUIPMENT	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	1200020	AIRCONDITIONERS	MAIN SERVER ROOM COMMUNICATION TOWERS	INST	CRR	75,000	-	-	-	-
MP040325	IT SERVICES	PLANT & EQUIPMENT	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	1200015	COMMUNICATION TOWERS	FOR RADIO LINKS	INST	CRR	200,000	180,000	180,000	-	-
MP040325	IT SERVICES	PLANT & EQUIPMENT	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	1200014	INSTRUMENTS AND TOOLS FOR COMMUNICATION	TO BE USED TO MAINTAIN COMMUNICATION SYSTEMS AND RADIOS	INST	CRR	90,000	70,000	50,000	-	75,000
MP040325	IT SERVICES	PLANT & EQUIPMENT	CO	IT	GC1	122	SENIOR MANAGER IT SERVICES	1200019	TWO WAY RADIOS FOR ALL DEPARTMENTS	TWO WAY RADIOS FOR DEPARTMENTS	INST	CRR (REV)	300,000	280,000	250,000	250,000	250,000
TOTAL													8,165,000	2,491,000	2,306,000	1,451,000	2,561,000

Internal Department: Municipal Building Services

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The following aspects are services provided by the Municipal Building Services in the licensed area of Steve Tshwete Local Municipality.</p> <p>The Municipal Services are administered as follows and include:</p> <ul style="list-style-type: none"> • The provision of new and upgrading municipal buildings and structures. • The maintenance of municipal buildings the cleansing of municipal buildings. • Public toilets and taxi ranks. • The planning and installation of security systems. • To interact with other departments smoothly and without disturbance in order to ensure accurate implementation for planning and maintenance of municipal buildings. 	
Senior management structure	The Municipal Building Department is headed by the Manager Municipal Building Services. This department resides in the directorate Technical & Facilities, which is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY		
Strategic Objective: To provide municipal building and facilities while upgrading existing ones.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To create additional facilities and upgrade existing ones to be accessible and suitable for community needs.	Implement programmes to upgrade existing municipal buildings and facilities.	Maintain / upgrade buildings Maintain / upgrade existing facilities Plant & equipment
To provide new Thusong facilities whilst upgrading existing facilities	By constructing new facilities for better service delivery	Additional community facilities
To enhance security by in all Municipal buildings.	Installation and Implementation of security measures and minimize vandalism and theft at municipal buildings.	Enhance security
To contribute towards the development and upgrading of green buildings	<p>Raise awareness of energy saving for users of municipal buildings.</p> <p>By ensuring continuous usage of green materials for construction of new buildings and existing.</p> <p>Manage products used for new and existing operation and buildings to minimize negative impact on the environment.</p>	<p>Upgrade Facilities</p> <p>Plant & equipment</p> <p>Maintain / upgrade existing facilities</p>
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	The five year capital programme is attached. The full detail is contained in the SDBIP document.	

	<p>Key capital expenditures include:</p> <ul style="list-style-type: none">R5,0-million for additional community facilitiesR0,55-million to enhance securityR0,01-million for furniture & office equipmentR2,15-million to maintain / upgrade buildingsR0,07-million to maintain / upgrade existing facilitiesR0,35-million to maintain / upgrade existing infrastructureR0,33-million for plant & equipment <p>The capital programme of the Municipal Buildings Section amounts to R8,47-million and represents 4.09% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>
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Operational Budget for the three financial years from 2011/12 until 2013/14

Corporate Services / Property Services	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	4 715 778	10 595 392	10 919 990	11 555 063	12 172 979	12 826 473
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	7 030 140	8 180 000	15 694 000
OTHER REVENUE	32 122 461	10 086 220	213 000	14 723 290	27 959 030	60 745 295
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	36 838 240	20 681 612	11 132 990	33 308 493	48 312 009	89 265 768
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	36 838 240	20 681 612	11 132 990	33 308 493	48 312 009	89 265 768
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	10 720 802	11 088 387	11 005 934	12 580 754	14 555 680	16 888 558
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	10 720 802	11 088 387	11 005 934	12 580 754	14 555 680	16 888 558
TOTAL OPERATING REVENUE GENERATED	47 559 042	31 769 999	22 138 924	45 889 247	62 867 689	106 154 326
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(2 400 285)	(2 706 995)	(2 721 187)	(3 262 124)	(3 557 738)	(3 834 593)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	953 468	960 000	960 000	480 000	480 000	480 000
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(7 517 229)	(6 837 783)	(8 002 133)	(8 177 510)	(8 420 150)	(8 306 584)
REPAIRS AND MAINTENANCE - Municipal Assets	(2 190 966)	(2 311 770)	(2 153 337)	(2 415 560)	(2 558 200)	(2 724 200)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(1 190 108)	(1 215 828)	(1 215 828)	(1 206 994)	(1 384 856)	(1 848 589)
BULK PURCHASES	(29 445)	(35 000)	(29 502)	(35 000)	(45 000)	(50 000)
CONTRACTED SERVICES	(2 334 148)	(2 167 880)	(2 257 077)	(2 297 194)	(2 504 448)	(2 738 129)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(4 663 498)	(4 178 105)	(3 630 450)	(4 037 488)	(4 193 929)	(4 422 174)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(19 372 211)	(18 493 361)	(19 049 514)	(20 951 870)	(22 184 321)	(23 444 269)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(3 049 834)	(3 232 061)	(3 549 776)	(4 263 316)	(5 028 841)	(5 945 889)
TOTAL INDIRECT OPERATING EXPENDITURE	(3 049 834)	(3 232 061)	(3 549 776)	(4 263 316)	(5 028 841)	(5 945 889)
TOTAL OPERATING EXPENDITURE	(22 422 045)	(21 725 422)	(22 599 290)	(25 215 186)	(27 213 162)	(29 390 158)
OPERATING SURPLUS / (DEFICIT)	25 136 996	10 044 577	(460 366)	20 674 061	35 654 527	76 764 168
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	25 136 996	10 044 577	(460 366)	20 674 061	35 654 527	76 764 168
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	25 136 996	10 044 577	(460 366)	20 674 061	35 654 527	76 764 168
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(32 941 742)	(19 819 000)	(10 084 525)	(25 829 367)	(40 364 979)	(74 492 711)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRICIATION RESERVE EX AFR	0	5 663 224	6 828 616	6 907 213	7 109 845	7 059 921
DEPRICIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRICIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	284 150	277 270	277 269	270 598	206 759
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(55 363 787)	(35 597 048)	(25 577 929)	(43 860 071)	(60 197 698)	(96 616 189)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(7 804 745)	(3 827 049)	(3 439 005)	2 029 176	2 669 991	9 538 137
LESS CAPITAL GRANTS RECOGNISED	0	0	0	(7 030 140)	(8 180 000)	(15 694 000)
NET OPERATING SURPLUS / (DEFICIT)	(7 804 745)	(3 827 049)	(3 439 005)	(5 000 964)	(5 510 009)	(6 155 863)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040314	MUNICIPAL BUILDINGS	ADDITIONAL COMMUNITY FACILITIES	CO	PY	SD1	555	MANAGER MUNICIPAL BUILDINGS	1200071	NODE A DEVELOPMENT CENTRAL SOCIAL NODE	DEVELOPMENT OF A CENTRAL SOCIAL CENTRE	MP313	NDPG	282,680	-	15,694,000	-	-
MP040314	MUNICIPAL BUILDINGS	ADDITIONAL COMMUNITY FACILITIES	CO	PY	SD1	555	MANAGER MUNICIPAL BUILDINGS	1200072	NODE C EXPANSION COMMUNITY NODE	DEVELOPMENT OF A COMMUNITY CENTRE	MP313	NDPG	6,747,460	8,180,000	-	-	-
MP040314	MUNICIPAL BUILDINGS	ENHANCE SECURITY	CO	PY	SD1	555	MANAGER MUNICIPAL BUILDINGS	0008127	REPLACE FENCING LOSKOP/BOTSHABELO ROAD	REPLACE 500M FENCING ALONG BOTSHABELO	14	CRR	50,000	50,000	50,000	50,000	50,000
MP040314	MUNICIPAL BUILDINGS	ENHANCE SECURITY	CO	PY	SD1	150	MANAGER MUNICIPAL BUILDINGS	1100234	UPGRADE ACCESS CONTROL CIVIC CENTRE	UPGRADE ACCESS CONTROL CIVIC CENTRE	INST	CRR	500,000	-	-	-	-
MP040314	MUNICIPAL BUILDINGS	FURNITURE & OFFICE EQUIPMENT	CO	PY	SD1	555	MANAGER MUNICIPAL BUILDINGS	1200075	CAMERA	TO TAKE PICTURES OF CAPITAL PROJECTS UNTIL COMPLETE	INST	CRR (REV)	6,000	-	-	-	-
MP040314	MUNICIPAL BUILDINGS	FURNITURE & OFFICE EQUIPMENT	CO	PY	SD1	555	MANAGER MUNICIPAL BUILDINGS	1200073	OFFICE EQUIPMENT	TO OBTAIN CABINETS TO HANG THE DEPARTMENTS DRAWING	INST	CRR (REV)	10,000	-	-	10,000	-
MP040314	MUNICIPAL BUILDINGS	MAINTAIN / UPGRADE BUILDINGS	CO	PY	SD1	150	MANAGER MUNICIPAL BUILDINGS	1100194	EXTENSION OF CIVIC CENTRE	EXTENSION OF MUNICIPAL OFFICES	INST	EFF	1,500,000	5,000,000	5,000,000	-	-
MP040314	MUNICIPAL BUILDINGS	MAINTAIN / UPGRADE BUILDINGS	CO	PY	SD1	555	MANAGER MUNICIPAL BUILDINGS	0000013	RENOVATIONS AT THE OLD AGE HOMES (RIVIERPARK & VER	UPGRADE 15 FLATS AT RIVIERPARK	14	CRR	150,000	150,000	150,000	150,000	150,000
MP040314	MUNICIPAL BUILDINGS	MAINTAIN / UPGRADE BUILDINGS	CO	PY	SD1	150	MANAGER MUNICIPAL BUILDINGS	1200025	UPGRADE CIVIC CENTRE	PAINT ENTIRE BUILDING	INST	CRR	-	-	-	-	400,000
MP040314	MUNICIPAL BUILDINGS	MAINTAIN / UPGRADE BUILDINGS	CO	PY	SD1	555	MANAGER MUNICIPAL BUILDINGS	1000316	UPGRADING OF MUNICIPAL BUILDINGS	TO MAINTAIN AND UPGRADE THE EXISTING FACILITIES AND EQUIPMENT	ALL	CRR	500,000	500,000	500,000	500,000	500,000
MP040314	MUNICIPAL BUILDINGS	MAINTAIN / UPGRADE BUILDINGS	CO	PY	SD1	554	MANAGER MUNICIPAL BUILDINGS	1200070	UPGRADING OF SERVICE CENTRE	TO ENHANCE SECURITY BY INSTALLING FLOODLIGHTS AND	MP313	CRR	-	-	200,000	-	300,000
MP040314	MUNICIPAL BUILDINGS	MAINTAIN / UPGRADE EXISTING FACILITIES	CO	PY	SD1	554	MANAGER MUNICIPAL BUILDINGS	1000195	REPLACEMENT OF CHAIN OPERATED GARAGE DOORS	REPLACEMENT OF 4 DOORS AT THE SERVICE CENTRE	12	CRR	75,000	75,000	75,000	75,000	-
MP040314	MUNICIPAL BUILDINGS	PLANT & EQUIPMENT	CO	PY	SD1	150	MANAGER MUNICIPAL BUILDINGS	1200026	AIRCONDITIONERS	AIRCONDITIONERS FOR PABX ROOMS	INST	CRR	200,000	-	200,000	-	200,000
MP040314	MUNICIPAL BUILDINGS	PLANT & EQUIPMENT	CO	PY	SD1	555	MANAGER MUNICIPAL BUILDINGS	1000205	PURCHASE TOOLS	PURCHASE 10 VARIOUS TOOLS FOR MAINTENANCE OF BUILDINGS	ALL	CRR (REV)	30,000	30,000	30,000	30,000	30,000
MP040314	MUNICIPAL BUILDINGS	PLANT & EQUIPMENT	CO	PY	SD1	150	MANAGER MUNICIPAL BUILDINGS	0008006	UPGRADE BUILDINGS: AIR CONDITIONERS CIVIC CENTRE	REPLACE AIRCONDITIONER AT THE COUNCIL CHAMBER AND REPLACE 10 AIRCONDITIONERS AT THE CIVIC CENTRE	14	CRR	100,000	100,000	100,000	100,000	100,000
MP040314	MUNICIPAL BUILDINGS	VEHICLES	CO	PY	SD1	555	MANAGER MUNICIPAL BUILDINGS	1200076	NEW VEHICLE	NEW LDV FOR THE DEPARTMENT	INST	CRR	-	-	-	250,000	-
MP040314	MUNICIPAL BUILDINGS	VEHICLES	CO	PY	SD1	555	MANAGER MUNICIPAL BUILDINGS	1000198	REPLACE VEHICLE	REPLACE 1 VEHICLE(BAKKIE) FOR MAINTENANCE OF BUILDINGS	14	CRR	-	-	250,000	-	250,000
									TOTAL				10,151,140	14,085,000	22,249,000	1,165,000	1,980,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Corporate Services / Other Admin	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	3 172 598	2 286 000	2 419 000	2 797 850	4 382 000	4 335 550
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	750 000	617 000	3 590 000	0	0
OTHER REVENUE	3 785 145	4 735 061	6 109 298	4 407 097	4 604 249	4 826 778
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	6 957 744	7 771 061	9 145 298	10 794 947	8 986 249	9 162 328
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	6 957 744	7 771 061	9 145 298	10 794 947	8 986 249	9 162 328
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	13 188 491	12 261 492	12 779 457	15 362 964	16 825 595	19 504 494
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	13 188 491	12 261 492	12 779 457	15 362 964	16 825 595	19 504 494
TOTAL OPERATING REVENUE GENERATED	20 146 235	20 032 553	21 924 755	26 157 911	25 811 844	28 666 822
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(11 961 485)	(11 545 362)	(11 304 818)	(13 114 499)	(14 280 435)	(15 555 169)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	246 374	318 313	318 313	208 691	226 587	245 913
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	(1 335 781)	0	0	0	0	0
DEPRECIATION (GAMAP)	(2 128 074)	(1 864 028)	(2 759 867)	(3 018 555)	(2 683 813)	(2 312 890)
REPAIRS AND MAINTENANCE - Municipal Assets	(1 825 667)	(1 900 700)	(1 915 211)	(2 146 975)	(2 267 699)	(2 384 794)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(15 652)	(3 143)	(3 142)	(2 664)	(2 126)	(2 126)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(666 443)	(1 870 000)	(2 583 000)	(2 643 240)	(3 012 665)	(3 307 549)
GRANTS & SUBSIDIES PAID (F4.2)	(591 000)	(840 000)	(840 000)	(935 000)	(987 000)	(1 044 000)
GENERAL EXPENSES - OTHER	(11 029 770)	(12 038 439)	(14 189 018)	(13 892 649)	(15 778 257)	(16 293 962)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(29 307 498)	(29 743 359)	(33 276 743)	(35 544 891)	(38 785 408)	(40 654 577)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(2 154 555)	(2 319 494)	(2 367 967)	(2 611 891)	(2 911 381)	(3 298 962)
TOTAL INDIRECT OPERATING EXPENDITURE	(2 154 555)	(2 319 494)	(2 367 967)	(2 611 891)	(2 911 381)	(3 298 962)
TOTAL OPERATING EXPENDITURE	(31 462 053)	(32 062 853)	(35 644 710)	(38 156 782)	(41 696 789)	(43 953 539)
OPERATING SURPLUS / (DEFICIT)	(11 315 818)	(12 030 300)	(13 719 955)	(11 998 871)	(15 884 945)	(15 286 717)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(11 315 818)	(12 030 300)	(13 719 955)	(11 998 871)	(15 884 945)	(15 286 717)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(11 315 818)	(12 030 300)	(13 719 955)	(11 998 871)	(15 884 945)	(15 286 717)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(213 000)	(204 350)	(230 850)	(414 291)	(637 581)	(888 872)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	1 433 113	2 295 116	2 467 715	2 269 241	1 990 292
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	207 613	236 470	316 727	278 945	211 113
SELF INSURANCE RESERVE	(3 396 255)	(150 837)	0	(71 424)	(71 330)	(71 237)
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(35 071 307)	(30 777 314)	(33 343 974)	(35 858 055)	(39 857 514)	(42 712 243)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(14 925 073)	(10 744 761)	(11 419 219)	(9 700 144)	(14 045 670)	(14 045 421)
LESS CAPITAL GRANTS RECOGNISED	0	(750 000)	(617 000)	(3 590 000)	0	0
NET OPERATING SURPLUS / (DEFICIT)	(14 925 073)	(11 494 761)	(12 036 219)	(13 290 144)	(14 045 670)	(14 045 421)

Internal Department: Communications

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>Improved communication and an increase in the levels of inter-departmental and inter-municipal communication and co-operation are considered critical success factors for the Steve Tshwete Local Municipality.</p> <p>Furthermore, the Communications Department is inter alia responsible for the following:</p> <ul style="list-style-type: none"> • Provision of publicity for Council events. • Marketing of Council activities and services. • Management of Council newsletters. • Maintenance of media relations; co-ordination of events such as festivals, ceremonial functions, cultural occasions, campaigns, etc. • Foster inter-governmental relation with other government departments. • Liaising with the national and provincial offices for any occasions that should be co-hosted by the municipality. • Submission of reports with recommendations to the Mayoral Committee. • Dealing with general public enquiries (telephonically, in writing and otherwise). • Management of customer suggestions and complaints system. • Liaison with other structures e.g. NGO's, community based organizations and stakeholders. Representing Council at all relevant structures and formations e.g. Mpumalanga Tourism, communication of Council policies, telecommunications administration. 	
Senior management structure	The Communications Department is managed by the Communications Manager, who reports directly to the Municipal Manager.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: GOOD CO-OPERATIVE GOVERNANCE		
STRATEGIC OBJECTIVE: The promotion of involvement of stakeholders in council affairs		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To ensure regular consultation between Council and the community	<p>Provide effective administrative support to the Mayoral outreach and ward committees</p> <p>Strengthen community participation</p> <p>Capacitate Ward Committee members</p> <p>Provide effective administrative support</p>	<p>Promote communication strategy</p> <p>Promote marketing strategy</p> <p>Erection of entrance boards</p>
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	

<p>Capital programme</p>	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,04-million for entrance boards interim</p> <p>The capital programme of the Communication department amounts to R0,04-million and represents 0,02% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	
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CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040316	COMMUNICATIONS	PROMOTE MARKETING STRATEGY	CO	OA	GC1	121	SENIOR MANAGER LEGAL & ADMIN	1200013	ENTRANCE BOARDS TOWN	ENTRANCE BOARDS FOR TOWN	INST	CRR (REV)	40,000	35,000	35,000	35,000	35,000
									TOTAL				40,000	35,000	35,000	35,000	35,000

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040320	CIVIL ENGINEER	FURNITURE & OFFICE EQUIPMENT	CO	OA	GC1	575	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100068	OFFICE EQUIPMENT	MECHANICAL WORKSHOP;HENDRINA	R	CRR (REV)	5,000	-	-	10,000	-
MP040320	CIVIL ENGINEER	FURNITURE & OFFICE EQUIPMENT	CO	OA	GC1	500	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000130	OFFICE FURNITURE	PERSONNEL AT SERVICES CENTRE 2X DESK- 2 CHAIRS- 4X VISIRORS CHAIRS	INST	CRR (REV)	25,000	25,000	25,000	25,000	30,000
MP040320	CIVIL ENGINEER	PLANT & EQUIPMENT	CO	OA	GC1	500	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200063	EQUIPMENT FOR MOBILE LABORATORY	NEW EQUIPMENT FOR THE MONITORING OF WATER AND WASTE WATER QUALIT: BD & GD REQUIREMENT	INST	CRR (REV)	25,000	25,000	30,000	40,000	40,000
MP040320	CIVIL ENGINEER	PLANT & EQUIPMENT	CO	OA	GC1	575	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100072	HIGHPRESSURE CLEANER HENDRINA	VECHICLE MAINTENANCE MECHANICAL WORKSHOP	R	CRR (REV)	-	-	-	15,000	-
MP040320	CIVIL ENGINEER	PLANT & EQUIPMENT	CO	OA	GC1	575	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000244	TRACTOR	REPLACE TRACTOR AT BOSKANS VVWTP	INST	CRR	-	450,000	-	-	550,000
MP040320	CIVIL ENGINEER	PLANT & EQUIPMENT	CO	OA	GC1	575	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000066	TRACTOR WITH ANGLED BROOM	PURCHASE 1 TRACTOR WITH ANGLED BROOM FOR CLEANING OF STREETS MIDDELBURG	INST	CRR	-	-	600,000	-	-
MP040320	CIVIL ENGINEER	VEHICLES	CO	OA	GC1	575	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100071	FLATBED TIPPER TRUCK 5 TON	MAINTENANCE OF ROAD SURFACE	N	CRR	-	480,000	-	-	-
MP040320	CIVIL ENGINEER	VEHICLES	CO	OA	GC1	575	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008250	FLATBED TRUCK (2 TON)	PURCHASE 1 FLATBED TRUCK (2 TON) FOR MIDDELBURG	INST	CRR	-	-	340,000	-	400,000
MP040320	CIVIL ENGINEER	VEHICLES	CO	OA	GC1	575	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100070	FLATBED TRUCK 1.3 TON	ROAD MAINTENANCE UPGRADE VEHICLE FLEET	R	CRR	240,000	-	-	250,000	-
MP040320	CIVIL ENGINEER	VEHICLES	CO	OA	GC1	575	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100148	NEW BACKACTOR	MAINTENANCE OF EXISTING INFRASTRUCTURE ENHANCE SERVICE DELIVERY	INST	CRR	-	-	-	800,000	-
MP040320	CIVIL ENGINEER	VEHICLES	CO	OA	GC1	575	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200089	NEW LDV FOR SERVICE DELIVERY IN RURAL AREA	PURCHASE 1 NEW HALF TON LDV	INST	CRR	250,000	-	-	-	220,000
MP040320	CIVIL ENGINEER	VEHICLES	CO	OA	GC1	575	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008066	UPGRADING OF VEHICLE FLEET	PURCHASING OF 2 NEW VEHICLES MIDDELBURG	INST	CRR	450,000	450,000	450,000	450,000	450,000
									TOTAL				995,000	1,430,000	1,445,000	1,590,000	1,690,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Planning and Development / Total	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	1 300 000	3 024 688	2 559 550	1 820 000	1 974 450
OTHER REVENUE	1 018 144	944 395	1 278 200	1 315 735	1 369 610	1 444 665
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	1 018 144	2 244 395	4 302 888	3 875 285	3 189 610	3 419 115
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	1 018 144	2 244 395	4 302 888	3 875 285	3 189 610	3 419 115
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	1 018 144	2 244 395	4 302 888	3 875 285	3 189 610	3 419 115
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(4 782 884)	(5 557 445)	(5 309 411)	(5 996 073)	(6 510 939)	(7 031 173)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(1 407 985)	(1 015 470)	(1 028 981)	(882 099)	(925 984)	(725 651)
REPAIRS AND MAINTENANCE - Municipal Assets	0	(17 000)	(2 000)	(10 000)	(11 000)	(11 550)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(2 119)	(66 500)	(66 500)	(130 088)	(125 770)	(121 033)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(1 750 930)	(2 334 364)	(2 289 973)	(2 799 961)	(2 624 852)	(2 617 088)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(7 943 918)	(8 990 779)	(8 696 865)	(9 818 221)	(10 198 545)	(10 506 495)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(1 334 769)	(1 784 180)	(1 676 382)	(1 942 577)	(2 120 955)	(2 336 887)
TOTAL INDIRECT OPERATING EXPENDITURE	(1 334 769)	(1 784 180)	(1 676 382)	(1 942 577)	(2 120 955)	(2 336 887)
TOTAL OPERATING EXPENDITURE	(9 278 687)	(10 774 959)	(10 373 247)	(11 760 798)	(12 319 500)	(12 843 382)
OPERATING SURPLUS / (DEFICIT)	(8 260 543)	(8 530 564)	(6 070 359)	(7 885 513)	(9 129 890)	(9 424 267)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(8 260 543)	(8 530 564)	(6 070 359)	(7 885 513)	(9 129 890)	(9 424 267)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(8 260 543)	(8 530 564)	(6 070 359)	(7 885 513)	(9 129 890)	(9 424 267)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	0	0	0	(87 944)	(135 888)	(203 833)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	655 745	641 182	646 208	690 578	574 950
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	249 542	278 741	83 729	76 932	609
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(9 278 687)	(9 869 672)	(9 453 324)	(11 118 805)	(11 687 878)	(12 471 656)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(8 260 543)	(7 625 277)	(5 150 436)	(7 243 520)	(8 498 268)	(9 052 541)
LESS CAPITAL GRANTS RECOGNISED	0	(1 300 000)	(3 024 688)	(2 559 550)	(1 820 000)	(1 974 450)
NET OPERATING SURPLUS / (DEFICIT)	(8 260 543)	(8 925 277)	(8 175 124)	(9 803 070)	(10 318 268)	(11 026 991)

Internal Department: LED & Job creation

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>In 2006 the Local Economic Development Plan (LED) for Steve Tshwete Local Municipality was completed. The formulation of the plan was based on the existing NDM LED Plan to ensure the alignment of Local Municipal LED projects, whilst facilitating a shared and common LED approach in the district as a whole.</p> <p>Consequently, the Steve Tshwete LED Plan proposes similar economic development strategies and projects to those identified by the NDM LED plan. The seven strategic pillars identified are:</p> <ul style="list-style-type: none"> • Good governance and capacitation; • Human resource and community development; • Industrial and big business development; • SMME development and support; • Agricultural development; and • Tourism development <p>Development needs and implications arising from a synthesis between the 2006 Steve Tshwete LED strategy include inter alia:</p> <ul style="list-style-type: none"> • Manufacturing and industrial activities; • Agro-processing; • Transport; and • Tourism development <p>MPCCs have been identified by national government as the primary approach for the implementation of development communication and information platforms, as these offer a wide range of services that communities can use for their own empowerment. The following guidelines from the LED Strategy have been provided and are:</p> <ul style="list-style-type: none"> • Identification and prioritisation of three centres per local municipality; • Forging of public-private partnerships in the establishment of MPCCs; and • Increase the number of MPCCs over time as funding becomes available. 	
Senior management structure	The IDP department is managed by the LED Manager, who reports directly to the Municipal Manager.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: ECONOMIC GROWTH AND DEVELOPMENT		
STRATEGIC OBJECTIVE: To ensure better life for the society by coordinating sustainable social and economic development programs		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To create a conducive environment for business investment	Develop an incentive to attract investors.	
	<p>To provide updated information to potential investors.</p> <p>Revise tariffs</p>	
To ensure effective implementation of LED programs/projects	Review LED strategy.	

	<p>Establish LED forum.</p> <p>Revive LED working groups:</p> <ul style="list-style-type: none"> -Tourism working group -Agriculture -SMME -Big business 	
To promote participation of SMME's and informal traders in the mainstream economy of STLM	<p>Tourism and LED summits which aim to attract youth and women.</p> <p>Encourage and promote information sharing sessions.</p> <p>Assists in identification of business facilities for SMME's.</p> <p>Establish the economic impact of the mining sector in STLM.</p> <p>Identification of LED projects to be funded by local mines.</p>	
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	The Local Economic Development Department does not have a capital programme over the term covered by the medium term revenue and expenditure framework.	

Internal Department: IDP

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The IDP Unit provides the following services:</p> <ul style="list-style-type: none"> • Development and revision of Council's Integrated Development Plan. • Development and implementation of Performance Management System. • Conduct community consultation meetings in each ward to obtain inputs with regard to the developmental needs of the community. • Organise and facilitate IDP/PMS Technical Committee meetings. • Organise and facilitate IDP/PMS Representative Forum meetings. • Provide assistance in the compilation of Managers' Performance Plans. • Provide assistance in the compilation of Council Annual Reports. • Compile Council quarterly reports. 	
Senior management structure	The IDP department is managed by the IDP Manager, who reports directly to the Municipal Manager.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: INTEGRATED ENVIRONMENTAL, SOCIAL & ECONOMIC SPATIAL PLANNING		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To ensure a proper municipal planning	<p>Revise municipal IDP</p> <p>Develop process plan that will guide the revision of IDP</p> <p>Involve communities during the needs analysis</p>	Develop / Review IDP
To ensure clear performance monitoring and reporting.	Comply with the relevant PMS legislations and the Municipal PMS framework.	Develop / Monitor PMS
Changes to service levels	No changes to current service levels are expected over the medium revenue and expenditure framework term.	
Summary of revenue and expenditure	The detailed operating revenue and expenditure, as well as capital expenditure, is attached in the schedules to follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,02-million for furniture & office equipment</p> <p>The capital programme of the IDP Unit amounts to R0,02-million and represents 0,01% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

Operational Budget for the three financial years from 2011/12 until 2013/14

Planning & Development / LED & IDP	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	0	0	0	0	0	0
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	0	0	0	0	0	0
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	0	0	0	0	0	0
<i>INTERNAL TRANSFERS</i>						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	0	0	0	0	0	0
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(1 213 234)	(1 484 075)	(1 384 991)	(1 780 261)	(1 958 342)	(2 114 849)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(106 138)	(110 018)	(110 619)	(109 164)	(104 564)	(102 199)
REPAIRS AND MAINTENANCE - Municipal Assets	0	0	0	0	0	0
INTEREST EXPENSE - EXTERNAL BORROWINGS	(1 087)	0	0	0	0	0
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(460 684)	(715 174)	(707 014)	(707 112)	(759 448)	(823 805)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(1 781 142)	(2 309 267)	(2 202 624)	(2 596 537)	(2 822 354)	(3 040 853)
<i>INTERNAL TRANSFERS</i>						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(632 201)	(966 021)	(852 597)	(1 062 535)	(1 145 261)	(1 242 459)
TOTAL INDIRECT OPERATING EXPENDITURE	(632 201)	(966 021)	(852 597)	(1 062 535)	(1 145 261)	(1 242 459)
TOTAL OPERATING EXPENDITURE	(2 413 343)	(3 275 288)	(3 055 221)	(3 659 072)	(3 967 615)	(4 283 312)
OPERATING SURPLUS / (DEFICIT)	(2 413 343)	(3 275 288)	(3 055 221)	(3 659 072)	(3 967 615)	(4 283 312)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(2 413 343)	(3 275 288)	(3 055 221)	(3 659 072)	(3 967 615)	(4 283 312)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(2 413 343)	(3 275 288)	(3 055 221)	(3 659 072)	(3 967 615)	(4 283 312)
<i>OTHER ADJUSTMENTS AND TRANSFERS</i>						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	0	0	0	(30 161)	(20 322)	(30 483)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	101 685	101 908	101 610	96 588	94 831
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	0	0	0	0	0
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(2 413 343)	(3 173 603)	(2 953 313)	(3 587 623)	(3 891 349)	(4 218 964)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(2 413 343)	(3 173 603)	(2 953 313)	(3 587 623)	(3 891 349)	(4 218 964)
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(2 413 343)	(3 173 603)	(2 953 313)	(3 587 623)	(3 891 349)	(4 218 964)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040332	INTEGRATED DEVELOPMENT PLAN	FURNITURE & OFFICE EQUIPMENT	PD	IL	SD3	114	MANAGER IDP	1200010	FURNITURE	FURNITURE FOR PMS CO-ORDINATOR	INST	CRR (REV)	20,000	-	-	-	-
									TOTAL				20,000	-	-	-	-

Internal Department: Town Planning

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The Town Planning Department provides strategic planning and spatial planning of towns within the jurisdiction area of the Steve Tshwete Local Municipality in the following manner:</p> <ul style="list-style-type: none"> • Compilation of Spatial Development Framework which is reviewed as and when necessary, • Compilation of town planning and building related policies, • Evaluation of applications for township establishment, rezoning, consent use, subdivision, consolidation, placing of public telephone containers, erection of outdoor advertising signs and applications for any land related development. • Regulation and management of land uses. • Conducting inspections of building plans and site development plans. • Conducting of buildings inspections to ensure that buildings are erected in accordance with the approved building plans and required building standards and regulations. • Involving the community in town planning matters. • Identifying land for the different land use needs • Regulating dumping illegal of building rubble • Identifying land for creation of rural villages in order to address the problem of security tenure and access to basic services on farms • Provision of land for livestock and crop farming in order to stimulate local economic development and create food security. 	
Senior management structure	The Town Planning Department, which is headed by the Senior Manager Town Planning, forms part of the directorate Technical & Facilities, and is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY		
Strategic Objective: To ensure co-ordinated rural and urban planning and development within MP313 area of jurisdiction in order to meet the needs of the communities in a sustainable manner.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To ensure orderly spatial planning and sustainable development in the municipal area.	Improve public awareness on town planning scheme and building regulations and standards.	
	Publish proposed development in the newspapers and on site	
	By providing institutional efficiency and capacity building.	
	Enforce the Spatial Development Framework and the Steve Tshwete Town Planning Scheme, 2004.	
	Creation of additional church stands.	Additional saleable land
	Provision of residential sites in order to address the demand by the community	More residential sites
	Promotion of infill development on suitable and vacant municipal land.	More residential sites
	Provision of industrial sites in order to	Additional saleable land

	stimulate Local Economic Development	
	Speedy processing and approval of building plans	
	Regulating land use and building activities	
	By ensuring efficient and optimal use of land	
To ensure security of tenure to farm dwellers	By establishing rural villages.	
To ensure sustainable development	By promoting the correction of historically segregated spatial planning of settlements	
	By encouraging long term development plans and incorporate them in the Spatial Development Framework	
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type, is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include: R5,1-million for additional saleable land R1.5-million for more residential sites</p> <p>The capital programme of the Town Planning Department amounts to R6,6-million and represents 3,2% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

Operational Budget for the three financial years from 2011/12 until 2013/14

Planning & Development / Town Planning	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	1 300 000	3 024 688	2 559 550	1 820 000	1 974 450
OTHER REVENUE	1 018 144	944 395	1 278 200	1 315 735	1 369 610	1 444 665
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	1 018 144	2 244 395	4 302 888	3 875 285	3 189 610	3 419 115
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	1 018 144	2 244 395	4 302 888	3 875 285	3 189 610	3 419 115
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	1 018 144	2 244 395	4 302 888	3 875 285	3 189 610	3 419 115
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(3 569 650)	(4 073 370)	(3 924 420)	(4 215 812)	(4 552 597)	(4 916 324)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(1 301 847)	(905 452)	(918 362)	(772 935)	(821 420)	(623 452)
REPAIRS AND MAINTENANCE - Municipal Assets	0	(17 000)	(2 000)	(10 000)	(11 000)	(11 550)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(1 032)	(66 500)	(66 500)	(130 088)	(125 770)	(121 033)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(1 290 246)	(1 619 190)	(1 582 959)	(2 092 849)	(1 865 404)	(1 793 283)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(6 162 776)	(6 681 512)	(6 494 241)	(7 221 684)	(7 376 191)	(7 465 642)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(702 568)	(818 159)	(823 785)	(880 042)	(975 694)	(1 094 428)
TOTAL INDIRECT OPERATING EXPENDITURE	(702 568)	(818 159)	(823 785)	(880 042)	(975 694)	(1 094 428)
TOTAL OPERATING EXPENDITURE	(6 865 344)	(7 499 671)	(7 318 026)	(8 101 726)	(8 351 885)	(8 560 070)
OPERATING SURPLUS / (DEFICIT)	(5 847 200)	(5 255 276)	(3 015 138)	(4 226 441)	(5 162 275)	(5 140 955)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(5 847 200)	(5 255 276)	(3 015 138)	(4 226 441)	(5 162 275)	(5 140 955)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(5 847 200)	(5 255 276)	(3 015 138)	(4 226 441)	(5 162 275)	(5 140 955)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	0	0	0	(57 783)	(115 566)	(173 350)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	554 060	539 274	544 598	593 990	480 119
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	249 542	278 741	83 729	76 932	609
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(6 865 344)	(6 696 069)	(6 500 011)	(7 531 182)	(7 796 529)	(8 252 692)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(5 847 200)	(4 451 674)	(2 197 123)	(3 655 897)	(4 606 919)	(4 833 577)
LESS CAPITAL GRANTS RECOGNISED	0	(1 300 000)	(3 024 688)	(2 559 550)	(1 820 000)	(1 974 450)
NET OPERATING SURPLUS / (DEFICIT)	(5 847 200)	(5 751 674)	(5 221 811)	(6 215 447)	(6 426 919)	(6 808 027)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040321	TOWN PLANNING	ADDITIONAL SALEABLE LAND	PD	PL	EG2	502	SENIOR MANAGER TOWN PLANNING	1200065	NODE D LIGHT INDUSTRIAL	NODE D LIGHT INDUSTRIAL	INST	NDPG	1,059,550	1,820,000	898,450	-	-
MP040321	TOWN PLANNING	ADDITIONAL SALEABLE LAND	PD	PL	EG2	502	SENIOR MANAGER TOWN PLANNING	1100221	NODE R NEW RETAIL NODE	LIGHT INDUSTRIAL NODE MHLUZI	MHL	NDPG	1,500,000	-	1,076,000	-	-
MP040321	TOWN PLANNING	ADDITIONAL SALEABLE LAND	PD	PL	EG2	502	SENIOR MANAGER TOWN PLANNING	1200074	PIECE OF LAND	5200M PIECE OF LAND FOR WATER TREATMENT PLANT ERF 248 PRESIDENTSRUS	MP313	CRR	770,000	-	-	-	-
MP040321	TOWN PLANNING	ADDITIONAL SALEABLE LAND	PD	PL	EG2	502	SENIOR MANAGER TOWN PLANNING	1200077	PIECE OF LAND FOR INDUSTRIAL & COMM DEVELOPMENT	150 HECTARE LAND FOR INDUSTRIAL AND COMMERCIAL DEVELOPMENT	MP313	CRR (SERVIC E)	-	-	2,000,000	-	-
MP040321	TOWN PLANNING	ADDITIONAL SALEABLE LAND	PD	PL	EG2	502	SENIOR MANAGER TOWN PLANNING	1200067	PURCHASE 700 STANDS	RESIDENTIAL 1; 2; 3. BUSINESS STANDS; OPEN SPACES; MUNICIPAL STANDS AND ROADS	MP313	CRR (SERVIC E)	-	-	-	1,600,000	-
MP040321	TOWN PLANNING	MORE RESIDENTIAL SITES	PD	PL	EG2	502	SENIOR MANAGER TOWN PLANNING	1200079	TOWNSHIP DEVELOPMENT FOR NEW DEVELOPMENTS	PLAN LAYOUT WITH STUDIES	MP313	CRR	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
									TOTAL				4,829,550	3,320,000	5,474,450	3,100,000	1,500,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Health / Total	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	4 152 000	2 400 000	2 400 000	2 510 100	2 633 350	2 763 495
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	259 860	152 250	183 085	163 560	173 073	189 159
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	4 411 860	2 552 250	2 583 085	2 673 660	2 806 423	2 952 654
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	4 411 860	2 552 250	2 583 085	2 673 660	2 806 423	2 952 654
<i>INTERNAL TRANSFERS</i>						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	4 411 860	2 552 250	2 583 085	2 673 660	2 806 423	2 952 654
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(12 813 865)	(15 278 442)	(15 412 968)	(17 028 530)	(18 437 542)	(19 910 872)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(2 084 861)	(1 876 479)	(1 825 101)	(1 884 219)	(1 801 407)	(1 748 042)
REPAIRS AND MAINTENANCE - Municipal Assets	(534 950)	(568 222)	(583 572)	(896 434)	(953 148)	(1 002 055)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(59 082)	(70 655)	(70 655)	(120 620)	(111 553)	(107 352)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(187 500)	(197 665)	(291 802)	(336 035)	(359 090)	(383 880)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(1 724 406)	(2 521 436)	(2 268 555)	(2 402 415)	(2 567 303)	(2 734 956)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(17 404 664)	(20 512 899)	(20 452 653)	(22 668 253)	(24 230 043)	(25 887 157)
<i>INTERNAL TRANSFERS</i>						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(2 126 716)	(2 451 369)	(2 520 577)	(2 733 294)	(3 017 445)	(3 358 660)
TOTAL INDIRECT OPERATING EXPENDITURE	(2 126 716)	(2 451 369)	(2 520 577)	(2 733 294)	(3 017 445)	(3 358 660)
TOTAL OPERATING EXPENDITURE	(19 531 380)	(22 964 268)	(22 973 230)	(25 401 547)	(27 247 488)	(29 245 817)
OPERATING SURPLUS / (DEFICIT)	(15 119 520)	(20 412 018)	(20 390 145)	(22 727 887)	(24 441 065)	(26 293 163)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(15 119 520)	(20 412 018)	(20 390 145)	(22 727 887)	(24 441 065)	(26 293 163)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(15 119 520)	(20 412 018)	(20 390 145)	(22 727 887)	(24 441 065)	(26 293 163)
<i>OTHER ADJUSTMENTS AND TRANSFERS</i>						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(300 000)	(223 000)	(223 000)	(339 972)	(492 944)	(654 917)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	1 467 416	1 435 129	1 538 390	1 627 036	1 607 940
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	31 941	28 934	27 746	6 480	6 306
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(19 831 380)	(21 687 911)	(21 732 167)	(24 175 383)	(26 106 916)	(28 286 488)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(15 419 520)	(19 135 661)	(19 149 082)	(21 501 723)	(23 300 493)	(25 333 834)
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(15 419 520)	(19 135 661)	(19 149 082)	(21 501 723)	(23 300 493)	(25 333 834)

Internal Department: Health & Environment

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The Health Services comprise of two sections namely: Primary Health Care and Environmental Health Services.</p> <p>The Primary Health Care Services is rendered from the (12) twelve operating clinics for 40 hours a week in the population of ±182503. The Primary Health Care Services cover the following aspects:</p> <ul style="list-style-type: none"> • Maternal, child and women health services. • Prevention and management of communicable and non-communicable diseases. • Mental health services. • Community rehabilitation services. • Primary oral health services. • Management of acute and chronic conditions. • Provision of developmental health promotion and education. • Implementing of National / Provincial health programmes. • Participating in the National / Provincial surveys and research. • Providing learning experience for student nurses. • Networking with Department of Health through meetings, workshops and trainings. • Providing community base organization with health information and resources. 	
Senior management structure	The Health Services department is headed by the Senior Manager Health Services. This department resides within the Public Services Directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY		
STRATEGIC OBJECTIVE: To contribute towards a healthy, well informed and environmentally safe community		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To create safe and healthy environment for the community.	<p>Effective implementation of monitoring strategies on air, noise, land and water pollution.</p> <p>Implementation and enforcement of environmental regulations, by-laws and health standards.</p> <p>Reduce the impact of climate change.</p> <p>Participation in the cleanest town competition.</p>	<p>Safe and healthy environment</p> <p>Plant & equipment</p> <p>Furniture & office equipment</p> <p>IT equipment & software</p> <p>Vehicles</p>
To provide primary health care services	<p>Liaise with the Department of Health on health care services.</p> <p>Improvement of personnel skills and knowledge.</p>	Improve service delivery

ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY		
STRATEGIC OBJECTIVE: To contribute towards a healthy, well informed and environmentally safe community		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To control the spread of HIV, AIDS, STI and TB	<p>Implementation of National HIV, AIDS, STI and TB programmes in the health Services.</p> <p>Provision of direct observed treatment support.</p> <p>Control of spread of TB in clinics.</p>	Control the spread of diseases
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,4-million for additional municipal buildings</p> <p>R0,03-million for enhance security</p> <p>R0,1-million for furniture and office equipment</p> <p>R0,08-million for maintain / upgrade buildings</p> <p>R0,3-million for plant and equipment</p> <p>The capital programme of the Health Department amounts to R0,9-million and represents 0,43% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

Operational Budget for the three financial years from 2011/12 until 2013/14

Health / Clinics	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	4 152 000	2 400 000	2 400 000	2 510 100	2 633 350	2 763 495
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	0	0	0	0	0	0
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	4 152 000	2 400 000	2 400 000	2 510 100	2 633 350	2 763 495
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	4 152 000	2 400 000	2 400 000	2 510 100	2 633 350	2 763 495
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	4 152 000	2 400 000	2 400 000	2 510 100	2 633 350	2 763 495
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(10 362 045)	(12 625 099)	(12 495 231)	(13 858 604)	(15 022 893)	(16 226 322)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(1 981 216)	(1 801 472)	(1 727 707)	(1 791 749)	(1 722 269)	(1 678 412)
REPAIRS AND MAINTENANCE - Municipal Assets	(306 638)	(288 222)	(333 572)	(380 234)	(403 700)	(424 487)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(58 303)	(70 655)	(70 655)	(120 620)	(111 553)	(107 352)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(182 830)	(192 120)	(227 602)	(268 625)	(288 310)	(309 560)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(792 081)	(1 079 953)	(1 136 834)	(1 207 974)	(1 294 544)	(1 378 202)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(13 683 113)	(16 057 521)	(15 991 601)	(17 627 806)	(18 843 269)	(20 124 335)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(1 777 302)	(2 042 066)	(2 111 668)	(2 255 572)	(2 496 101)	(2 785 057)
TOTAL INDIRECT OPERATING EXPENDITURE	(1 777 302)	(2 042 066)	(2 111 668)	(2 255 572)	(2 496 101)	(2 785 057)
TOTAL OPERATING EXPENDITURE	(15 460 415)	(18 099 587)	(18 103 269)	(19 883 378)	(21 339 370)	(22 909 392)
OPERATING SURPLUS / (DEFICIT)	(11 308 415)	(15 699 587)	(15 703 269)	(17 373 278)	(18 706 020)	(20 145 897)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(11 308 415)	(15 699 587)	(15 703 269)	(17 373 278)	(18 706 020)	(20 145 897)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(11 308 415)	(15 699 587)	(15 703 269)	(17 373 278)	(18 706 020)	(20 145 897)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(300 000)	(223 000)	(223 000)	(332 846)	(478 693)	(633 540)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	1 424 791	1 360 902	1 467 135	1 563 178	1 544 064
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	31 566	28 606	27 419	6 153	5 979
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(15 760 415)	(16 866 230)	(16 936 761)	(18 721 670)	(20 248 732)	(21 992 889)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(11 608 415)	(14 466 230)	(14 536 761)	(16 211 570)	(17 615 382)	(19 229 394)
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(11 608 415)	(14 466 230)	(14 536 761)	(16 211 570)	(17 615 382)	(19 229 394)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040304	HEALTH SERVICES	ENHANCE SECURITY	HL	CL	SD2	441	SENIOR MANAGER HEALTH SERVICES	1100021	TRIDOR DOORS FOR CLINICS	INSTALLATION	2;4;6;8;16;17;18;19	CRR	30,000	-	-	-	-
MP040304	HEALTH SERVICES	ENHANCE SECURITY	HL	CL	SD2	440	SENIOR MANAGER HEALTH SERVICES	1000035	UPGRADE ALARM SYSTEM	UPGRADE ALARM SYSTEM NASARET AND EASTDENE CLINICS	16; 17	CRR (REV)	-	-	20,000	-	20,000
MP040304	HEALTH SERVICES	ENHANCE SECURITY	HL	CL	SD2	441	SENIOR MANAGER HEALTH SERVICES	1000031	UPGRADING ALARM SYSTEM	UPGRADE ALARM SYSTEM MHLUZI SIMUNYE EXT 8 CLINICS	2; 4; 8; 6	CRR (REV)	-	-	-	-	25,000
MP040304	HEALTH SERVICES	FURNITURE & OFFICE EQUIPMENT	HL	CL	SD2	440	SENIOR MANAGER HEALTH SERVICES	1000002	FURNITURE & EQUIPMENT	PURCHASE FURNITURE AND EQUIPMENT NASARET AND CIVIC CENTRE CLINICS	INST	CRR (REV)	50,000	20,000	20,000	20,000	30,000
MP040304	HEALTH SERVICES	FURNITURE & OFFICE EQUIPMENT	HL	CL	SD2	441	SENIOR MANAGER HEALTH SERVICES	1000029	FURNITURE & EQUIPMENT	PURCHASE FURNITURE AND EQUIPMENT MHLUZI AND EXT 5/6 CLINICS	3;6;23	CRR (REV)	50,000	43,000	35,000	35,000	35,000
MP040304	HEALTH SERVICES	FURNITURE & OFFICE EQUIPMENT	HL	CL	SD2	442	SENIOR MANAGER HEALTH SERVICES	1000041	FURNITURE & EQUIPMENT	PURCHASE FURNITURE AND EQUIPMENT HENDRINA AND KWAZAMOKUHLE CLINICS	18	CRR (REV)	40,000	40,000	25,000	25,000	25,000
MP040304	HEALTH SERVICES	MAINTAIN / UPGRADE BUILDINGS	HL	CL	SD2	441	SENIOR MANAGER HEALTH SERVICES	1200059	PAVING AT CLINICS	REPAIR; SUPPLY AND INSTALL PAVING AT EXT 8 CLINIC	EXT 8	CRR	75,000	75,000	-	-	-
MP040304	HEALTH SERVICES	MAINTAIN / UPGRADE BUILDINGS	HL	CL	SD2	440	SENIOR MANAGER HEALTH SERVICES	1200058	RENOVATE CONSULTING ROOMS	RENOVATE CONSULTING ROOMS AT CMC CENTRE	INST	CRR	350,000	-	-	-	-
MP040304	HEALTH SERVICES	MAINTAIN / UPGRADE BUILDINGS	HL	CL	SD2	440	SENIOR MANAGER HEALTH SERVICES	1000177	REPLACEMENT OF FLOOR COVERINGS AT THE VARIOUS CLIN	REPLACE FLOOR TILES IN THE CLINICS MHLUZI CIVIC CENTRE AND NASARET CLINICS	2;6;8;14;	CRR	-	250,000	250,000	-	-
MP040304	HEALTH SERVICES	PLANT & EQUIPMENT	HL	CL	SD2	440	SENIOR MANAGER HEALTH SERVICES	1000008	CLINICAL EQUIPMENT (MEDICAL)	PURCHASE CLINICAL EQUIPMENTS EASTDENE NASARET CIVIC CENTRE AND DOORNKOP CLINICS	13;16;17	CRR (REV)	-	25,000	25,000	30,000	30,000
MP040304	HEALTH SERVICES	PLANT & EQUIPMENT	HL	CL	SD2	441	SENIOR MANAGER HEALTH SERVICES	1000024	CLINICAL EQUIPMENT (MEDICAL)	PURCHASE CLINICAL EQUIPMENT EXT5/6 & 8 SIMUNYE MHLUZI AND NEWTOWN CLINICS	3;23;8;	CRR (REV)	35,000	35,000	35,000	35,000	35,000
MP040304	HEALTH SERVICES	PLANT & EQUIPMENT	HL	CL	SD2	441	SENIOR MANAGER HEALTH SERVICES	1000175	EXTRACTION FANS AND AIRCONDITIONERS	INSTALL EXTRACTION FANS AND AIR CONDITIONERS MHLUZI SIMUNYE AND EXT 8 EXT 5/6 CLINICS	2;8;6	CRR	101,000	105,000	105,000	105,000	105,000
MP040304	HEALTH SERVICES	PLANT & EQUIPMENT	HL	CL	SD2	440	SENIOR MANAGER HEALTH SERVICES	1000176	EXTRACTION FANS AND AIRCONDITIONERS	INSTALL EXTRACTION FANS AND AIR CONDITIONERS NASARET AND CIVIC CENTRE CLINICS	14	CRR	25,000	25,000	25,000	25,000	25,000
MP040304	HEALTH SERVICES	PLANT & EQUIPMENT	HL	CL	SD2	441	SENIOR MANAGER HEALTH SERVICES	1000033	TECHNILAMP	INSTALL TECHNILAMPS MHUZI EXT 8 SIMUNYE CLINICS	1; 2; 4; 6; 8;	CRR	55,000	55,000	55,000	55,000	55,000
MP040304	HEALTH SERVICES	PLANT & EQUIPMENT	HL	CL	SD2	440	SENIOR MANAGER HEALTH SERVICES	1000034	TECHNILAMP	INSTALL TECHNILAMPS CIVIC CENTRE NASARET AND EASTDENE CLINICS	13;17;	CRR	50,000	50,000	50,000	50,000	50,000
MP040304	HEALTH SERVICES	PLANT & EQUIPMENT	HL	CL	SD2	442	SENIOR MANAGER HEALTH SERVICES	1000038	TECHNILAMP	INSTALL TECHNILAMPS HENDRINA AND KWAZAMOKUHLE CLINICS	17	CRR	35,000	35,000	35,000	35,000	35,000

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040304	HEALTH SERVICES	VEHICLES	HL	CL	SD2	441	SENIOR MANAGER HEALTH SERVICES	1100020	REPLACE VEHICLE	TRANSPORT 1	6, 2 ;6	CRR	-	-	-	-	-
									TOTAL				896,000	758,000	680,000	415,000	470,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Health / Other	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	259 860	152 250	183 085	163 560	173 073	189 159
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	259 860	152 250	183 085	163 560	173 073	189 159
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	259 860	152 250	183 085	163 560	173 073	189 159
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	259 860	152 250	183 085	163 560	173 073	189 159
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(2 451 820)	(2 653 343)	(2 917 737)	(3 169 926)	(3 414 649)	(3 684 550)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(103 644)	(75 007)	(97 394)	(92 470)	(79 138)	(69 630)
REPAIRS AND MAINTENANCE - Municipal Assets	(228 312)	(280 000)	(250 000)	(516 200)	(549 448)	(577 568)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(779)	0	0	0	0	0
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(4 670)	(5 545)	(64 200)	(67 410)	(70 780)	(74 320)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(932 326)	(1 441 483)	(1 131 721)	(1 194 441)	(1 272 759)	(1 356 754)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(3 721 551)	(4 455 378)	(4 461 052)	(5 040 447)	(5 386 774)	(5 762 822)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(349 414)	(409 303)	(408 909)	(477 722)	(521 344)	(573 603)
TOTAL INDIRECT OPERATING EXPENDITURE	(349 414)	(409 303)	(408 909)	(477 722)	(521 344)	(573 603)
TOTAL OPERATING EXPENDITURE	(4 070 965)	(4 864 681)	(4 869 961)	(5 518 169)	(5 908 118)	(6 336 425)
OPERATING SURPLUS / (DEFICIT)	(3 811 105)	(4 712 431)	(4 686 876)	(5 354 609)	(5 735 045)	(6 147 266)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(3 811 105)	(4 712 431)	(4 686 876)	(5 354 609)	(5 735 045)	(6 147 266)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(3 811 105)	(4 712 431)	(4 686 876)	(5 354 609)	(5 735 045)	(6 147 266)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	0	0	0	(7 126)	(14 251)	(21 377)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	42 625	74 227	71 255	63 858	63 876
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	375	328	327	327	327
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(4 070 965)	(4 821 681)	(4 795 406)	(5 453 713)	(5 858 184)	(6 293 599)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(3 811 105)	(4 669 431)	(4 612 321)	(5 290 153)	(5 685 111)	(6 104 440)
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(3 811 105)	(4 669 431)	(4 612 321)	(5 290 153)	(5 685 111)	(6 104 440)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040328	ENVIRONMENTAL MANAGEMENT	SAFE & HEALTHY ENVIRONMENT	HL	HO	SD2	400	SENIOR MANAGER HEALTH SERVICES	0007162	PURCHASE EQUIPMENT TO MONITOR AIR POLLUTION	PURCHASE AIR MONITORING MACHINE	17	CRR	-	-	350,000	-	-
									TOTAL				-	-	350,000	-	-

Operational Budget for the three financial years from 2011/12 until 2013/14

Community Services / Total	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	374 396	390 754	426 775	579 970	723 970	794 665
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	18 467	18 000	22 000	23 000	24 150	25 360
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	276 713	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	389 259	5 970 000	3 692 709	4 500 000	3 500 000	3 430 000
OTHER REVENUE	593 279	529 595	430 840	474 190	498 240	522 695
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	1 652 113	6 908 349	4 572 324	5 577 160	4 746 360	4 772 720
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	1 652 113	6 908 349	4 572 324	5 577 160	4 746 360	4 772 720
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	1 652 113	6 908 349	4 572 324	5 577 160	4 746 360	4 772 720
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(8 942 054)	(10 932 281)	(10 312 165)	(12 109 528)	(13 093 018)	(14 155 456)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(4 887 518)	(4 123 878)	(4 907 895)	(5 791 601)	(5 647 348)	(5 514 062)
REPAIRS AND MAINTENANCE - Municipal Assets	(899 411)	(882 907)	(1 097 083)	(1 019 970)	(1 070 070)	(1 124 612)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(140 239)	(85 152)	(85 152)	(35 826)	(40 632)	(40 212)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(554 738)	(665 000)	(696 262)	(1 179 574)	(1 243 511)	(1 312 758)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(1 773 722)	(2 798 013)	(2 639 550)	(2 637 958)	(2 789 317)	(2 945 653)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(17 197 681)	(19 487 231)	(19 738 107)	(22 774 457)	(23 883 896)	(25 092 753)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(2 585 756)	(3 168 128)	(3 100 045)	(3 563 963)	(3 864 320)	(4 211 520)
TOTAL INDIRECT OPERATING EXPENDITURE	(2 585 756)	(3 168 128)	(3 100 045)	(3 563 963)	(3 864 320)	(4 211 520)
TOTAL OPERATING EXPENDITURE	(19 783 437)	(22 655 359)	(22 838 152)	(26 338 420)	(27 748 216)	(29 304 273)
OPERATING SURPLUS / (DEFICIT)	(18 131 324)	(15 747 010)	(18 265 828)	(20 761 260)	(23 001 856)	(24 531 553)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(18 131 324)	(15 747 010)	(18 265 828)	(20 761 260)	(23 001 856)	(24 531 553)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(18 131 324)	(15 747 010)	(18 265 828)	(20 761 260)	(23 001 856)	(24 531 553)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(430 000)	(478 000)	(478 000)	(1 136 292)	(1 392 583)	(2 038 875)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	3 584 899	4 345 116	5 220 180	4 983 126	4 748 288
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	193 540	199 223	259 223	469 033	551 342
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(20 213 437)	(19 354 920)	(18 771 813)	(21 995 309)	(23 688 640)	(26 043 518)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(18 561 324)	(12 446 571)	(14 199 489)	(16 418 149)	(18 942 280)	(21 270 798)
LESS CAPITAL GRANTS RECOGNISED	(389 259)	(5 970 000)	(3 692 709)	(4 500 000)	(3 500 000)	(3 430 000)
NET OPERATING SURPLUS / (DEFICIT)	(18 950 583)	(18 416 571)	(17 892 198)	(20 918 149)	(22 442 280)	(24 700 798)

Internal Department: Education & Libraries

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>Library facilities are provided by the Municipality especially in the urban areas and Eskom towns. These are not adequate for the reading community. For instance in Mhluzi with more than thirteen schools and other members of the reading community there is currently only two libraries.</p> <p>Rural areas do not have libraries at all and have to rely on those situated in town areas. This discourages library users and is also costly. However, the municipality has identified a need to build libraries in the rural areas. A library is being built in Doornkop, which is 25 km from town. The municipality is engaging into negotiations with the Provincial Department and business associations in an effort to secure funding which will be used to build additional libraries in rural areas and to augment facilities in existing libraries.</p>	
Senior management structure	The Library Services department is headed by the Manager Library Services. This department resides within the Public Services Directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY		
Strategic Objective: To provide a responsive, accountable, effective and sustainable public services		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To enhance education through the provision of libraries and educational materials	<p>Market library services to the community of MP313.</p> <p>Strengthen all relevant community structures within the library services.</p>	<p>Additional municipal buildings</p> <p>Maintain / upgrade buildings</p> <p>Furniture and office equipment</p>
To promote the culture of reading and access to information for all	<p>Communicate with the department of sports, arts and culture with regard to the enhancing of library services.</p> <p>Staff training on toy libraries</p> <p>Develop skills in library information services</p>	Furniture and office equipment
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,5-million for furniture and office equipment</p> <p>R0,3-million to maintain / upgrade buildings</p> <p>The capital programme of the Library Department amounts to R0,82-million and represents 0,40% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

Operational Budget for the three financial years from 2011/12 until 2013/14

Community & Social Services / Libraries	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	18 467	18 000	22 000	23 000	24 150	25 360
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	149 153	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	389 259	670 000	692 709	0	0	0
OTHER REVENUE	236 775	120 000	112 500	116 150	122 700	128 855
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	793 653	808 000	827 209	139 150	146 850	154 215
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	793 653	808 000	827 209	139 150	146 850	154 215
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	793 653	808 000	827 209	139 150	146 850	154 215
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(4 321 791)	(5 019 121)	(4 794 539)	(5 575 199)	(6 036 188)	(6 445 123)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(1 357 859)	(1 260 090)	(1 311 680)	(1 292 349)	(1 130 185)	(962 892)
REPAIRS AND MAINTENANCE - Municipal Assets	(315 046)	(319 757)	(454 433)	(340 250)	(357 360)	(375 254)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(52 957)	(38 951)	(38 951)	(13 126)	(26 616)	(26 196)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(147 196)	(149 500)	(270 230)	(419 574)	(447 111)	(476 558)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(835 241)	(949 782)	(824 485)	(857 990)	(916 822)	(977 774)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(7 030 089)	(7 737 201)	(7 694 318)	(8 498 488)	(8 914 282)	(9 263 797)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(1 012 359)	(1 152 036)	(1 150 777)	(1 261 815)	(1 370 926)	(1 500 548)
TOTAL INDIRECT OPERATING EXPENDITURE	(1 012 359)	(1 152 036)	(1 150 777)	(1 261 815)	(1 370 926)	(1 500 548)
TOTAL OPERATING EXPENDITURE	(8 042 448)	(8 889 237)	(8 845 095)	(9 760 303)	(10 285 208)	(10 764 345)
OPERATING SURPLUS / (DEFICIT)	(7 248 795)	(8 081 237)	(8 017 886)	(9 621 153)	(10 138 358)	(10 610 130)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(7 248 795)	(8 081 237)	(8 017 886)	(9 621 153)	(10 138 358)	(10 610 130)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(7 248 795)	(8 081 237)	(8 017 886)	(9 621 153)	(10 138 358)	(10 610 130)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(310 000)	(350 000)	(350 000)	(497 440)	(594 880)	(692 321)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	920 824	927 480	921 979	816 655	726 471
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	167 215	191 648	191 648	184 033	91 342
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(8 352 448)	(8 151 198)	(8 075 967)	(9 144 116)	(9 879 400)	(10 638 853)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(7 558 795)	(7 343 198)	(7 248 758)	(9 004 966)	(9 732 550)	(10 484 638)
LESS CAPITAL GRANTS RECOGNISED	(389 259)	(670 000)	(692 709)	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(7 948 054)	(8 013 198)	(7 941 467)	(9 004 966)	(9 732 550)	(10 484 638)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040312	EDUCATION & LIBRARIES	FURNITURE & OFFICE EQUIPMENT	CS	LB	SD3	140	MANAGER LIBRARY SERVICES	1000069	FURNITURE	TO ACCOMMODATE EASTDENE LIBRARY-GERARD SEKOTO-KWKWAZAMOKUHLE AND A NEW LIBRARY IN MIDDELBURG MINE AND CHROMEVILLE	16;24;19;01	CRR	100,000	50,000	50,000	100,000	100,000
MP040312	EDUCATION & LIBRARIES	FURNITURE & OFFICE EQUIPMENT	CS	LB	SD3	140	MANAGER LIBRARY SERVICES	0008192	PURCHASE BOOKS	TO EQUIP THE USERS WITH RELEVANT AND MOST RECENT MATERIAL	0	CRR (REV)	400,000	400,000	400,000	450,000	450,000
MP040312	EDUCATION & LIBRARIES	MAINTAIN / UPGRADE BUILDINGS	CS	LB	SD3	140	MANAGER LIBRARY SERVICES	1100053	REPLACE FLOOR COVERINGS AT CIVIC LIBRARY	UPGRADE BUILDING	14	CRR	200,000	-	-	-	-
MP040312	EDUCATION & LIBRARIES	MAINTAIN / UPGRADE BUILDINGS	CS	LB	SD3	140	MANAGER LIBRARY SERVICES	1000188	UPGRADE AND INSTALL NEW AIR CONDITIONERS	NEW AIRCONDITIONERS AT EASTDENE; MHLUZI AND RIETKUIL	6;14	CRR	120,000	100,000	-	75,000	-
MP040312	EDUCATION & LIBRARIES	MAINTAIN / UPGRADE BUILDINGS	CS	LB	SD3	140	MANAGER LIBRARY SERVICES	0008217	UPGRADE LIBRARY FACILITIES	ESTABLISH A SUITABLE LIBRARY IN PULLENSHOPE	0	EFF	-	-	-	400,000	300,000
									TOTAL				820,000	550,000	450,000	1,025,000	850,000

Internal Department: Events and Facilities

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	The Department of Events and Facilities is fully complying with the aim of ensuring Good Governance and Public Participation. This Department will therefore continue to provide a high quality of administrative support and facilitation of events.	
Senior management structure	<p>The Department is headed by the Senior Manager : Legal & Administration with the assistance of the following Managers:</p> <ol style="list-style-type: none"> 1) Legal & Properties 2) Events & Facilities 3) Public Participation 4) Administration <p>The Legal & Administration Department resides in the Directorate Corporate Services, which is headed by the Executive Manager Corporate Services, Advocate Thobela Mekuto.</p>	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: GOOD GOVERNANCE AND PUBLIC PARTICIPATION		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To provide new facilities whilst maintaining and upgrading existing municipal facilities.	<p>Implement maintenance programme to maintain and upgrade existing municipal buildings and facilities.</p> <p>Improve access at Municipal Buildings for persons with disabilities.</p> <p>Upgrade equipment of buildings to ensure compliance with health, safety and building regulations.</p> <p>Ensure institutional efficiency.</p>	<p>Better service delivery</p> <p>Plant & Equipment</p> <p>Furniture & Office Equipment</p>
To create additional facilities that will be accessible and suitable for public and community needs.	<p>Promote building of Thusong Centres.</p> <p>Complete the Erection of the Banquet Hall</p>	<p>Additional Municipal Buildings</p> <p>Provision of new Banquet Hall</p>
To enhance security at all Municipal Buildings.	<p>Installation and implementation of security measures.</p> <p>Minimize vandalism and theft at municipal buildings.</p>	<p>Enhance Security</p>
Changes to service levels	No changes to current service levels are expected.	
Summary of revenue and expenditure	The detailed operating revenue and expenditure, as well as capital expenditure, is attached in the schedules to follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R2,5-million for Additional Municipal Buildings (New MPCC's)</p> <p>R0,5-million to enhance security</p> <p>R0,04-million for Furniture and Office Equipment</p> <p>R0,06-million for maintain / upgrade buildings</p> <p>R0,42-million for Plant and Equipment</p> <p>The capital programme of the Events and Facilities Department amounts to R3,5-million and represents 1,7% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

Operational Budget for the three financial years from 2011/12 until 2013/14

Community & Social Services / Events & Facilities	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	127 445	123 350	160 000	300 000	430 000	486 000
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	2 500 000	200 000	2 500 000	2 500 000	2 430 000
OTHER REVENUE	0	0	0	0	0	0
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	127 445	2 623 350	360 000	2 800 000	2 930 000	2 916 000
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	127 445	2 623 350	360 000	2 800 000	2 930 000	2 916 000
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	127 445	2 623 350	360 000	2 800 000	2 930 000	2 916 000
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(2 181 532)	(2 437 500)	(2 253 944)	(2 748 206)	(2 947 583)	(3 262 910)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(1 006 687)	(1 060 317)	(984 647)	(1 927 298)	(2 053 050)	(2 147 611)
REPAIRS AND MAINTENANCE - Municipal Assets	(307 505)	(253 400)	(276 400)	(308 820)	(324 260)	(340 470)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(20 041)	0	0	0	0	0
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(387 477)	(395 500)	(396 032)	(660 000)	(691 400)	(725 950)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(199 394)	(227 893)	(225 343)	(288 364)	(306 096)	(327 282)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(4 102 635)	(4 374 610)	(4 136 366)	(5 932 688)	(6 322 389)	(6 804 223)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(211 457)	(223 109)	(230 818)	(316 745)	(347 731)	(381 830)
TOTAL INDIRECT OPERATING EXPENDITURE	(211 457)	(223 109)	(230 818)	(316 745)	(347 731)	(381 830)
TOTAL OPERATING EXPENDITURE	(4 314 092)	(4 597 719)	(4 367 184)	(6 249 433)	(6 670 120)	(7 186 053)
OPERATING SURPLUS / (DEFICIT)	(4 186 647)	(1 974 369)	(4 007 184)	(3 449 433)	(3 740 120)	(4 270 053)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(4 186 647)	(1 974 369)	(4 007 184)	(3 449 433)	(3 740 120)	(4 270 053)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(4 186 647)	(1 974 369)	(4 007 184)	(3 449 433)	(3 740 120)	(4 270 053)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(120 000)	(128 000)	(128 000)	(446 565)	(413 130)	(769 694)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	1 042 683	968 089	1 865 648	1 870 197	1 836 097
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	7 575	7 575	32 575	150 000	275 000
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(4 434 092)	(3 675 461)	(3 519 520)	(4 797 775)	(5 063 053)	(5 844 650)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(4 306 647)	(1 052 111)	(3 159 520)	(1 997 775)	(2 133 053)	(2 928 650)
LESS CAPITAL GRANTS RECOGNISED	0	(2 500 000)	(200 000)	(2 500 000)	(2 500 000)	(2 430 000)
NET OPERATING SURPLUS / (DEFICIT)	(4 306 647)	(3 552 111)	(3 359 520)	(4 497 775)	(4 633 053)	(5 358 650)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040306	COMMUNITY HALLS	ADDITIONAL MUNICIPAL BUILDINGS	CS	HA	SD3	161	SENIOR MANAGER LEGAL & ADMIN	1000303	NEW MPCC'S	NEW MPCC S	0	MIG	2,500,000	2,500,000	2,430,000	-	-
MP040306	COMMUNITY HALLS	ENHANCE SECURITY	CS	HA	SD3	161	SENIOR MANAGER LEGAL & ADMIN	1200029	FENCING	ERECT FENCING AT ADELAIDE TAMBO COMMUNITY HALL	EXT 7	CRR	500,000	-	-	-	-
MP040306	COMMUNITY HALLS	FURNITURE & OFFICE EQUIPMENT	CS	HA	SD3	161	SENIOR MANAGER LEGAL & ADMIN	1000203	STAGE CURTAINS	BETTER SERVICE DELIVERY	ALL	CRR (REV)	-	-	100,000	100,000	100,000
MP040306	COMMUNITY HALLS	FURNITURE & OFFICE EQUIPMENT	CS	HA	SD3	161	SENIOR MANAGER LEGAL & ADMIN	1100233	TABLES ; WOODEN TABLES AND ADDITIONAL FURNITURE	TABLES ; WOODEN TABLES AND ADDITIONAL FURNITURE	INST	CRR (REV)	40,000	40,000	40,000	40,000	40,000
MP040306	COMMUNITY HALLS	PLANT & EQUIPMENT	CS	HA	SD3	161	SENIOR MANAGER LEGAL & ADMIN	1000189	AIRCONDITIONERS FOR THE HALLS	BETTER SERVICE DELIVERY	ALL	CRR	200,000	200,000	200,000	200,000	200,000
MP040306	COMMUNITY HALLS	PLANT & EQUIPMENT	CS	HA	SD3	161	SENIOR MANAGER LEGAL & ADMIN	1200031	CLEANING MACHINE & EQUIPMENT	CLEANING EQUIPMENT FOR BANQUET HALL	MP313	CRR (REV)	200,000	-	50,000	-	50,000
MP040306	COMMUNITY HALLS	PLANT & EQUIPMENT	CS	HA	SD3	161	SENIOR MANAGER LEGAL & ADMIN	0008187	POLISHER (2)	CLEANING OF HALL	6	CRR (REV)	20,000	-	20,000	-	20,000
MP040306	COMMUNITY HALLS	UPGRADE / MAINTAIN BUILDINGS	CS	HA	SD3	161	SENIOR MANAGER LEGAL & ADMIN	1200030	UPGRADE PAVING	INSTALL PAVING AT KWAZA COMMUNITY HALL	KWAZA	CRR	60,000	-	-	-	-
MP040306	COMMUNITY HALLS	VEHICLES	CS	HA	SD3	161	SENIOR MANAGER LEGAL & ADMIN	1200032	VEHICLES	VEHICLE TO BE USED AT BANQUET HALL	INST	CRR	-	-	300,000	-	-
TOTAL													3,520,000	2,740,000	3,140,000	340,000	410,000

Internal Department: Cemeteries

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	The Parks and Recreation Department provides the following services, with regard to cemeteries: <ul style="list-style-type: none"> • Provision and maintenance of cemeteries 	
Senior management structure	The Cemeteries Section forms part of the Parks & Recreation Department, and is headed by the Senior Manager Parks & Recreation. The Parks & Recreation Department resides in the directorate Technical & Facilities, which is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY		
STRATEGIC OBJECTIVE: To ensure development of stable and sustainable communities through the provision and upgrading of accessible and reliable Municipal assets and facilities.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To provide new cemeteries while upgrading existing cemeteries according to the prioritized community needs.	Upgrading existing cemeteries including fencing, roads and ablution facilities. Ensure appropriate planning and development of cemeteries in line with Service Standards Developing new cemeteries in the rural areas and outlying towns Ensuring all new township developments have access to a cemetery. By improving institutional efficiency and capacity building.	Upgrade / maintain existing facilities Develop new cemeteries Vehicles
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R2-million for development of new cemeteries R0,9-million for maintain/upgrade existing facilities</p> <p>The capital programme of the Cemeteries Section, within the Parks & Recreation Department amounts to R2,9-million represents 1,4% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

Operational Budget for the three financial years from 2011/12 until 2013/14

Community & Social Services / Cemetries & Crematoriums	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	2 800 000	2 800 000	2 000 000	1 000 000	1 000 000
OTHER REVENUE	348 980	401 100	310 000	350 000	367 500	385 800
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	348 980	3 201 100	3 110 000	2 350 000	1 367 500	1 385 800
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	348 980	3 201 100	3 110 000	2 350 000	1 367 500	1 385 800
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	348 980	3 201 100	3 110 000	2 350 000	1 367 500	1 385 800
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(1 735 181)	(2 364 837)	(2 056 297)	(2 304 449)	(2 500 398)	(2 701 229)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(1 824 016)	(1 725 442)	(1 928 840)	(1 972 554)	(1 865 899)	(1 820 806)
REPAIRS AND MAINTENANCE - Municipal Assets	(62 388)	(95 000)	(100 000)	(114 000)	(121 200)	(128 375)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(66 358)	(46 201)	(46 201)	(22 700)	(14 016)	(14 016)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(20 066)	(120 000)	(30 000)	(100 000)	(105 000)	(110 250)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(316 117)	(565 644)	(562 254)	(594 793)	(633 198)	(669 506)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(4 024 126)	(4 917 124)	(4 723 592)	(5 108 496)	(5 239 711)	(5 444 182)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(724 586)	(827 323)	(869 407)	(895 681)	(971 011)	(1 055 116)
TOTAL INDIRECT OPERATING EXPENDITURE	(724 586)	(827 323)	(869 407)	(895 681)	(971 011)	(1 055 116)
TOTAL OPERATING EXPENDITURE	(4 748 713)	(5 744 447)	(5 592 999)	(6 004 177)	(6 210 722)	(6 499 298)
OPERATING SURPLUS / (DEFICIT)	(4 399 733)	(2 543 347)	(2 482 999)	(3 654 177)	(4 843 222)	(5 113 498)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(4 399 733)	(2 543 347)	(2 482 999)	(3 654 177)	(4 843 222)	(5 113 498)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(4 399 733)	(2 543 347)	(2 482 999)	(3 654 177)	(4 843 222)	(5 113 498)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	0	0	0	(192 287)	(384 573)	(576 860)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	1 543 363	1 766 819	1 833 153	1 698 060	1 602 967
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	18 750	0	35 000	135 000	185 000
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(4 748 713)	(4 182 334)	(3 826 180)	(4 328 311)	(4 762 235)	(5 288 191)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(4 399 733)	(981 234)	(716 180)	(1 978 311)	(3 394 735)	(3 902 391)
LESS CAPITAL GRANTS RECOGNISED	0	(2 800 000)	(2 800 000)	(2 000 000)	(1 000 000)	(1 000 000)
NET OPERATING SURPLUS / (DEFICIT)	(4 399 733)	(3 781 234)	(3 516 180)	(3 978 311)	(4 394 735)	(4 902 391)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040305	CEMETERIES	DEVELOP NEW CEMETERIES	CS	CM	SD3	505	SENIOR MANAGER PARKS & RECREATION	0900207	DEVELOP CEMETERIES RURAL	PULLENSHOPE CEMETERIES	22	CRR	-	-	-	-	700,000
MP040305	CEMETERIES	DEVELOP NEW CEMETERIES	CS	CM	SD3	505	SENIOR MANAGER PARKS & RECREATION	1100083	DEVELOP CEMETERY MAFUBE VILLAGE	NEW CEMETERY CLOSE AS POSSIBLE TO THE VILLAGE	21	CRR	-	-	-	500,000	-
MP040305	CEMETERIES	DEVELOP NEW CEMETERIES	CS	CM	SD3	505	SENIOR MANAGER PARKS & RECREATION	1100082	DEVELOP CEMETERY RIETKUIL	NEW CEMETERY FOR RIETKUIL AREA	11	CRR	-	-	500,000	500,000	700,000
MP040305	CEMETERIES	DEVELOP NEW CEMETERIES	CS	CM	SD3	505	SENIOR MANAGER PARKS & RECREATION	0000066	DEVELOP CEMETRIES RURAL / LOW INCOME AREAS	PROVIDE FACILITIES OF A HIGH STANDARD FOR THE PUBLIC PULLENSHOPE	0	MIG	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000
MP040305	CEMETERIES	MAINTAIN / UPGRADE EXISTING FACILITIES	CS	CM	SD3	505	SENIOR MANAGER PARKS & RECREATION	0000012	EXPANSION FONTEIN CEMETERIES	PROVIDE FACILITIES OF A HIGH STANDARD FOR THE PUBLIC	15	CRR	350,000	400,000	400,000	400,000	400,000
MP040305	CEMETERIES	MAINTAIN / UPGRADE EXISTING FACILITIES	CS	CM	SD3	505	SENIOR MANAGER PARKS & RECREATION	1100086	FENCE AND GATES AT AVALON CEMETERY	REPLACE FENCE AND GATES AT AVALON CEMETERY	1	CRR	-	-	-	300,000	500,000
MP040305	CEMETERIES	MAINTAIN / UPGRADE EXISTING FACILITIES	CS	CM	SD3	505	SENIOR MANAGER PARKS & RECREATION	1100085	FENCE AND GATES CROSSROADS CEMETERY	REPLACE FENCE AT CEMETERY	9	CRR	-	-	-	250,000	500,000
MP040305	CEMETERIES	MAINTAIN / UPGRADE EXISTING FACILITIES	CS	CM	SD3	505	SENIOR MANAGER PARKS & RECREATION	0008096	FONTEIN CEMETERY FENCE & GATES	PROVIDE SAFE BURIAL FACILITIES OF A HIGH STANDARD FOR THE PUBLIC CONCRETE PALISADE AND STEEL GATES	15	CRR	150,000	150,000	150,000	150,000	150,000
MP040305	CEMETERIES	MAINTAIN / UPGRADE EXISTING FACILITIES	CS	CM	SD3	505	SENIOR MANAGER PARKS & RECREATION	1100087	RESEAL TAR ROADS IN CEMETERIES	RESEAL OF EXISTING ROADS	ALL	CRR	200,000	200,000	200,000	200,000	300,000
MP040305	CEMETERIES	MAINTAIN / UPGRADE EXISTING FACILITIES	CS	CM	SD3	505	SENIOR MANAGER PARKS & RECREATION	0008094	ROADS NASARET	PROVISION OF GRAVES AND IMPROVED ACCESSIBILITY TO CEMETERIES	17	CRR	200,000	100,000	100,000	100,000	200,000
TOTAL													2,900,000	1,850,000	2,350,000	3,400,000	4,450,000

Internal Department: Youth Development

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>Youth development defines youth development as “<i>the ongoing growth process in which all youth</i>” are engaged in attempting to:</p> <ul style="list-style-type: none"> • meet their basic personal and social needs to be safe, feel cared for, be valued, be useful, and be spiritually grounded; and • to build skills and competencies that allow them to function and contribute in their daily lives. <p>In addressing issues of youth development one should consider the principles of youth development that serve as a guide in implementing youth development programmes. The principles are as follows:</p> <ul style="list-style-type: none"> • Strengths-based. • Human rights. • Partnership. • Diversity. • Holistic. • Empowerment. • Equity. • Effectiveness. • Sustainability. • Dignity and respect. • Transformation. • Relevance. • 	
Senior management structure	The Youth Development Department is managed by the Youth Development Manager, who reports directly to the Municipal Manager.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY		
Strategic Objective: To ensure a better life for the society by coordinating sustainable social and economic developmental programs.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To create interventions aimed at providing access to quality education and skills to both in school and out of school youth	<p>Engage with internal and external departments to source learner ships.</p> <p>Liaise with the Public and Private businesses for financial assistance in education.</p> <p>Coordinating bursary funding for the performing students.</p>	Skills development
To ensure coordinated and well managed Youth Development programs	<p>Develop a Youth Development Strategy and Youth policy in line with National Provincial and District Policies.</p> <p>Liaise with CoGTA, Nkangala DM and NYDA</p>	Youth development strategy
To improve the general wellbeing of youth.	<p>Liaise with SANCA and other relevant stakeholders in educating and demonstrating the effects of drugs in a human body.</p> <p>Introduce programs and extramural activities for young people.</p>	<p>Social development programmes</p> <p>Procurement awareness campaigns</p>

	Strengthen the functioning of a Local Sport Council. Engage young people in HIV/AIDS support groups. Campaigns on moral regeneration involving all youth formations.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To increase Youth participation in socio-economic programs	Ensure youth representation in Local Economic Development Forum. Ensure that young people benefit from the municipal procurement system.	
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type, is attached in the schedules which follow.	
Capital programme	The Youth Development Department does not have a capital programme over the term covered by the medium term revenue and expenditure framework.	

Internal Department: Gender & Social Development

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>Steve Tshwete Local Municipality recognises the increasing challenges in service delivery and the requirements of those who are poor, vulnerable and those with special need (HIV and AIDS, children, elderly persons, persons with disabilities, women and youth). The collective responsibilities of the local municipality, departments, relevant stakeholders and the civil society will focus on providing services for the transversal issues to meet their expressed and felt needs.</p> <p>Generally, the municipality has facilities, and services for the elderly persons, persons with disabilities, vulnerable children, orphans and programmes to respond to HIV and AIDS, in partnership with other spheres of government and other stakeholders.</p> <p>The Steve Tshwete Local Municipality as a tier of government closer to the community is playing a role in an effort to prevent the spread of HIV and to mitigate the negative consequences of AIDS for communities.</p> <p>One way of dealing with the challenges is through the established Aids Council which is chaired by a political representative, the Executive Mayor or the Member of the Mayoral Committee (MMC).</p> <p>There are also three functional task teams for HIV and AIDS which focus on these priority issues:</p> <ul style="list-style-type: none"> • Education, prevention, awareness and openness. • Treatment, care and support for people living with HIV and AIDS. • Care and support for orphans and vulnerable children. 	
Senior management structure	The Gender & Social Development Department is managed by the Gender & Social Development Manager, who reports directly to the Municipal Manager.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To ensure quality life through integrated welfare services for the children, women, elderly, people with disability, HIV and AIDS.	<p>Implementation or compliance with local, provincial, national and international legislations on gender and social development.</p> <p>Create an environment with clear regulatory framework for implementation of gender and social development.</p> <p>Establish an interdepartmental committee to effect the mainstreaming of transversal issues within STLM</p> <p>Ensure effective functioning of existing structures.</p> <p>Liaise with the Early Childhood Development Forum, Community Development Workers and other stakeholders in identifying the problem areas.</p> <p>Encourage the use of foster care home at the Care Village by stakeholders</p> <p>Identify accessible buildings to be used by the</p>	<p>Gender & Social Development</p> <p>External liaison and communication</p> <p>Vehicles</p>

	<p>elderly and disabled people for social club.</p> <p>Encourage participation in the healthy life style programs.</p> <p>Coordinate Government Departments in bringing their services closer to the community.</p> <p>Interact with human Settlement department to ensure proportional placement for marginalized groups.</p>	
To Acknowledge and motivate community members who contribute towards the social and economic development of STLM	<p>Establish a committee for mayoral awards.</p> <p>Develop a concept document for the mayoral awards.</p> <p>Recruit public and private stakeholders to participate in the mayoral awards.</p>	<p>External liaison and communication</p> <p>Vehicles</p>
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	The Gender & Social Development Department does not have a capital programme over the term covered by the medium term revenue and expenditure framework.	

Operational Budget for the three financial years from 2011/12 until 2013/14

Community & Social Services / Other Social	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	127 560	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	0	0	0	0	0	0
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	127 560	0	0	0	0	0
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	127 560	0	0	0	0	0
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	127 560	0	0	0	0	0
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(703 551)	(1 110 823)	(1 207 385)	(1 481 674)	(1 608 849)	(1 746 194)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(1 992)	0	0	0	0	0
REPAIRS AND MAINTENANCE - Municipal Assets	(3 799)	(4 750)	(6 250)	(5 000)	(5 250)	(5 513)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(883)	0	0	0	0	0
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(422 969)	(1 054 694)	(1 027 468)	(896 811)	(933 201)	(971 091)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(1 133 194)	(2 170 267)	(2 241 103)	(2 383 485)	(2 547 300)	(2 722 798)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(592 118)	(907 482)	(792 736)	(1 023 182)	(1 103 474)	(1 198 044)
TOTAL INDIRECT OPERATING EXPENDITURE	(592 118)	(907 482)	(792 736)	(1 023 182)	(1 103 474)	(1 198 044)
TOTAL OPERATING EXPENDITURE	(1 725 312)	(3 077 749)	(3 033 839)	(3 406 667)	(3 650 774)	(3 920 842)
OPERATING SURPLUS / (DEFICIT)	(1 597 752)	(3 077 749)	(3 033 839)	(3 406 667)	(3 650 774)	(3 920 842)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(1 597 752)	(3 077 749)	(3 033 839)	(3 406 667)	(3 650 774)	(3 920 842)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(1 597 752)	(3 077 749)	(3 033 839)	(3 406 667)	(3 650 774)	(3 920 842)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	0	0	0	0	0	0
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	0	0	0	0	0
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	0	0	0	0	0
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(1 725 312)	(3 077 749)	(3 033 839)	(3 406 667)	(3 650 774)	(3 920 842)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(1 597 752)	(3 077 749)	(3 033 839)	(3 406 667)	(3 650 774)	(3 920 842)
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(1 597 752)	(3 077 749)	(3 033 839)	(3 406 667)	(3 650 774)	(3 920 842)

Operational Budget for the three financial years from 2011/12 until 2013/14

Human Settlement / Total	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	145 738	160 528	149 686	161 440	170 543	179 444
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	700 000	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	300 000	0	0
OTHER REVENUE	183 999	253 500	253 500	4 000	4 500	4 725
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	329 737	414 028	403 186	1 165 440	175 043	184 169
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	329 737	414 028	403 186	1 165 440	175 043	184 169
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	329 737	414 028	403 186	1 165 440	175 043	184 169
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(2 101 627)	(5 615 118)	(5 996 385)	(6 947 855)	(7 300 082)	(7 907 289)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(440 632)	(311 305)	(547 352)	(488 869)	(368 578)	(345 797)
REPAIRS AND MAINTENANCE - Municipal Assets	(173 829)	(246 390)	(315 981)	(386 240)	(333 944)	(354 844)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(1 863)	0	0	0	0	0
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	0	(4 620)	(5 231)	(5 320)	(5 590)	(5 900)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(486 439)	(768 083)	(794 606)	(919 268)	(501 909)	(551 561)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	(16 008)	(16 510)	(15 797)	(3 050)	(3 050)	(3 050)
TOTAL DIRECT OPERATING EXPENDITURE	(3 220 398)	(6 962 026)	(7 675 352)	(8 750 602)	(8 513 153)	(9 168 441)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(486 460)	(642 862)	(646 707)	(967 569)	(1 066 182)	(1 183 001)
TOTAL INDIRECT OPERATING EXPENDITURE	(486 460)	(642 862)	(646 707)	(967 569)	(1 066 182)	(1 183 001)
TOTAL OPERATING EXPENDITURE	(3 706 858)	(7 604 888)	(8 322 059)	(9 718 171)	(9 579 335)	(10 351 442)
OPERATING SURPLUS / (DEFICIT)	(3 377 121)	(7 190 860)	(7 918 873)	(8 552 731)	(9 404 292)	(10 167 273)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(3 377 121)	(7 190 860)	(7 918 873)	(8 552 731)	(9 404 292)	(10 167 273)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(3 377 121)	(7 190 860)	(7 918 873)	(8 552 731)	(9 404 292)	(10 167 273)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(55 000)	(50 000)	(50 000)	(78 576)	(92 152)	(60 728)
HOUSING DEVELOPMENT FUND	0	0	0	0	(2 584)	(7 123)
DEPRCIATION RESERVE EX AFR	162 318	420 816	693 960	506 251	399 043	381 147
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	1 329	1 386	1 154	559	559
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(3 599 541)	(7 232 743)	(7 676 713)	(9 289 342)	(9 274 469)	(10 037 587)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(3 269 804)	(6 818 715)	(7 273 527)	(8 123 902)	(9 099 426)	(9 853 418)
LESS CAPITAL GRANTS RECOGNISED	0	0	0	(300 000)	0	0
NET OPERATING SURPLUS / (DEFICIT)	(3 269 804)	(6 818 715)	(7 273 527)	(8 423 902)	(9 099 426)	(9 853 418)

Internal Department: Human Settlement

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>According to the Housing Act, 1997 section 9, states that every municipality must, as part of the municipality process of integrated development planning, take all reasonable and necessary steps within the framework of national and provincial housing legislation and policy to initiate, plan, co-ordinate, facilitate, promote and enable appropriate housing development in its area of jurisdiction.</p> <p>Currently the municipality is monitoring the development of houses by:</p> <ul style="list-style-type: none"> • Keep and maintain a waiting list of all those who applied from 1996. • Ensure that the inhabitants of its area of jurisdiction have access to adequate housing on a progressive basis. • Set housing delivery goals in respect of its jurisdiction. • Submit the needs and priorities to MEC for allocation. • Monitor the contractors appointed for the projects in the area of jurisdiction. • Write out and deliver calling letter to beneficiaries who applied for housing. • Completion of housing subsidy application forms for different housing programmes for beneficiaries and keeping such records. • Forwarding the same forms for searches and approval for beneficiaries to qualify for a house. • Allocate completed houses to approved beneficiaries. • Implementation of the Prevention of illegal Eviction from and unlawful Occupation of Land Act No 19 of 1998. 	
Senior management structure	The Human Settlement Department is headed by the Senior Manager Human Settlement. This department resides within the Public Services Directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY		
STRATEGIC OBJECTIVE: To provide safety and security to human life		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To prevent illegal occupation of land.	<p>Monitor areas prone to land invasion.</p> <p>By educating communities on illegal occupation of land.</p> <p>By converting hostels into family units and transferring them to the Social Housing Institution.</p> <p>Formalization of informal settlement (formal recognition through by giving people the security of tenure and occupation permit.</p>	Provision of housing
To educate government housing subsidy consumers about housing matters..	Conduct awareness campaigns	<p>Provision of housing</p> <p>Furniture & office equipment</p> <p>Vehicles</p>
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY		
STRATEGIC OBJECTIVE: To provide safety and security to human life		

OBJECTIVES	STRATEGIES	PROGRAMME NAME
To ensure that housing allocation process is fair and equitable.	Allocating subsidies in line with the housing allocation policy – chronological order (first come, first served) to people on the database.	Fair housing allocation
To ensure effective implementation of housing projects and programme.	<p>By monitoring the implementation of housing projects.</p> <p>Ensure institutional efficiency.</p> <p>Acquiring municipal accreditation status level 2.</p> <p>Planning for partnerships with relevant stakeholders.</p> <p>Enhance the provision of rental housing.</p> <p>Convert old hostel into family units.</p>	<p>Ensure quality houses</p> <p>Furniture & office equipment</p> <p>Vehicles</p>
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,32-million for furniture & office equipment</p> <p>R0,05-million for plant & equipment</p> <p>R0,06-million for vehicles</p> <p>The capital programme of the Housing Department amounts to R0,43-million and represents 0,20% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040310	HUMAN SETTLEMENT	FURNITURE & OFFICE EQUIPMENT	HS	HS	SD3	452	SENIOR MANAGER HUMAN SETTLEMENT	1000283	FURNITURE & EQUIPMENT	BULK FILERS	ALL	CRR (REV)	20,000	20,000	20,000	20,000	20,000
MP040310	HUMAN SETTLEMENT	FURNITURE & OFFICE EQUIPMENT	HS	HS	SD3	454	SENIOR MANAGER TRAFFIC & SECURITY	1200118	PURCHASE EQUIPMENT	EQUIPMENT TO STRENGTHEN HOUSING DEPARTMENT	MP313	MACEF	300,000	-	-	-	-
MP040310	HUMAN SETTLEMENT	PLANT & EQUIPMENT	HS	HS	SD3	460	SENIOR MANAGER TRAFFIC & SECURITY	1200060	FIRE ARMS	FIRE ARMS FOR SQUATTER CONTROL OFFICERS	INST	CRR (REV)	45,000	45,000	-	-	45,000
MP040310	HUMAN SETTLEMENT	VEHICLES	HS	HS	SD3	460	SENIOR MANAGER TRAFFIC & SECURITY	0008021	PURCHASE MOTORBIKES X 6	TO RENDER THE SERVICE THROUGH SQUATTER CONTROL MONITORING	ALL	CRR	60,000	-	60,000	-	60,000
MP040310	HUMAN SETTLEMENT	VEHICLES	HS	HS	SD3	460	SENIOR MANAGER TRAFFIC & SECURITY	1200062	PURCHASE NEW MOTORBIKES	3 NEW MOTORBIKES FOR NEW PERSONNEL	INST	CRR	-	60,000	-	-	-
TOTAL													425,000	125,000	80,000	20,000	125,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Public Safety / Total	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	3 141 219	3 800 000	4 800 000	4 800 000	5 000 000	5 200 000
LICENSES & PERMITS	0	63 000	76 000	76 000	79 800	83 500
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	464 835	1 000 000	560 781	880 000	2 240 000	3 400 000
OTHER REVENUE	387 581	445 875	459 550	478 885	505 140	529 068
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	3 993 635	5 308 875	5 896 331	6 234 885	7 824 940	9 212 568
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	3 993 635	5 308 875	5 896 331	6 234 885	7 824 940	9 212 568
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	3 993 635	5 308 875	5 896 331	6 234 885	7 824 940	9 212 568
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(27 399 679)	(30 676 716)	(33 377 743)	(36 648 446)	(39 750 342)	(42 892 404)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	(65 000)	(405 000)	(268 000)	(281 000)	(295 470)
DEPRECIATION (GAMAP)	(5 443 375)	(4 684 936)	(4 823 010)	(4 917 677)	(4 870 066)	(4 941 142)
REPAIRS AND MAINTENANCE - Municipal Assets	(5 320 472)	(5 340 888)	(5 267 007)	(5 931 940)	(6 192 579)	(6 508 631)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(833 535)	(1 213 870)	(1 213 870)	(1 352 954)	(1 352 598)	(1 476 824)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(353 080)	(9 000)	(9 945)	(110 300)	(121 800)	(133 390)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(3 438 966)	(5 290 953)	(4 937 070)	(5 147 720)	(5 433 634)	(5 748 295)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(42 789 108)	(47 281 363)	(50 033 645)	(54 377 037)	(58 002 019)	(61 996 156)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(8 563 391)	(9 999 893)	(9 858 219)	(11 350 958)	(12 948 341)	(14 851 920)
TOTAL INDIRECT OPERATING EXPENDITURE	(8 563 391)	(9 999 893)	(9 858 219)	(11 350 958)	(12 948 341)	(14 851 920)
TOTAL OPERATING EXPENDITURE	(51 352 499)	(57 281 256)	(59 891 864)	(65 727 995)	(70 950 360)	(76 848 076)
OPERATING SURPLUS / (DEFICIT)	(47 358 864)	(51 972 381)	(53 995 533)	(59 493 110)	(63 125 420)	(67 635 508)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(47 358 864)	(51 972 381)	(53 995 533)	(59 493 110)	(63 125 420)	(67 635 508)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(47 358 864)	(51 972 381)	(53 995 533)	(59 493 110)	(63 125 420)	(67 635 508)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(200 000)	(307 000)	(307 000)	(519 405)	(933 813)	(1 320 218)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	3 217 169	3 231 398	3 398 217	3 454 600	3 362 918
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	281 340	389 134	311 320	349 625	528 512
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(51 552 499)	(54 089 747)	(56 578 332)	(62 537 863)	(68 079 948)	(74 276 864)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(47 558 864)	(48 780 872)	(50 682 001)	(56 302 978)	(60 255 008)	(65 064 296)
LESS CAPITAL GRANTS RECOGNISED	(464 835)	(1 000 000)	(560 781)	(880 000)	(2 240 000)	(3 400 000)
NET OPERATING SURPLUS / (DEFICIT)	(48 023 699)	(49 780 872)	(51 242 782)	(57 182 978)	(62 495 008)	(68 464 296)

Internal Department: Traffic

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The following aspects are services provided by the Traffic & Security Department, within the Steve Tshwete Local Municipality:</p> <ul style="list-style-type: none"> • Reducing the number collisions within the MP 313 area • Ensuring that traffic officers are deployed in all areas • Improve free flow of traffic • Provision of traffic calming measures • Ensure that proper signs directions are given to the road users • Provision of road safety awareness • Monitoring the trading of hawkers 	
Senior management structure	The Traffic & Security Section, is headed by the Senior Manager Traffic & Security, and resides in the Public Services Directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY		
Strategic Objectives: To provide safety and security to human life.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To create an effective and efficient law enforcement within the municipal area.	<p>Utilisation of specialized traffic control orientated vehicles.</p> <p>High visibility patrols in all areas</p> <p>Ensuring institutional efficiency.</p>	<p>Vehicles</p> <p>Vehicles</p> <p>Furniture & office equipment</p> <p>Plant & equipment</p>
To improve the free flow of traffic	Upgrading of existing and installation of new traffic signals.	Traffic Calming measures
To promote a safe and compliant trading environment for hawkers	<p>Law enforcement on hawkers</p> <p>Monitoring of street traders</p>	Safe trading for hawkers
To improve road safety	Regulate traffic	Enhance security
To enhance safety and security at all municipal buildings and facilities.	<p>Improve and maintain access control at Municipal buildings</p> <p>Development of a contingency plan.</p>	<p>Enhance security</p> <p>Maintain/ Upgrade Buildings</p>
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R1,-million for maintain/upgrade traffic signs</p> <p>R0,18-million for new traffic signs</p> <p>R0,30-million for traffic calming measures</p>	

	<p>R0.50million for new and replacement of vehicle</p> <p>The capital programme of the Traffic Department amounts to R1,98-million and represents 1,0% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>
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Operational Budget for the three financial years from 2011/12 until 2013/14

Public Safety / Traffic	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	3 141 219	3 800 000	4 800 000	4 800 000	5 000 000	5 200 000
LICENSES & PERMITS	0	63 000	76 000	76 000	79 800	83 500
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	210 786	250 100	284 550	281 485	297 870	311 443
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	3 352 005	4 113 100	5 160 550	5 157 485	5 377 670	5 594 943
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	3 352 005	4 113 100	5 160 550	5 157 485	5 377 670	5 594 943
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	3 352 005	4 113 100	5 160 550	5 157 485	5 377 670	5 594 943
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(12 418 221)	(15 148 701)	(15 609 769)	(17 178 982)	(18 576 150)	(20 085 088)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	(65 000)	(405 000)	(268 000)	(281 000)	(295 470)
DEPRECIATION (GAMAP)	(894 279)	(962 650)	(964 743)	(1 093 631)	(1 060 463)	(1 013 710)
REPAIRS AND MAINTENANCE - Municipal Assets	(1 832 021)	(2 067 000)	(2 167 000)	(2 293 850)	(2 367 980)	(2 487 120)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(140 042)	(304 952)	(304 952)	(410 559)	(486 956)	(572 311)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(147 400)	(9 000)	(9 945)	(10 300)	(11 800)	(12 390)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(1 721 776)	(2 691 392)	(2 453 883)	(2 592 427)	(2 744 223)	(2 907 439)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(17 153 739)	(21 248 695)	(21 915 292)	(23 847 749)	(25 528 572)	(27 373 528)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(2 942 982)	(3 157 501)	(3 165 966)	(3 373 540)	(3 606 011)	(3 871 209)
TOTAL INDIRECT OPERATING EXPENDITURE	(2 942 982)	(3 157 501)	(3 165 966)	(3 373 540)	(3 606 011)	(3 871 209)
TOTAL OPERATING EXPENDITURE	(20 096 722)	(24 406 196)	(25 081 258)	(27 221 289)	(29 134 583)	(31 244 737)
OPERATING SURPLUS / (DEFICIT)	(16 744 716)	(20 293 096)	(19 920 708)	(22 063 804)	(23 756 913)	(25 649 794)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(16 744 716)	(20 293 096)	(19 920 708)	(22 063 804)	(23 756 913)	(25 649 794)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(16 744 716)	(20 293 096)	(19 920 708)	(22 063 804)	(23 756 913)	(25 649 794)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(60 000)	(150 000)	(150 000)	(90 638)	(201 277)	(291 915)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	785 078	777 006	842 731	791 781	765 255
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	4 708	5 644	5 224	4 485	757
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(20 156 722)	(23 766 410)	(24 448 608)	(26 463 972)	(28 539 594)	(30 770 640)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(16 804 716)	(19 653 310)	(19 288 058)	(21 306 487)	(23 161 924)	(25 175 697)
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(16 804 716)	(19 653 310)	(19 288 058)	(21 306 487)	(23 161 924)	(25 175 697)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040323	TRAFFIC	FURNITURE & OFFICE EQUIPMENT	PS	TR	SD4	310	SENIOR MANAGER TRAFFIC & SECURITY	0008300	FURNITURE & EQUIPMENT	IMPROVE PERSONNEL PERFORMANCE	0	CRR (REV)	-	20,000	20,000	20,000	20,000
MP040323	TRAFFIC	MAINTAIN / UPGRADE TRAFFIC SIGNS	PS	TR	SD4	310	SENIOR MANAGER TRAFFIC & SECURITY	0007150	UPGRADE TRAFFIC SIGNALS - CONTROL & SYNCHRONIZATION	REGULATE & CONTROL TRAFFIC FLOW C/O TSWELOPELO & IKAGENG AND C/O VERDOORN & ZUID	ALL	EFF	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
MP040323	TRAFFIC	NEW TRAFFIC SIGNS	PS	TR	SD4	310	SENIOR MANAGER TRAFFIC & SECURITY	0008011	TRAFFIC SIGNS NEW	REGULATE & CONTROL TRAFFIC FLOW	ALL	CRR	180,000	180,000	180,000	180,000	180,000
MP040323	TRAFFIC	PLANT & EQUIPMENT	PS	TR	SD4	310	SENIOR MANAGER TRAFFIC & SECURITY	1100013	RECOM MACHINE	TO TRACE UNPAID WARRENTS THROUGH REG. NO PLATES TO INCREASE INCOME	INST	CRR	-	-	350,000	-	-
MP040323	TRAFFIC	PLANT & EQUIPMENT	PS	TR	SD4	310	SENIOR MANAGER TRAFFIC & SECURITY	0008014	SPEED EQUIPMENT FOR VEHICLES X 2	IMPROVE LAW ENFORCEMENT	ALL	CRR	-	-	-	250,000	-
MP040323	TRAFFIC	TRAFFIC CALMING MEASURES	PS	TR	SD4	310	SENIOR MANAGER TRAFFIC & SECURITY	0008013	TRAFFIC CALMING MEASURES IN MP313 AREA	TO REDUCE ACCIDENTS	ALL	CRR	300,000	300,000	300,000	300,000	300,000
MP040323	TRAFFIC	VEHICLES	PS	TR	SD4	310	SENIOR MANAGER TRAFFIC & SECURITY	0007146	PURCHASE NEW VEHICLES X 1	IMPROVE LAW ENFORCEMENT TO INCREASE TRAFFIC VISIBILITY IN ALL AREAS	ALL	CRR	250,000	-	250,000	-	280,000
MP040323	TRAFFIC	VEHICLES	PS	TR	SD4	310	SENIOR MANAGER TRAFFIC & SECURITY	0008015	VEHICLE REPLACEMENT	IMPROVE LAW ENFORCEMENT TO INCREASE TRAFFIC VISIBILITY IN ALL AREAS	ALL	CRR	250,000	500,000	250,000	300,000	300,000
TOTAL													1,980,000	2,000,000	2,350,000	2,050,000	2,080,000

Internal Department: Safety & Security

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The following aspects are services provided by the Security Division, within the Traffic & Security Department, of the Steve Tshwete Local Municipality:</p> <ul style="list-style-type: none"> • Securing Municipal personnel and property. 	
Senior management structure	The Traffic & Security Section, is headed by the Senior Manager Traffic & Security, and resides in the Public Services Directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY		
Strategic Objectives: To provide safety and security to human life.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To create an effective and efficient law enforcement within the municipal area.	<p>High visibility patrols in all areas.</p> <p>Ensuring institutional efficiency.</p>	<p>Vehicles</p> <p>Plant & equipment</p>
To enhance safety and security at all municipal buildings and facilities	<p>Improve and maintain access control at Municipal buildings</p> <p>Development of a contingency plan.</p>	<p>Enhance security</p> <p>Maintain/ Upgrade Buildings</p>
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,02-million for furniture & equipment</p> <p>R0,03-million for plant & equipment</p> <p>The capital programme of the Security Division, within the Traffic & Security Department amounts to R0,05-million and represents 0,03% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040337	SECURITY	ENHANCE SECURITY	CO	OA	GC1	311	SENIOR MANAGER TRAFFIC & SECURITY	1200044	CONSTRUCTION OF NEW GUARD HOUSE	CONSTRUCT PERMANENT STRUCTURE AT ENTRANCE OF 24 HOUR CONTROL CENTRE TO MONITOR TRAFFIC FLOW AND ENHANCE SECURITY	INST	CRR	-	-	100,000	-	-
MP040337	SECURITY	FURNITURE & OFFICE EQUIPMENT	CO	OA	GC1	311	SENIOR MANAGER TRAFFIC & SECURITY	0008299	FURNITURE & EQUIPMENT	TO ASSIST IN PERFORMANCE OF THEIR DUTIES	0	CRR (REV)	20,000	20,000	20,000	20,000	20,000
MP040337	SECURITY	PLANT & EQUIPMENT	CO	OA	GC1	311	SENIOR MANAGER TRAFFIC & SECURITY	0008202	GUARD HOUSES (1)	TO PROVIDE SHELTER FOR SECURITY OFFICERS AT DOORNKOP MPCC	ALL	CRR (REV)	35,000	40,000	40,000	40,000	40,000
TOTAL													55,000	60,000	160,000	60,000	60,000

Internal Department: Emergency Services

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html
Description of services	<p>The municipality has well established Emergency Services for fire and rescue. The main stations are in Middelburg and Hendrina. An additional fire station is envisaged to be established which will serve Mhluzi area. Satellite stations are envisaged in Kranspoort and in the Industrial area in Middelburg to comply with Regulation 44 of South African National Standards, which require arrival at the scene of an emergency within at most 15 minutes.</p> <p>Furthermore, the Fire & Rescue Services provides the following humanitarian services to the community of the Steve Tshwete Local Municipal area:</p> <ul style="list-style-type: none"> • <i>Fire Services</i> Structural fire fighting, which include informal housing Industrial accident Veld fires Rubbish fires Electrical fires Vehicle fires Fire prevention Fire breaks Training internal and external • <i>Hazardous Material Incidents</i> • <i>Rescue Services</i> Water rescue High angle rescue Animal rescue Trench rescue Building rescue Search and rescue (collapsed buildings / structures) • <i>Special Services</i> Opening of buildings and vehicles Pumping of water from flooded areas Standbys at community events • <i>Disaster Management</i> Disaster Management Plan Pitching of tents during disasters Assisting affected communities during disasters. Provision of water to communities in need Public awareness campaigns Assisting with evacuation training / drills Community education & training Supply and co-ordination of emergency shelters • <i>Control Centres</i> 24 Hour complaints and information centre 24 Hour fire services control centre
Senior management structure	The Emergency Services Department is headed by the Senior Manager Fire & Rescue Services. This department resides within the Public Services directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri.

ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY		
STRATEGIC OBJECTIVES: TO PROVIDE SAFETY AND SECURITY TO HUMAN LIFE		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To provide effective and efficient emergency services.	<p>Approval of the Disaster Management Plan level 1.</p> <p>Enter into mutual aid agreement with private sector</p> <p>Provide additional fire stations at strategic places and industrial areas.</p> <p>Strengthen relationships with private and public sectors.</p> <p>Manage and minimise the incidents of veld fires.</p> <p>Purchase or replace vehicles in terms of council policy.</p> <p>Purchase or replace vehicles in terms of Council policy.</p> <p>Strengthen relationships with private and public sectors.</p> <p>Manage and minimize the incidents of veld fires.</p>	<p>Implement Disaster Management</p> <p>Plant & equipment</p> <p>Additional fire stations</p> <p>Furniture & office equipment</p> <p>Vehicles</p> <p>Specialized vehicles</p>
Changes to service levels	Enter into mutual aid agreement with private sector	
Summary of revenue and expenditure	Provide additional fire stations at strategic places and industrial areas.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,03-million for furniture & office equipment R0,18-million for IT equipment & software R0,05-million for maintain / upgrade buildings R0,3-million for plant & equipment</p> <p>The capital programme of the Emergency Services Department amounts to R0,58-million and represents 0.28% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

Operational Budget for the three financial years from 2011/12 until 2013/14

Public Safety / Fire	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	464 835	0	0	0	0	0
OTHER REVENUE	176 795	195 775	175 000	197 400	207 270	217 625
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	641 630	195 775	175 000	197 400	207 270	217 625
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	641 630	195 775	175 000	197 400	207 270	217 625
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	641 630	195 775	175 000	197 400	207 270	217 625
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(14 617 145)	(15 125 215)	(17 288 260)	(18 966 051)	(20 630 506)	(22 220 135)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(2 908 433)	(2 037 549)	(2 203 922)	(2 035 955)	(1 864 012)	(1 701 341)
REPAIRS AND MAINTENANCE - Municipal Assets	(1 777 898)	(1 201 788)	(1 256 788)	(1 288 090)	(1 357 099)	(1 430 611)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(452 196)	(572 521)	(572 521)	(541 400)	(505 283)	(505 283)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(28 520)	0	0	(100 000)	(110 000)	(121 000)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(1 717 190)	(2 595 533)	(2 478 390)	(2 550 258)	(2 683 973)	(2 834 983)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(21 501 382)	(21 532 606)	(23 799 881)	(25 481 754)	(27 150 873)	(28 813 353)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(1 610 419)	(1 936 626)	(1 988 717)	(2 135 935)	(2 305 429)	(2 502 497)
TOTAL INDIRECT OPERATING EXPENDITURE	(1 610 419)	(1 936 626)	(1 988 717)	(2 135 935)	(2 305 429)	(2 502 497)
TOTAL OPERATING EXPENDITURE	(23 111 801)	(23 469 232)	(25 788 598)	(27 617 689)	(29 456 302)	(31 315 850)
OPERATING SURPLUS / (DEFICIT)	(22 470 171)	(23 273 457)	(25 613 598)	(27 420 289)	(29 249 032)	(31 098 225)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(22 470 171)	(23 273 457)	(25 613 598)	(27 420 289)	(29 249 032)	(31 098 225)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(22 470 171)	(23 273 457)	(25 613 598)	(27 420 289)	(29 249 032)	(31 098 225)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(140 000)	(157 000)	(157 000)	(270 510)	(416 021)	(553 531)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	1 436 172	1 487 951	1 370 228	1 213 325	1 088 005
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	211 918	319 690	220 074	215 118	189 733
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(23 251 801)	(21 978 142)	(24 137 957)	(26 297 897)	(28 443 880)	(30 591 643)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(22 610 171)	(21 782 367)	(23 962 957)	(26 100 497)	(28 236 610)	(30 374 018)
LESS CAPITAL GRANTS RECOGNISED	(464 835)	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(23 075 006)	(21 782 367)	(23 962 957)	(26 100 497)	(28 236 610)	(30 374 018)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040303	EMERGENCY SERVICES	FURNITURE & OFFICE EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	0008314	FURNITURE & EQUIPMENT	ENSURE A CONDUSIVE WORKING ENVIRONMENT	ALL	CRR (REV)	15,000	15,000	15,000	15,000	20,000
MP040303	EMERGENCY SERVICES	FURNITURE & OFFICE EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	1100195	REPLACE FURNITURE & EQUIPMENT	ENSURE ENOUGH FURNITURE & EQUIPMENT FOR PERSONNEL TO BE ABLE TO BE EFFICIENT	R	CRR (REV)	15,000	15,000	15,000	15,000	15,000
MP040303	EMERGENCY SERVICES	IT EQUIPMENT & SOFTWARE	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	0008238	FLEET MANAGEMENT SYSTEM	ENSURE PROPER FLEET MANAGEMENT	ALL	CRR	30,000	-	-	-	-
MP040303	EMERGENCY SERVICES	IT EQUIPMENT & SOFTWARE	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	1100190	VOICE LOGGER	RECORD KEEPING TELEPHONE AND RADIO SYSTEM FOR CONTROL ROOM	INST	CRR	150,000	-	-	-	-
MP040303	EMERGENCY SERVICES	MAINTAIN / UPGRADE BUILDINGS	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	0900080	CARPORTS	VEHICLE PROTECTION IN BACKYARD	ALL	CRR	50,000	50,000	50,000	-	-
MP040303	EMERGENCY SERVICES	MAINTAIN / UPGRADE BUILDINGS	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	1000005	SKID UNIT STORE ROOM	TO STORE FIRE EQUIPMENT AND PREVENT DAMAGE AND THEFT OF ASSETS	ALL	CRR	-	-	200,000	200,000	-
MP040303	EMERGENCY SERVICES	PLANT & EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	0007221	AIRCONDITIONERS (FIRE BUILDING)	MAINTAIN PROPER OFFICE ENVIRONMENT FOR ADMINISTRATIVE PERSONNEL	ALL	CRR	-	-	30,000	-	30,000
MP040303	EMERGENCY SERVICES	PLANT & EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	0008185	FLOATER PUMP	TO PROVIDE FIREPUMPS WITH WATER FROM OPEN WATERSOURCES	ALL	CRR	-	40,000	-	50,000	-
MP040303	EMERGENCY SERVICES	PLANT & EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	0007227	JAWS RESCUE SET NEW	EXTRICATION AND RESCUE OF TRAPPED PATIENTS	ALL	CRR	-	-	320,000	-	350,000
MP040303	EMERGENCY SERVICES	PLANT & EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	0000211	JAWS RESCUE SET REPLACE	EXTRICATION AND RESCUE OF TRAPPED PATIENTS	ALL	CRR	-	300,000	-	350,000	-
MP040303	EMERGENCY SERVICES	PLANT & EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	1100200	NEW FIRE EQUIPMENT	TO PERFORM AN EFFICIENT SERVICE	ALL	CRR (REV)	67,000	75,000	60,000	70,000	85,000
MP040303	EMERGENCY SERVICES	PLANT & EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	0008023	PORTABLE PUMP	TO PROVIDE FIREPUMPS WITH WATER FROM REMOTE OPEN WATER SOURCES	ALL	CRR	-	-	100,000	-	-
MP040303	EMERGENCY SERVICES	PLANT & EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	1200081	REPLACE BASE STATION RADIO	ENSURE PROPER COMMUNICATION VIA FIRE CONTROL CENTRE	INST	CRR	100,000	-	-	-	-
MP040303	EMERGENCY SERVICES	PLANT & EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	1100199	REPLACE FIRE EQUIPMENT	TO PERFORM AN EFFICIENT SERVICE	ALL	CRR (REV)	34,000	32,000	45,000	50,000	60,000
MP040303	EMERGENCY SERVICES	PLANT & EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	1100007	RESCUE PLATFORM	TO CATER FOR RESCUE FROM HEAVY VEHICLES	ALL	CRR	-	42,000	-	45,000	-
MP040303	EMERGENCY SERVICES	PLANT & EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	0008024	SKID UNITS	PORTABLE VELD FIRE FIGHTING UNITS TO BE USED ON BAKKIES	ALL	CRR	120,000	120,000	120,000	120,000	120,000
MP040303	EMERGENCY SERVICES	PLANT & EQUIPMENT	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	0900082	SLUDGE PUMP	PUMPING OF NON POTABLE WATER DURING VELD FIRE OPERATIONS	ALL	CRR	-	-	50,000	-	-
MP040303	EMERGENCY SERVICES	SPECIALISED VEHICLES	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	0000221	PROVISION OF 4X4 VELD FIRE VEHICLES	VELD FIRE FIGHTING AND TRANSPORT OF EQUIPMENT	ALL	CRR	-	-	450,000	-	500,000
MP040303	EMERGENCY SERVICES	SPECIALISED VEHICLES	PS	PF	SD4	515	SENIOR MANAGER FIRE SERVICES	0900087	REPLACE MERCEDES FIRE ENGINE	COUNCIL REPLACEMENT POLICY	ALL	EFF	-	-	-	1,700,000	2,000,000
									TOTAL				581,000	689,000	1,455,000	2,615,000	3,180,000

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040338	24 HOUR CONTROL CENTRE	FURNITURE & OFFICE EQUIPMENT	CO	PY	SD1	153	SENIOR MANAGER FIRE SERVICES	1100206	FURNITURE AND OFFICE EQUIPMENT	ENSURE ENOUGH FURNITURE FOR OFFICIALS	INST	CRR (REV)	15,000	15,000	15,000	15,000	15,000
MP040338	24 HOUR CONTROL CENTRE	IMPLEMENT DISASTER MANAGEMENT	CO	PY	SD1	153	SENIOR MANAGER FIRE SERVICES	1000301	DISASTER MANAGEMENT WORKSTATIONS/EQUIPMENT	ESTABLISHMENT OF A DISASTER MANAGEMENT CENTRE	ALL	CRR (REV)	25,000	25,000	25,000	25,000	25,000
MP040338	24 HOUR CONTROL CENTRE	MAINTAIN / UPGRADE BUILDINGS	CO	PY	SD1	153	SENIOR MANAGER FIRE SERVICES	1200027	CONSTRUCT CARPORTS	CONSTRUCT CARPORTS AT 24 HOUR CONTROL CENTRE FOR EMPLOYEES VEHICLES	INST	CRR	-	-	300,000	300,000	-
MP040338	24 HOUR CONTROL CENTRE	MAINTAIN / UPGRADE BUILDINGS	CO	PY	SD1	153	SENIOR MANAGER FIRE SERVICES	1200028	REPLACE FLOOR COVERINGS	REMOVE OLD CARPET AND INSTALL CERAMIC TILES AT 24 HOUR CONTROL CENTRE	INST	CRR	250,000	-	-	-	-
TOTAL													290,000	40,000	340,000	340,000	40,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Sport & Recreation / Total	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	350 787	419 950	419 950	367 789	388 440	410 124
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	660 870	7 900 000	8 900 000	12 999 480	5 420 000	5 831 550
OTHER REVENUE	309 103	298 100	898 100	306 150	316 562	332 800
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	1 320 760	8 618 050	10 218 050	13 673 419	6 125 002	6 574 474
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	1 320 760	8 618 050	10 218 050	13 673 419	6 125 002	6 574 474
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	5 185 083	5 699 773	6 098 176	6 925 880	7 490 911	8 106 082
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	5 185 083	5 699 773	6 098 176	6 925 880	7 490 911	8 106 082
TOTAL OPERATING REVENUE GENERATED	6 505 843	14 317 823	16 316 226	20 599 299	13 615 913	14 680 556
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(14 536 791)	(19 221 058)	(18 164 891)	(21 544 279)	(23 253 283)	(25 107 985)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(8 310 921)	(8 576 600)	(8 536 721)	(9 134 466)	(9 416 808)	(9 208 328)
REPAIRS AND MAINTENANCE - Municipal Assets	(2 824 298)	(3 219 300)	(3 199 300)	(3 412 350)	(3 608 090)	(3 820 060)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(509 229)	(394 392)	(394 394)	(233 503)	(98 102)	(98 102)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(3 982 915)	(4 713 970)	(4 693 735)	(4 984 000)	(5 388 900)	(5 694 800)
GRANTS & SUBSIDIES PAID (F4.2)	(400 000)	(200 000)	(200 000)	0	0	0
GENERAL EXPENSES - OTHER	(3 298 743)	(4 536 135)	(4 699 585)	(4 954 723)	(5 218 179)	(5 537 086)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(33 862 896)	(40 861 455)	(39 888 626)	(44 263 321)	(46 983 362)	(49 466 361)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(7 859 984)	(8 946 815)	(9 553 843)	(10 362 922)	(11 281 815)	(12 300 152)
TOTAL INDIRECT OPERATING EXPENDITURE	(7 859 984)	(8 946 815)	(9 553 843)	(10 362 922)	(11 281 815)	(12 300 152)
TOTAL OPERATING EXPENDITURE	(41 722 880)	(49 808 270)	(49 442 469)	(54 626 243)	(58 265 177)	(61 766 513)
OPERATING SURPLUS / (DEFICIT)	(35 217 038)	(35 490 447)	(33 126 243)	(34 026 944)	(44 649 264)	(47 085 957)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(35 217 038)	(35 490 447)	(33 126 243)	(34 026 944)	(44 649 264)	(47 085 957)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(35 217 038)	(35 490 447)	(33 126 243)	(34 026 944)	(44 649 264)	(47 085 957)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(420 000)	(440 000)	(440 000)	(954 343)	(1 893 686)	(2 743 028)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	7 111 522	7 114 057	7 437 421	8 003 449	7 623 016
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	96 685	88 856	306 188	677 624	852 624
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(42 142 880)	(43 040 063)	(42 679 556)	(47 836 977)	(51 477 790)	(56 033 901)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(35 637 038)	(28 722 240)	(26 363 330)	(27 237 678)	(37 861 877)	(41 353 345)
LESS CAPITAL GRANTS RECOGNISED	(660 870)	(7 900 000)	(8 900 000)	(12 999 480)	(5 420 000)	(5 831 550)
NET OPERATING SURPLUS / (DEFICIT)	(36 297 908)	(36 622 240)	(35 263 330)	(40 237 158)	(43 281 877)	(47 184 895)

Internal Department: Parks & Recreation

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The Parks and Recreation Department provides the following services:</p> <ul style="list-style-type: none"> • Provision and maintenance of sports facilities. • Provision and maintenance of parks and open spaces. • Maintenance of sidewalks and pavements. • Maintenance and day to day running of the municipal swimming pools. • Provision of and maintenance of recreational facilities and resorts. • Alien invader, species control. • Municipal nursery. • Provision of and maintenance of diverse gardens and in-house garden refuse removal. • Provision of and maintenance of recreation furnishings and equipment. • Provision of tanker services. • Mechanical workshops and vehicle fleet. 	
Senior management structure	<p>The Parks & Recreation Department is headed by the Senior Manager Parks & Recreation. The Parks & Recreation Department resides in the Directorate Technical & Facilities, which is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba.</p>	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY		
Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To provide new parks while upgrading existing parks and open areas according to the prioritized community needs.	<p>Upgrading open spaces, parks and playing equipment.</p> <p>By improving institutional efficiency and capacity building.</p>	<p>Maintain / upgrade existing facilities</p> <p>Develop new parks</p> <p>Plant & equipment</p> <p>Furniture & office equipment</p>
To provide new parks while upgrading existing parks and open areas according to the prioritized community needs.	<p>By developing new parks and open spaces</p> <p>Provide inputs at township layout design.</p>	Develop new parks

To contribute towards the mitigation of climate change impacts.	Conservation of green areas, wet lands and eco-systems Introducing green areas in strategic places	Conservation and greening initiative
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <ul style="list-style-type: none"> R0,24-million for development of existing parks R2,24-million for development of new parks R6,94-million for maintain/upgrade existing facilities R0,73-million for plant & equipment R0,37-million for vehicles R5,63-million for additional sporting facilities R1,50-million for basic sport facilities rural R0,33-million to enhance security <p>The capital programme of the Parks & Recreation Department amounts to R18,04-million and represents 8,71% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP EXISTING PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	1000163	BEAUTIFY ENTRANCES TO TOWNS	REDESIGN AND DEVELOP ENTERANCES	ALL	CRR	-	100,000	100,000	100,000	100,000
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP EXISTING PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000125	CARAVAN PARK MIDDELBURG DAM	PROVISION OF ORGANISED RECREATIONAL FACILITIES OF AN ACCEPTABLE STANDARD	ALL+	CRR	60,000	-	-	-	500,000
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP EXISTING PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	1000288	OR TAMBO STREET LANDSCAPE & NEW DEVELOPMENT	PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES	ALL	CRR	-	-	500,000	500,000	500,000
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP EXISTING PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000132	PLANTING OF TREES PULLENHOPE PARKS AND SIDEWALKS	PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES	22	CRR	40,000	40,000	40,000	40,000	40,000
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP EXISTING PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000133	RENOVATION BOARDWALK AERORAND PARK 2459	PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES	13	CRR	100,000	150,000	150,000	150,000	-
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP EXISTING PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000131	SIDEWALK TREES HENDRINA/KWAZA	PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES	18/19/20	CRR	40,000	40,000	40,000	40,000	-
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP NEW PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	1100117	DESIGN AND DEVELOP GARDEN AT BANQUET HALL	DEVELOP	ALL	CRR	200,000	500,000	500,000	-	-
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP NEW PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	1200043	DESIGN AND DEVELOP MALL GARDEN	DEVELOP MALL GARDENS	MP313	CRR	-	-	200,000	400,000	-
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP NEW PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000169	DEVELOP PARK 2452 AERORAND	PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES	13	CRR	-	-	-	100,000	-
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP NEW PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000171	DEVELOP PARK 27JSW MEIJERS BRIDGE	PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES	16	CRR	-	-	-	400,000	-
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP NEW PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000180	DEVELOP PARK BEHIND HOPECITY PARK 9866/RES	PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES	15	CRR	280,000	-	-	-	-
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP NEW PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000178	DEVELOP PARK C/O PONGOLA AND KAMMANASSIE AERORAND	PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES	13	CRR	-	80,000	50,000	-	-
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP NEW PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000175	DEVELOP PARK EXT 18 PARK 9878	PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEN SPACES	15	CRR	-	-	120,000	-	-
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP NEW PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	1100115	DEVELOP PARK IN NEWTOWN WARD 1	PARK IN NEWTOWN	1	CRR	-	-	-	-	40,000
MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP NEW PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0008133	DEVELOP PARKS HENDRINA	PROVISION OF SAFE AND AESTHETICALLY ACCEPTABLE OPEPARK 1357 EXT2 4966; 4364	20	CRR	60,000	40,000	80,000	50,000	60,000

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MP040315	PARKS & PLAYING EQUIPMENT	DEVELOP NEW PARKS	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	1100210	DEVELOP PARKS RURAL & LOW INCOME AREAS	DEVELOP PARKS RURAL & LOW INCOME AREAS	INST	MIG	1,700,000	1,500,000	1,500,000	-	-
MP040315	PARKS & PLAYING EQUIPMENT	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	1100119	DEVELOP PARK 880 PULLEN SHOPE	BRAAI FACILITIES PLAY EQUIPMENT AND TREES	22	CRR	-	200,000	-	-	-
MP040315	PARKS & PLAYING EQUIPMENT	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	1100116	RE DESIGN AND UPGRADE CIVIC CENTRE GARDEN	GARDEN AT CIVIC	ALL	CRR	-	-	-	-	500,000
MP040315	PARKS & PLAYING EQUIPMENT	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000157	RENOVATION GREENHOUSE COMPLETE WITH IRRIGATION; HE	ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES	ALL	CRR	50,000	-	-	-	-
MP040315	PARKS & PLAYING EQUIPMENT	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	1200045	UPGRADE LIONS PARKS	UPGRADE OF LIONS PARK	MP313	CRR	-	-	-	-	400,000
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	0900211	BACK ACTOR	EFFICIENT SERVICE DELIVERY AND USE OF DEPARTMENTAL DISASTER MANAGEMENT PLAN	0	CRR	-	-	-	800,000	-
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0900064	BRUSHCUTTERS AND CHAINSAWS	BRUSHCUTTERS AND CHAINSAWS SERVICE DELIVERY	3	CRR (REV)	165,000	170,000	175,000	180,000	200,000
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	0008034	FLAIL / SLASHER (SIDEWALKS)	ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES AND STAFF MOWING TEAMS	ALL	CRR	100,000	-	-	100,000	-
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000206	FLEXI MOWER (SIDEWALKS)	ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES	ALL	CRR	-	400,000	-	-	-
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000203	LAWN MOWER (SIDEWALKS)	ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES	ALL	CRR (REV)	50,000	60,000	65,000	70,000	70,000
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	0007257	LAWN MOWER TRACTOR (SIDEWALKS)	ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES AND STAFF MOWING TEAMS	ALL	CRR	-	-	-	350,000	-
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0008032	NEW PLAYING EQUIPMENT	PROVISION OF ORGANISED RECREATIONAL FACILITIES OF AN ACCEPTABLE STANDARD	ALL	CRR	50,000	50,000	50,000	50,000	50,000
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	0000080	PARKS VEHICLES TRACTOR 55KW	ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES	ALL	CRR	-	250,000	-	280,000	-
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	1200047	REPLACE COMPRESSOR	REPLACEMENT OF A COMPRESSOR	INST	CRR	-	-	-	-	350,000
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	1200049	REPLACE OF SEWER TRUCK	REPLACEMENT OF A SEWER TRUCK	INST	CRR	-	-	-	-	1,200,000
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	1000050	REPLACE PLAYING EQUIPMENT	PROVISION OF FACILITIES OF ACCEPTABLE STANDARD	ALL	CRR	50,000	50,000	50,000	50,000	50,000

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MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	1100108	REPLACE TRACTORS	REPLACE TRACTORS	R	CRR	-	-	300,000	-	400,000
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	1100110	REPLACE WALKBEHIND MOWERS	REPLACE MOWERS	ALL	CRR	70,000	-	-	-	-
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000204	RIDE ON LAWNMOWER (SIDEWALKS)	ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES	ALL	CRR	180,000	-	-	-	-
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	1100094	STORAGE FACILITIES/OFFICE EQUIPMENT	FILLING CABINETTS	ALL	CRR (REV)	-	-	30,000	-	-
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	533	SENIOR MANAGER PARKS & RECREATION	0000074	TRACTOR 90KW	ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES	ALL	CRR	-	-	450,000	-	-
MP040315	PARKS & PLAYING EQUIPMENT	PLANT & EQUIPMENT	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	0008137	TRAILER	ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES	ALL	CRR	50,000	50,000	-	-	-
MP040315	PARKS & PLAYING EQUIPMENT	VEHICLES	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	1200051	CONVERT VEHICLE TO TRANSPORT	CONVERTING A VEHICLE TO TRANSPORT	INST	CRR	90,000	-	-	-	-
MP040315	PARKS & PLAYING EQUIPMENT	VEHICLES	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	1100096	FRONT END LOADER	REPLACE EXISTING	ALL	CRR	-	600,000	-	-	-
MP040315	PARKS & PLAYING EQUIPMENT	VEHICLES	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	0008131	LDV ONE TON	ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES	ALL	CRR	-	-	-	-	190,000
MP040315	PARKS & PLAYING EQUIPMENT	VEHICLES	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	1100097	REPLACE TLB	REPLACE EXISTING	ALL	CRR	-	-	800,000	-	-
MP040315	PARKS & PLAYING EQUIPMENT	VEHICLES	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	1000004	REPLACE VEHICLES	REPLACE LDV ONE TON		CRR	280,000	-	300,000	-	300,000
MP040315	PARKS & PLAYING EQUIPMENT	VEHICLES	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	0000075	TIPPER TRUCK 3M3	ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES	ALL	CRR	-	-	-	-	420,000
MP040315	PARKS & PLAYING EQUIPMENT	VEHICLES	PK	PK	SD3	539	SENIOR MANAGER PARKS & RECREATION	0008132	TIPPER TRUCK 6 CUBIC METER (REPLACEMENT)	ENABLING MORE EFFICIENT USE OF DEPARTMENTAL RESOURCES	ALL	CRR	-	-	-	700,000	-
TOTAL													3,615,000	4,280,000	5,500,000	4,360,000	5,370,000

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MP040319	SPORT & RECREATION	ADDITIONAL SPORTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1100220	SPORT FACILITIES AT THUSONG CENTRE (NODE C)	SOCCERFIELD; ABLUTION FACILITIES; BASEBALL COURT ETC	THUSONG	NDPG	5,410,310	-	-	-	-
MP040319	SPORT & RECREATION	BASIC SPORT FACILITIES RURAL	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1100213	BASIC SPORT FACILITIES LOW INCOME AREAS	BASIC SPORT FACILITIES LOW INCOME AREAS	INST	MIG	1,500,000	1,920,000	-	-	-
MP040319	SPORT & RECREATION	ENHANCE SECURITY	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0008029	FENCE & GATES KEES TALJAARD	CONSTRUCTION OF 200M CONCRETE PALISADE FENCE AT KEES TALJAARD	12	CRR	180,000	180,000	-	-	-
MP040319	SPORT & RECREATION	ENHANCE SECURITY	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0000119	REPLACE FENCE NASARET SPORT	REPLACE +- 140m FENCE AT NASARET SPORT	17	CRR	200,000	100,000	100,000	150,000	-
MP040319	SPORT & RECREATION	ENHANCE SECURITY	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1100102	SECURE ELECTRICAL BOXES AND PUMP ROOMS	FENCE AND SECURE ELECTRICAL BOXES AND PUMPROOMS ATSTADIA	ALL	CRR	-	150,000	-	-	-
MP040319	SPORT & RECREATION	ENHANCE SECURITY	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1000194	SECURITY AT SPORTING FACILITIES	INSTALL MESH WIRE SECURITY BURGLAR AT CLUBHOUSES INSTALL SECURITY SYSTEMS AT SPORTFACILITIES	ALL	CRR	-	-	100,000	100,000	200,000
MP040319	SPORT & RECREATION	FURNITURE & OFFICE EQUIPMENT	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1000048	OFFICE FURNITURE	PURCHASE OF FURNITURE & EQUIPMENT FOR OFFICES MIDDELBURG DAM	ALL	CRR (REV)	-	15,000	-	20,000	-
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1200085	CONSTRUCT HOCKEY/SOCCER CLUBHOUSES	CONSTRUCTION OF HOCKEY AND SOCCER CLUBHOUSES IN MUNICIPAL AREA	MP313	CRR	-	-	-	-	1,000,000
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1200086	DOORS AT INDOOR COMPLEX	DOORS TO DIVIDE GYMNASIUM HALL	INST	CRR	90,000	-	-	-	-
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1200090	EXTENSION OF EASTDENE ABLUTION FACILITIES	MAINTAIN AND UPGRADE EXISTING BUILDINGS AT EASTDENE SPORTS FACILITIES	INST	CRR	-	-	-	800,000	-
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1000019	FURNISHINGS AND AMENITIES AT SPORT FACILITIES	PURCHASING OF DUSTBINS BENCHES AND PAVILIONS AT PHSPORT FACILITIES	ALL	CRR	40,000	40,000	40,000	40,000	40,000
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0000076	IRRIGATION NASARET	INSTALLATION OF A IRRIGATION SYSTEM ON NASARET SOCCERFIELD	17	CRR	-	-	-	300,000	300,000
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0008027	KEES TALJAARD ELECTRICAL NETWORK/SYSTEMS UPGRADE	REPLACE OLD CABLES AND LIGHTS	12	CRR	150,000	120,000	120,000	100,000	100,000
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0000134	MHLUZI STADIUM PAVILION RENOVATION	MHLUZI STADIUM PAVILION RENOVATION IN PHASES	06	MIG	1,000,000	2,000,000	2,000,000	7,000,000	7,000,000
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1200042	NODE S SPORTS NODE	SPORTING FACILITIES	MP313	NDPG	-	-	2,331,550	15,000,000	15,000,000
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1200083	PAVING AT KEES TALJAARD STADIUM	SUPPLY AND INSTALL PAVING	INST	CRR	200,000	-	-	-	-
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1100127	RECONSTRUCT KORFBALL COURTS	UPGRADE HARDSURFACE COURTS REBUILD 2 COURTS	12	CRR	150,000	-	-	-	250,000
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0008251	REFURBISH HENDRINA/KWAZA SPORT	REFURBISH ABLUTIONS	19	CRR	200,000	-	300,000	-	-
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0000129	REFURBISH KORFBALL & TENNIS & JUKSKEI & ROLBAL CLU	REFURBISH ONE CLUBHOUSE PHASES	12	CRR	250,000	200,000	200,000	200,000	200,000

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MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0900209	REFURBISH KWAZAMOKHULE SPORT FACILITIES	REFURBISH KWAZAMOKHULE SPORT FACILITIES	0	MIG	3,389,170	-	-	2,000,000	-
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0000121	RESURFACE SYNTHETIC TENNIS COURTS KEES TALJAARD	RESURFACE +2x SYNTHETIC TENNIS COURTS KEES TALJAARD REPLACE FENCE	12	CRR	100,000	100,000	100,000	120,000	120,000
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0000128	RESURFACE/CONDITION TURF SURFACES	RESURFACE/CONDITION 1x TURF SURFACE	0	CRR	150,000	150,000	150,000	150,000	200,000
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1100048	UPGRADE ABLUTION FACILITIES AT NASARET	UPGRADE AND MAINTAIN SUPPLY DUST BINS AND AMENITIES AT THE RIVER AREA	17	CRR	-	-	-	400,000	-
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1100090	UPGRADE AND DEVELOP KLEIN OLIVANTS RIVER	UPGRADE CLOAKROOMS AT SPORT FACILITIES	12	CRR	75,000	75,000	75,000	75,000	75,000
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0007240	UPGRADE CLOAKROOMS	UPGRADE EASTDENE SPORTS FACILITIES	0	CRR	-	-	-	150,000	-
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0008028	UPGRADE NASARET SPORT FACILITIES	UPGRADE AND UPLIFT SPORT FACILITIES	16	CRR	300,000	-	800,000	800,000	800,000
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1100093	UPGRADE RUGBY STADIUM LIGHTS	UPGRADE RUGBY STADIUM FLOOD LIGHTS TO VODACOM LEAGUE STANDARDS	17	CRR	-	-	300,000	300,000	-
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1200088	UPGRADING AT KEES TALJAARD STADIUM	PURCHASE OF 1x BOWLS MACHINE	INST	CRR	-	-	-	-	800,000
MP040319	SPORT & RECREATION	MAINTAIN / UPGRADE EXISTING FACILITIES	PK	PK	GC1	530	SENIOR MANAGER PARKS & RECREATION	1100055	UPGRADING AT KEES TALJAARD STADIUM	EQUIPMENT TO MARK GRASS PLAYING FIELDS	12	CRR	800,000	800,000	500,000	600,000	-
MP040319	SPORT & RECREATION	PLANT & EQUIPMENT	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1000036	BOWLS MACHINE	PURCHASE OF 1 PICK UP MOWER FOR TURF GRASS MAINTENANCE	ALL	CRR	-	-	-	50,000	-
MP040319	SPORT & RECREATION	PLANT & EQUIPMENT	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	1200092	FIELD MARKING EQUIPMENT	EQUIPMENT TO MARK GRASS PLAYING FIELDS	INST	CRR (REV)	15,000	-	-	-	-
MP040319	SPORT & RECREATION	PLANT & EQUIPMENT	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0000020	NEW PICK UP MOWER (TURF GRASS MAINTENANCE)	PURCHASE OF 1 PICK UP MOWER FOR TURF GRASS MAINTENANCE	ALL	CRR	-	-	-	200,000	-
MP040319	SPORT & RECREATION	PLANT & EQUIPMENT	PK	PK	SD3	530	SENIOR MANAGER PARKS & RECREATION	0008025	POOL EQUIPMENT MIDDELBURG/MHLUZI	REPLACE POOL EQUIPMENT MIDDELBURG/MHLUZI	0	CRR	-	100,000	-	-	-
									TOTAL				14,199,480	5,950,000	7,116,550	28,555,000	26,085,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Waste Management / Total	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	31 173 017	34 934 222	35 957 430	41 980 088	46 120 253	50 916 758
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	82 540	70 535	78 800	80 100	80 905	81 715
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	8 473 076	10 050 000	9 698 640	11 005 000	12 050 000	13 014 000
GRANTS & SUBSIDIES RECEIVED - CAPITAL	321 861	800 000	1 575 740	600 000	0	0
OTHER REVENUE	911 277	987 980	866 930	1 020 531	1 078 231	1 129 301
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	40 961 771	46 842 737	48 177 540	54 685 719	59 329 389	65 141 774
LESS REVENUE FOREGONE	(7 835 568)	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	33 126 203	46 842 737	48 177 540	54 685 719	59 329 389	65 141 774
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	2 753 125	2 742 664	2 889 650	3 343 066	4 408 149	5 872 402
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	2 753 125	2 742 664	2 889 650	3 343 066	4 408 149	5 872 402
TOTAL OPERATING REVENUE GENERATED	35 879 328	49 585 401	51 067 190	58 028 785	63 737 538	71 014 176
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(17 770 509)	(21 082 154)	(22 846 931)	(25 589 115)	(27 652 211)	(29 880 357)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	(263 475)	(276 649)	(276 649)	(350 880)	(445 337)	(565 705)
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(4 066 070)	(4 176 210)	(3 992 391)	(4 331 372)	(4 156 359)	(3 995 342)
REPAIRS AND MAINTENANCE - Municipal Assets	(1 785 242)	(2 310 650)	(2 368 915)	(2 463 120)	(2 597 450)	(2 739 788)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(371 536)	(360 344)	(360 344)	(463 822)	(405 477)	(398 879)
BULK PURCHASES	(7 840)	(41 250)	(28 741)	(49 500)	(59 400)	(62 370)
CONTRACTED SERVICES	(4 499 389)	(3 371 775)	(3 919 140)	(3 502 376)	(4 415 756)	(5 669 598)
GRANTS & SUBSIDIES PAID (F4.2)	0	(10 050 000)	(9 175 000)	(11 005 000)	(12 050 000)	(13 014 000)
GENERAL EXPENSES - OTHER	(2 959 829)	(4 469 279)	(4 748 341)	(4 892 666)	(5 191 716)	(5 485 174)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	(204 833)	0	0	(214 200)	(224 910)	(236 155)
TOTAL DIRECT OPERATING EXPENDITURE	(31 928 722)	(46 138 311)	(47 716 452)	(52 862 051)	(57 198 616)	(62 047 368)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(5 658 572)	(6 055 488)	(6 305 631)	(7 810 706)	(9 199 457)	(11 088 294)
TOTAL INDIRECT OPERATING EXPENDITURE	(5 658 572)	(6 055 488)	(6 305 631)	(7 810 706)	(9 199 457)	(11 088 294)
TOTAL OPERATING EXPENDITURE	(37 587 294)	(52 193 799)	(54 022 083)	(60 672 757)	(66 398 073)	(73 135 662)
OPERATING SURPLUS / (DEFICIT)	(1 707 966)	(2 608 398)	(2 954 893)	(2 643 972)	(2 660 535)	(2 121 486)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(1 707 966)	(2 608 398)	(2 954 893)	(2 643 972)	(2 660 535)	(2 121 486)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(1 707 966)	(2 608 398)	(2 954 893)	(2 643 972)	(2 660 535)	(2 121 486)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(150 000)	(200 000)	(200 000)	(518 334)	(928 667)	(1 283 001)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	3 533 676	3 432 667	3 664 772	3 494 788	3 330 788
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	116 785	89 730	111 061	128 478	115 956
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(37 737 294)	(48 743 338)	(50 699 686)	(57 415 258)	(63 703 474)	(70 971 919)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(1 857 966)	842 063	367 504	613 527	34 064	42 257
LESS CAPITAL GRANTS RECOGNISED	(321 861)	(800 000)	(1 575 740)	(600 000)	0	0
NET OPERATING SURPLUS / (DEFICIT)	(2 179 827)	42 063	(1 208 236)	13 527	34 064	42 257

Internal Department: Solid Waste Management

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The Solid Waste Department provide the following services:</p> <ul style="list-style-type: none"> • Refuse removal from all residential areas, rural towns, businesses and Industrial areas in the MP313 area. • Cleaning streets and all open spaces in the CBD of Middelburg, rural towns and Hendrina. • Cleaning of illegal dumping spots. • Supply and deliver medical waste containers to the relevant institutions. • Maintain and service transfer stations in Hendrina, Rietkuil and Komati. • Maintain and monitor Middelburg landfill site (contractor) • Maintain and monitor garden refuse sites in Hendrina, Rietkuil and Komati. • Supervision and maintenance of the vehicle fleet. • Maintain and service the mini transfer stations. 	
Senior management structure	The Solid Waste Management Department, which is headed by the Senior Manager Solid Waste Management, forms part of the Directorate Technical & Facilities, and is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY		
Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To ensure a clean and healthy environment through the provision of regular refuse removal services to existing and new developments	By extending the refuse removal services to rural communities through the acquisition of additional resources.	Proper waste management
	Procuring of adequate equipment.	Plant & equipment
	By extending street cleaning services to un-serviced areas.	Manage landfill site
	Improving institutional efficiency and capacity building.	Proper waste management
	Documented systematic plan that recognizes expansion of town.	Plant & equipment Furniture & office equipment
To prevent environmental pollution by curbing illegal dumping of waste	By ensuring adequate resources for HCRW.	Vehicles Specialized vehicles
	Stakeholder participation programmes	Clean up campaigns in conjunction with environmental health practitioners.
To ensure compliance with national legislation/ policies by reducing the amount of waste disposed at landfill sites	Encouraging separation at source.	Proper waste management
	Introduction of waste minimisation projects.	Establish Mini Transfer Stations
To contribute towards the mitigation of climate change impacts.	By obtaining carbon credits.	Proper waste management

	Reduce carbon emissions.	
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,60-million to establish mini transfer stations R1,27-million for plant & equipment R1,0-million for proper waste management R0.30-million for specialized vehicles R0,15-million to manage landfill site</p> <p>The capital programme of the Solid Waste Department amounts to R3,32-million and represents 1,59% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040317	SOLID WASTE MANAGEMENT	ESTABLISH MINI TRANSFER STATIONS	WM	RR	SD5	422	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	0008246	DEVELOP MINI SITE WITH RAMPS	AVAILABILITY OF MINI SITES	ALL	CRR	-	200,000	-	200,000	-
MP040317	SOLID WASTE MANAGEMENT	ESTABLISH MINI TRANSFER STATIONS	WM	RR	SD5	422	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	0007525	DEVELOP REFUSE TRANSFER STATION BANKFONTEIN	NONE	0	MIG	600,000	-	-	-	-
MP040317	SOLID WASTE MANAGEMENT	FURNITURE & OFFICE EQUIPMENT	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1200048	DIGITAL CAMERA	DIGITAL CAMERA	INST	CRR (REV)	4,000	-	-	-	5,000
MP040317	SOLID WASTE MANAGEMENT	FURNITURE & OFFICE EQUIPMENT	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	0007528	FUNITURE	AVAILABILITY OF FUNITURE IN TWO NEW OFFICES	0	CRR (REV)	-	25,000	15,000	15,000	15,000
MP040317	SOLID WASTE MANAGEMENT	MANAGE LANDFILL SITE	WM	RR	SD5	430	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1200057	DEVELOP FURTHER PHASES OF LANDFILL SITE	COMPLETE NEW PHASE OF LANDFILL SITE	INST	CRR	-	300,000	-	300,000	-
MP040317	SOLID WASTE MANAGEMENT	MANAGE LANDFILL SITE	WM	RR	SD5	430	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	0007168	DEVELOP FURTHER PHASES OF LANDFILL SITE	COMPLETED NEW PHASE OF THE LANDFILL SITE	ALL	EFF	-	550,000	-	-	-
MP040317	SOLID WASTE MANAGEMENT	MANAGE LANDFILL SITE	WM	RR	SD5	430	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1200117	EIA FOR LANDFILL SITE DEVELOPMENT	EIA FOR LANDFILL SITE	MP313	CRR	150,000	-	-	-	-
MP040317	SOLID WASTE MANAGEMENT	PLANT & EQUIPMENT	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1000082	FRONT END LOADER	FRONT-END-LOADER	ALL	CRR	1,200,000	-	-	700,000	-
MP040317	SOLID WASTE MANAGEMENT	PLANT & EQUIPMENT	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1200046	PURCHASE 20.5M3 REFUSE COMPACTOR	AVAILABILITY OF REFUSE TRUCK	INST	CRR	-	1,600,000	1,600,000	1,600,000	1,600,000
MP040317	SOLID WASTE MANAGEMENT	PLANT & EQUIPMENT	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1100034	TRACTOR	AVAILABILITY OF A TRACTOR	13	CRR	-	500,000	-	-	500,000
MP040317	SOLID WASTE MANAGEMENT	PLANT & EQUIPMENT	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1200050	UPGRADE DIGICORE TRACKING SYSTEM	EFFECTIVE MONITORINGOF SOLID WASTE FLEET THROUGH DIGICORE TRACKING SYSTEM	INST	CRR	70,000	-	-	-	-
MP040317	SOLID WASTE MANAGEMENT	PROPER WASTE MANAGEMENT	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1000080	PURCHASE OF 1.75 CUB CONTAINERS	MASS CONTAINERS	ALL	CRR	400,000	350,000	200,000	300,000	-
MP040317	SOLID WASTE MANAGEMENT	PROPER WASTE MANAGEMENT	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	0900037	PURCHASE OF 4.5 SCOW CONTAINERS	BULK CONTAINERS (MHLUZI)	MP313	CRR	150,000	-	200,000	-	400,000
MP040317	SOLID WASTE MANAGEMENT	PROPER WASTE MANAGEMENT	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1200052	PURCHASE OF 6M3 SKIP CONTAINERS	AVAILIBTY OF 6M3 SKIP CONTAINERS	INST	CRR	300,000	250,000	-	250,000	250,000

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040317	SOLID WASTE MANAGEMENT	PROPER WASTE MANAGEMENT	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1000289	PURCHASE OF STREET BINS	AVAILABILITY OF STREET BINS	MP313	CRR (REV)	-	75,000	75,000	75,000	75,000
MP040317	SOLID WASTE MANAGEMENT	PROPER WASTE MANAGEMENT	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1200053	PURCHASE RECYCLING BINS	AVAILABILITY OF RECYCLING BINS IN MUNICIPAL OFFICE	INST	CRR (REV)	50,000	-	-	-	-
MP040317	SOLID WASTE MANAGEMENT	PROPER WASTE MANAGEMENT	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1000083	WHEELY BINS	AVAILABILITY OF BINS	ALL	CRR (REV)	100,000	100,000	100,000	100,000	100,000
MP040317	SOLID WASTE MANAGEMENT	SPECIALISED VEHICLES	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1100046	6m3 TIPPER TRUCK	AVAILABILITY OF 6m3 TIPPER TRUCK	13	CRR	-	750,000	-	-	-
MP040317	SOLID WASTE MANAGEMENT	SPECIALISED VEHICLES	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1200055	COMPACTOR TRUCK	COMPACTOR TRUCK FITTED WITH LIFTING MECHANISM TO LIFT THE 240L BINS	INST	CRR	300,000	-	-	-	-
MP040317	SOLID WASTE MANAGEMENT	SPECIALISED VEHICLES	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	1000354	TRUCK (SKIP LOADER)	PURCHASE OF SKIP LOADER FOR A BETTER SERVICE DELIVERY	INST	CRR	-	-	800,000	-	-
MP040317	SOLID WASTE MANAGEMENT	VEHICLES	WM	RR	SD5	420	SENIOR MANAGER SOLID WASTE MANAGEMENT SERVICES	0008018	PURCHASE LDV (NEW)	LDV REPLACEMENT	ALL	CRR	-	-	250,000	-	-
TOTAL													3,324,000	4,700,000	3,240,000	3,540,000	2,945,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Waste Water Management / Total	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	30 352 696	35 118 589	36 400 962	44 887 528	53 528 720	62 819 424
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	117 379	105 000	107 200	108 000	109 080	110 170
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	6 783 778	9 045 000	8 265 000	10 401 750	11 962 000	12 918 960
GRANTS & SUBSIDIES RECEIVED - CAPITAL	1 937 013	13 000 000	13 000 000	7 000 000	14 800 000	4 000 000
OTHER REVENUE	621 791	419 500	424 500	417 100	436 900	452 100
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	39 812 657	57 688 089	58 197 662	62 814 378	80 836 700	80 300 654
LESS REVENUE FOREGONE	(6 783 778)	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	33 028 879	57 688 089	58 197 662	62 814 378	80 836 700	80 300 654
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	195 226	182 266	220 380	260 707	305 026	350 784
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	195 226	182 266	220 380	260 707	305 026	350 784
TOTAL OPERATING REVENUE GENERATED	33 224 105	57 870 355	58 418 042	63 075 085	81 141 726	80 651 438
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(14 104 851)	(16 574 390)	(17 186 691)	(19 286 627)	(20 862 035)	(22 523 834)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	50 600	53 130	53 130	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	(247 800)	(260 190)	(260 191)	(363 600)	(508 239)	(711 187)
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(17 888 068)	(11 685 023)	(14 393 294)	(15 435 484)	(16 823 592)	(19 095 201)
REPAIRS AND MAINTENANCE - Municipal Assets	(3 557 036)	(3 338 230)	(4 350 429)	(4 719 900)	(5 025 050)	(5 279 325)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(706 325)	(2 456 722)	(2 456 689)	(4 331 728)	(7 055 187)	(9 561 685)
BULK PURCHASES	(33 530)	(66 600)	(44 309)	(70 000)	(75 000)	(78 750)
CONTRACTED SERVICES	(217 244)	(490 200)	(390 000)	(363 016)	(384 520)	(404 872)
GRANTS & SUBSIDIES PAID (F4.2)	0	(9 045 000)	(8 265 000)	(10 401 750)	(11 962 000)	(12 918 960)
GENERAL EXPENSES - OTHER	(1 817 565)	(2 613 933)	(2 697 257)	(2 926 701)	(3 103 723)	(3 278 512)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(38 521 817)	(46 477 158)	(49 990 730)	(57 898 806)	(65 799 346)	(73 852 326)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(6 588 461)	(6 294 471)	(6 929 144)	(8 308 807)	(9 391 923)	(11 272 395)
TOTAL INDIRECT OPERATING EXPENDITURE	(6 588 461)	(6 294 471)	(6 929 144)	(8 308 807)	(9 391 923)	(11 272 395)
TOTAL OPERATING EXPENDITURE	(45 110 279)	(52 771 629)	(56 919 874)	(66 207 613)	(75 191 269)	(85 124 721)
OPERATING SURPLUS / (DEFICIT)	(11 886 173)	5 098 726	1 498 168	(3 132 528)	5 950 457	(4 473 283)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(11 886 173)	5 098 726	1 498 168	(3 132 528)	5 950 457	(4 473 283)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(11 886 173)	5 098 726	1 498 168	(3 132 528)	5 950 457	(4 473 283)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(340 159)	(378 500)	(413 500)	(1 326 517)	(3 134 232)	(4 496 349)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	9 841 941	12 437 086	12 804 964	13 208 666	14 080 681
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	187 240	306 363	433 634	596 073	795 473
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(45 450 438)	(43 120 948)	(44 589 925)	(54 295 532)	(64 520 762)	(74 744 916)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(12 226 332)	14 749 407	13 828 117	8 779 553	16 620 964	5 906 522
LESS CAPITAL GRANTS RECOGNISED	(1 937 013)	(13 000 000)	(13 000 000)	(7 000 000)	(14 800 000)	(4 000 000)
NET OPERATING SURPLUS / (DEFICIT)	(14 163 345)	1 749 407	828 117	1 779 553	1 820 964	1 906 522

Internal Department: Sanitation

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The function Includes the provision of sewerage services, new infrastructure, the management of waste water treatment plants and the provision of sanitation facilities in the rural area.</p> <p>Full water borne sewerage networks are provided to the Middelburg, Mhluzi, Hendrina & Kwaza areas. In the Eskom towns, sewerage purification is done by Eskom. Rural areas are provided with biological toilets, but in Presidentsrus, owners must provide their own septic tanks.</p> <p>The sewerage functions of the municipality are administered as follows and include:</p> <ul style="list-style-type: none"> • The maintenance of existing networks and outfall sewers. • The provision of infrastructure for new developments. • The management of the operation and maintenance of the waste water treatment plants. • The treatment of waste water (sewerage and effluent) to statutory standards according to the National Water Act. 	
Senior management structure	The Sanitation Section resides in the Civil Engineering Department, which is headed by the Senior Manager Civil Engineering Services, which forms part of the Directorate Technical & Facilities, and is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY		
Strategic Objective: To ensure compliance to blue and green drop requirements in a sustainable way by maintaining a high quality service throughout the MP313 area.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To ensure provision of new sanitation infrastructure while upgrading existing infrastructure.	<p>By upgrading infrastructure at existing waste treatment works</p> <p>By improving institutional efficiency and capacity building</p> <p>By providing sewer networks to new developments.</p> <p>By managing sewer infrastructure assets.</p>	<p>Maintain / upgrade existing infrastructure</p> <p>Furniture & office equipment</p> <p>Infrastructure for new developments</p> <p>Implement a Sewer Management and asset management program.</p>
To ensure provision of new sanitation infrastructure while maintaining and upgrading existing infrastructure.	By providing sanitation solutions in rural areas and informal settlements	Sanitation rural areas
To ensure the achievement of BLUE/GREEN Drop Status on water and waste water quality.	By meeting the green drop and legal requirements.	Water quality / monitoring (Blue drop)
To contribute towards the mitigation of climate change impacts.	<p>By obtaining carbon credits.</p> <p>By reducing carbon emissions.</p> <p>Purchase or replace vehicles in terms of Council policy.</p>	<p>Extraction of and converting methane gas into energy.</p> <p>Management of energy consumption at all water works</p> <p>Specifying catalytic converters for all new vehicles.</p> <p>Vehicles</p>

Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <ul style="list-style-type: none"> R 0,10-million to enhance security R7,36-million for infrastructure for new developments R0,99-million for maintain/upgrade existing infrastructure R1,83-million for plant and equipment R0,07-million for sanitation in rural areas R35,120-million for water quality/monitoring (Green drop) <p>The capital programme of the Sanitation Department amount to R45,47-million and represents 21,95% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>

Operational Budget for the three financial years from 2011/12 until 2013/14

Waste Water Management / Sewerage	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	30 352 696	35 118 589	36 400 962	44 887 528	53 528 720	62 819 424
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	117 379	105 000	107 200	108 000	109 080	110 170
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	6 783 778	9 045 000	8 265 000	10 401 750	11 962 000	12 918 960
GRANTS & SUBSIDIES RECEIVED - CAPITAL	1 937 013	13 000 000	13 000 000	7 000 000	14 800 000	4 000 000
OTHER REVENUE	621 791	419 500	424 500	417 100	436 900	452 100
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	39 812 657	57 688 089	58 197 662	62 814 378	80 836 700	80 300 654
LESS REVENUE FOREGONE	(6 783 778)	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	33 028 879	57 688 089	58 197 662	62 814 378	80 836 700	80 300 654
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	195 226	182 266	220 380	260 707	305 026	350 784
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	195 226	182 266	220 380	260 707	305 026	350 784
TOTAL OPERATING REVENUE GENERATED	33 224 105	57 870 355	58 418 042	63 075 085	81 141 726	80 651 438
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(13 088 853)	(15 335 531)	(15 876 416)	(17 926 451)	(19 381 444)	(20 933 996)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	50 600	53 130	53 130	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	(247 800)	(260 190)	(260 191)	(363 600)	(508 239)	(711 187)
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(17 831 465)	(11 626 007)	(14 336 690)	(15 350 130)	(16 720 897)	(18 975 326)
REPAIRS AND MAINTENANCE - Municipal Assets	(3 450 020)	(3 238 230)	(4 250 429)	(4 599 900)	(4 895 050)	(5 139 325)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(706 325)	(2 456 722)	(2 456 689)	(4 331 728)	(7 055 187)	(9 561 685)
BULK PURCHASES	(33 530)	(66 600)	(44 309)	(70 000)	(75 000)	(78 750)
CONTRACTED SERVICES	(217 244)	(490 200)	(390 000)	(363 016)	(384 520)	(404 872)
GRANTS & SUBSIDIES PAID (F4.2)	0	(9 045 000)	(8 265 000)	(10 401 750)	(11 962 000)	(12 918 960)
GENERAL EXPENSES - OTHER	(1 698 022)	(2 499 218)	(2 560 362)	(2 784 219)	(2 953 522)	(3 120 144)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(37 222 659)	(44 964 568)	(48 386 956)	(56 190 794)	(63 935 859)	(71 844 245)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(6 547 559)	(6 242 312)	(6 874 112)	(8 253 500)	(9 332 813)	(11 209 231)
TOTAL INDIRECT OPERATING EXPENDITURE	(6 547 559)	(6 242 312)	(6 874 112)	(8 253 500)	(9 332 813)	(11 209 231)
TOTAL OPERATING EXPENDITURE	(43 770 218)	(51 206 880)	(55 261 068)	(64 444 294)	(73 268 672)	(83 053 476)
OPERATING SURPLUS / (DEFICIT)	(10 546 113)	6 663 475	3 156 974	(1 369 209)	7 873 054	(2 402 038)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(10 546 113)	6 663 475	3 156 974	(1 369 209)	7 873 054	(2 402 038)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(10 546 113)	6 663 475	3 156 974	(1 369 209)	7 873 054	(2 402 038)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(340 159)	(378 500)	(413 500)	(1 319 563)	(3 120 325)	(4 475 488)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	9 782 925	12 380 482	12 719 610	13 105 971	13 960 806
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	187 240	306 363	433 634	596 073	795 473
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(44 110 377)	(41 615 215)	(42 987 723)	(52 610 613)	(62 686 953)	(72 772 685)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(10 886 272)	16 255 140	15 430 319	10 464 472	18 454 773	7 878 753
LESS CAPITAL GRANTS RECOGNISED	(1 937 013)	(13 000 000)	(13 000 000)	(7 000 000)	(14 800 000)	(4 000 000)
NET OPERATING SURPLUS / (DEFICIT)	(12 823 285)	3 255 140	2 430 319	3 464 472	3 654 773	3 878 753

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040301	SANITATION	ENHANCE SECURITY	WW	SR	SD6	552	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100054	FENCES AT THE PUMPSTATIONS	REPLACE FENCE AT BOSKRANS WWTW	ALL	CRR	100,000	100,000	100,000	100,000	100,000
MP040301	SANITATION	FURNITURE & OFFICE EQUIPMENT	WW	SR	SD6	553	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100075	OFFICE EQUIPMENT	PROVIDE EQUIPMENT FOR SHIFT WORKERS	N	CRR (REV)	-	15,000	-	15,000	-
MP040301	SANITATION	INFRASTRUCTURE FOR NEW DEVELOPMENTS	WW	SR	SD6	550	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900150	NEW SEWER NETWORK AERORAND SOUTH (618 STANDS)	SERVICING OF ERVEN WITH STAND CONNECTIONS	17	CRR (SERVIC E)	-	3,000,000	2,000,000	-	-
MP040301	SANITATION	INFRASTRUCTURE FOR NEW DEVELOPMENTS	WW	SR	SD6	550	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900151	NEW SEWER NETWORK DENNESIG NORTH (1000)STANDS	SERVICING OF ERVEN WITH ERF CONNECTIONS	21	CRR (SERVIC E)	-	-	-	-	1,800,000
MP040301	SANITATION	INFRASTRUCTURE FOR NEW DEVELOPMENTS	WW	SR	SD6	546	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200061	NEW SEWER NETWORKS FOR HENDRINA	INSTALLATION OF NEW SEWER NETWORKS FOR 74 RESIDENTIAL STANDS HENDRINA	MP313	CRR (SERVIC E)	200,000	-	-	-	-
MP040301	SANITATION	INFRASTRUCTURE FOR NEW DEVELOPMENTS	WW	SR	SD6	552	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000258	NEW SEWERAGE PUMPSTATION DENNESIG NORTH	PUMP SEWERAGE TO EXISTING DENNESIG NETWORK COLLECT EFFLUENT FROM NEW RESIDENTIAL STANDS	21	CRR (SERVIC E)	-	-	-	-	500,000
MP040301	SANITATION	INFRASTRUCTURE FOR NEW DEVELOPMENTS	WW	SR	SD6	550	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008169	OUTFALL SEWER LINES: MALL & GERMAN DEVELOPMENT	THIRD PHASE:UPGRADING OF EASTERN OUTFALL SEWER LINE 1.5 KM	INST	EFF	500,000	500,000	500,000	750,000	-
MP040301	SANITATION	INFRASTRUCTURE FOR NEW DEVELOPMENTS	WW	SR	SD6	547	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200064	SANITATION MAFUBE VILLAGE	ERECTOR OF 200 BIOLOGICAL TOILETS AT MAFUBE VILLAGE	MP313	CRR	900,000	900,000	-	-	-
MP040301	SANITATION	INFRASTRUCTURE FOR NEW DEVELOPMENTS	WW	SR	SD6	550	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200066	SANITATION ROCKDALE PHASE 2	NEW SEWER NETWORKS WITH ERF CONNECTIONS FOR 300 ST	MP313	EFF	2,250,000	-	-	-	-
MP040301	SANITATION	INFRASTRUCTURE FOR NEW DEVELOPMENTS	WW	SR	SD6	550	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000261	SANITATION ROCKDALE PHASE 2 (1000 STANDS)	CONSTRUCTION OF NEW SEWER NETWORK WITH ERF CONNECTIONS FOR 500 ERVEN IN ROCKDALE	17	MIG	-	4,000,000	4,000,000	4,500,000	4,500,000
MP040301	SANITATION	INFRASTRUCTURE FOR NEW DEVELOPMENTS	WW	SR	SD6	551	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008184	SEWERAGE CONNECTIONS	PROVIDING SEWERAGE CONNECTIONS TO 100 NEW DWELLINGS IN MP 313 AREA	ALL	CRR (REV)	260,000	255,000	260,000	310,000	320,000
MP040301	SANITATION	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	WW	SR	SD6	552	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008052	GEARBOX UNITS X2 (BOSKRANS)	REPLACE TWO REDUNDED AEROTOR GEARBOXES AT BOSKRANS	INST	CRR	180,000	-	200,000	-	-
MP040301	SANITATION	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	WW	SR	SD6	547	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000257	REPLACE OLD SEWER LINES - VILLAGES	UPGRADE SEWER NETWORK 300M AT VILLAGES	11;20;22 ;24	CRR	61,000	62,000	65,000	70,000	70,000
MP040301	SANITATION	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	WW	SR	SD6	546	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008047	REPLACE OLD SEWERLINE HENDRINA/KWAZA	REPLACE 270M OLD SEWER LINE	18;19	CRR	60,000	60,000	65,000	70,000	75,000
MP040301	SANITATION	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	WW	SR	SD6	550	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008049	REPLACE OLD SEWERLINE MIDDELBURG/MHLUZI	UPGRADE SEWER NETWORK 600M AT MIDDELBURG/KWAZA	INST	CRR	185,000	185,000	185,000	185,000	185,000
MP040301	SANITATION	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	WW	SR	SD6	552	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008053	REPLACE SEWER PUMPS - PUMPSTATIONS	REPLACE PUMP AT BOSKRANS PUMPSTATION	INST	CRR	350,000	350,000	400,000	400,000	400,000
MP040301	SANITATION	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	WW	SR	SD6	553	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100081	UPGRADE KWAZA WASTE WATER TREATMENT PLANT	PROVIDE FOR FUTURE DEVELOPEMENT GREENDROP REQUIREMENTS	INST	EFF	-	-	-	500,000	5,000,000

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040301	SANITATION	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	WW	SR	SD6	550	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200068	UPGRADING OF ENGINEERING SERVICES OR TAMBO	UPGRADING OF SEWER NETWORKS IN OR TAMBO STR	MP313	EFF	155,000	200,000	180,000	-	-
MP040301	SANITATION	NEW INFRASTRUCTURE	WW	SR	SD6	550	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100209	INFRASTRUCTURE INDUSTRIAL PARK 171 STANDS	NEW NETWORKS- INDUSTRIAL PARK 171 STANDS	INST	CRR (SERVIC E)	-	1,600,000	1,500,000	1,500,000	-
MP040301	SANITATION	PLANT & EQUIPMENT	WW	SR	SD6	552	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200069	APPLICATION FOR WATERUSE LICENCES WWTW	APPLICATION FOR A WATER USE LICENCE	INST	EFF	1,800,000	-	-	-	-
MP040301	SANITATION	PLANT & EQUIPMENT	WW	SR	SD6	553	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100077	BRUSHCUTTERS	MAINTAIN TERRAIN	INSTITUTIONAL	CRR (REV)	-	-	-	12,500	-
MP040301	SANITATION	PLANT & EQUIPMENT	WW	SR	SD6	546	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008318	EQUIPMENT	REPLACE 1 BATTERY PUMP AT HENDRINA	0	CRR (REV)	-	13,000	-	15,000	-
MP040301	SANITATION	PLANT & EQUIPMENT	WW	SR	SD6	550	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100203	REPLACE REDUNDANT EQUIPMENT	REPLACE OLD EQUIPMENT TO ENSURE EFFICIENT SERVICE DELIVERY	ALL	CRR (REV)	35,000	35,000	35,000	35,000	35,000
MP040301	SANITATION	SANITATION RURAL AREAS	WW	SR	SD6	547	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008236	SANITATION SERVICES-RURAL SETTLEMENTS	ERECTION OF 7 BIOLOGICAL TOILETS AT SETTLEMENTS INTHE RURAL AREA	21;23;11	CRR	70,000	70,000	70,000	70,000	70,000
MP040301	SANITATION	WATER QUALITY/MONITORING (GREEN DROP)	WW	SR	SD6	547	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008091	TREATMENT PLANTS - BLINKPAN	PURCHASE MECHANICAL EQUIPMENT FOR BLINKPAN	INST	CRR	150,000	150,000	100,000	75,000	75,000
MP040301	SANITATION	WATER QUALITY/MONITORING (GREEN DROP)	WW	SR	SD6	553	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008089	TREATMENT PLANTS - HENDRINA	UPGRADE MECHANICAL EQUIPMENTAT WTP KWAZA	INST	CRR	128,000	130,000	130,000	130,000	130,000
MP040301	SANITATION	WATER QUALITY/MONITORING (GREEN DROP)	WW	SR	SD6	547	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008092	TREATMENT PLANTS -KOMATI	PURCHASE MECHANICAL EQUIPMENT FOR KOMATI	INST	CRR	200,000	200,000	150,000	75,000	75,000
MP040301	SANITATION	WATER QUALITY/MONITORING (GREEN DROP)	WW	SR	SD6	552	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900244	UPGRADE BOSKRANS SEWER PLANT	EXTEND THE PURIFICATION CAPACITY OF THE WWTP PROVIDE FOR FUTURE DEVELOPEMENT	BOSKRANS	EFF	33,935,000	25,000,000	31,500,000	19,400,700	-
MP040301	SANITATION	WATER QUALITY/MONITORING (GREEN DROP)	WW	SR	SD6	552	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008090	UPGRADE MATURATION PONDS	TO IMPROVE WATER QUALITY	INST	CRR	60,000	60,000	60,000	60,000	60,000
MP040301	SANITATION	WATER QUALITY/MONITORING (GREEN DROP)	WW	SR	SD6	552	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900063	UPGRADING BOSKRANS WASTE TREATMENT PLANT EQUIPMENT	REFURBISH AERATION EQUIPMENT FOR BOSKRANS	INST	CRR	650,000	500,000	250,000	150,000	150,000
									TOTAL				42,229,000	37,385,000	41,750,000	28,423,200	13,545,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Waste Water Management / Public Toilets	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	0	0	0	0	0	0
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	0	0	0	0	0	0
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	0	0	0	0	0	0
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	0	0	0	0	0	0
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(1 015 997)	(1 238 859)	(1 310 275)	(1 360 176)	(1 480 591)	(1 589 838)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(56 603)	(59 016)	(56 604)	(85 354)	(102 695)	(119 875)
REPAIRS AND MAINTENANCE - Municipal Assets	(107 016)	(100 000)	(100 000)	(120 000)	(130 000)	(140 000)
INTEREST EXPENSE - EXTERNAL BORROWINGS	0	0	0	0	0	0
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(119 543)	(114 715)	(136 895)	(142 482)	(150 201)	(158 368)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(1 299 158)	(1 512 590)	(1 603 774)	(1 708 012)	(1 863 487)	(2 008 081)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(40 902)	(52 159)	(55 032)	(55 307)	(59 110)	(63 164)
TOTAL INDIRECT OPERATING EXPENDITURE	(40 902)	(52 159)	(55 032)	(55 307)	(59 110)	(63 164)
TOTAL OPERATING EXPENDITURE	(1 340 060)	(1 564 749)	(1 658 806)	(1 763 319)	(1 922 597)	(2 071 245)
OPERATING SURPLUS / (DEFICIT)	(1 340 060)	(1 564 749)	(1 658 806)	(1 763 319)	(1 922 597)	(2 071 245)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(1 340 060)	(1 564 749)	(1 658 806)	(1 763 319)	(1 922 597)	(2 071 245)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(1 340 060)	(1 564 749)	(1 658 806)	(1 763 319)	(1 922 597)	(2 071 245)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	0	0	0	(6 954)	(13 907)	(20 861)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	59 016	56 604	85 354	102 695	119 875
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	0	0	0	0	0
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(1 340 060)	(1 505 733)	(1 602 202)	(1 684 919)	(1 833 809)	(1 972 231)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(1 340 060)	(1 505 733)	(1 602 202)	(1 684 919)	(1 833 809)	(1 972 231)
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(1 340 060)	(1 505 733)	(1 602 202)	(1 684 919)	(1 833 809)	(1 972 231)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040314	MUNICIPAL BUILDINGS	ADDITIONAL COMMUNITY FACILITIES	WW	PT	SD6	410	MANAGER MUNICIPAL BUILDINGS	1100049	CONSTRUCTION OF PUBLIC TOILETS AT HENDRINA	PROVIDE NEW COMMUNITY FACILITIES	18	CRR	-	-	-	700,000	-
MP040301	SANITATION	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	WW	PT	SD6	410	MANAGER MUNICIPAL BUILDINGS	1100224	UPGRADE VAN CALDER PUBLIC TOILETS	UPGRADE AND MAINTAIN PUBLIC TOILETS AT VAN CALDER TAXI RANK	14	CRR	350,000	350,000	350,000	350,000	350,000
TOTAL													350,000	350,000	350,000	1,050,000	350,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Road Transport / Total	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	38 727	43 436	39 100	39 600	40 100	40 600
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	5 035 571	5 054 500	5 070 500	5 170 500	5 423 000	5 699 500
INCOME FOR AGENCY SERVICES	7 376 385	7 550 000	7 550 000	7 704 000	7 781 040	7 858 800
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	32 094 813	19 023 000	24 033 995	20 933 480	29 918 000	44 195 450
OTHER REVENUE	152 307	141 500	125 148	136 300	148 478	159 876
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	44 697 803	31 812 436	36 818 743	33 983 880	43 310 618	57 954 226
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	44 697 803	31 812 436	36 818 743	33 983 880	43 310 618	57 954 226
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	44 697 803	31 812 436	36 818 743	33 983 880	43 310 618	57 954 226
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(15 379 336)	(19 474 367)	(19 349 061)	(22 083 411)	(23 770 850)	(25 678 928)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	120 000	126 210	126 210	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(64 808 183)	(60 523 353)	(64 080 095)	(57 404 162)	(55 773 726)	(58 865 393)
REPAIRS AND MAINTENANCE - Municipal Assets	(2 923 346)	(3 168 700)	(3 141 347)	(3 169 875)	(3 327 580)	(3 509 665)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(5 637 801)	(6 127 866)	(6 127 866)	(7 503 423)	(9 389 534)	(11 730 458)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(161 692)	(44 125)	(45 735)	(68 220)	(74 090)	(80 025)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(3 290 736)	(4 200 071)	(3 697 420)	(4 052 240)	(4 294 393)	(4 545 354)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(92 081 094)	(93 412 272)	(96 315 314)	(94 281 331)	(96 630 173)	(104 409 823)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(5 092 779)	(5 472 470)	(5 461 555)	(5 745 640)	(6 172 445)	(7 031 552)
TOTAL INDIRECT OPERATING EXPENDITURE	(5 092 779)	(5 472 470)	(5 461 555)	(5 745 640)	(6 172 445)	(7 031 552)
TOTAL OPERATING EXPENDITURE	(97 173 873)	(98 884 742)	(101 776 869)	(100 026 971)	(102 802 618)	(111 441 375)
OPERATING SURPLUS / (DEFICIT)	(52 476 070)	(67 072 306)	(64 958 126)	(66 043 091)	(59 492 000)	(53 487 149)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(52 476 070)	(67 072 306)	(64 958 126)	(66 043 091)	(59 492 000)	(53 487 149)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(52 476 070)	(67 072 306)	(64 958 126)	(66 043 091)	(59 492 000)	(53 487 149)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(206 500)	(475 000)	(498 600)	(4 574 627)	(10 145 254)	(15 242 881)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	49 799 949	51 478 898	44 995 054	44 561 034	47 632 597
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	2 153 978	4 039 375	4 331 970	4 449 689	4 318 472
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(97 380 373)	(47 405 815)	(46 757 196)	(55 274 574)	(63 937 149)	(74 733 187)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(52 682 570)	(15 593 379)	(9 938 453)	(21 290 694)	(20 626 531)	(16 778 961)
LESS CAPITAL GRANTS RECOGNISED	(32 094 813)	(19 023 000)	(24 033 995)	(20 933 480)	(29 918 000)	(44 195 450)
NET OPERATING SURPLUS / (DEFICIT)	(84 777 382)	(34 616 379)	(33 972 448)	(42 224 174)	(50 544 531)	(60 974 411)

Internal Department: Licensing Services

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The following aspects are services provided by the Licensing Department:</p> <ul style="list-style-type: none"> • Registration and licensing of imported motor vehicles • Deregistration of stolen motor vehicles • Deregistration of motor vehicles permanently unfit for use • Deregistration of registered motor vehicles that became exempt from registration • Renewal of motor vehicle licenses • Application for duplicate registration certificates • Notification of changes in respect of motor vehicles particulars • Notification in respect of change of particulars of registered owner or titleholder • Application for requests for police clearance • Application for motor trade numbers • Business registration and traffic register numbers • Permits • Introduction of vehicle on to the Natis system • Confirmation of information • Application of refunds 	
Senior management structure	The Licensing Department, is headed by the Senior Manager License Services resides in the Public Services Directorate, which is headed by the Executive Manager Public Services, Ms. Florence Phiri.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY		
Strategic Objective: To provide a responsive, accountable, effective and sustainable public services		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To maintain a fully operational and effective E-NATIS system	<p>Training of employees on E-NATIS system</p> <p>Building of an additional test track for testing of drivers' license.</p> <p>Updating statistical information.</p> <p>Working additional hours to alleviate backlogs/ long queues</p> <p>Implementation of the amended act.</p>	<p>Effective - E-natis system</p> <p>Maintain / upgrade existing facilities.</p>
To provide licenses within the MP313 area	<p>Evaluate vehicle business applications</p> <p>Evaluate the credibility of vehicle businesses</p>	<p>IT equipment & software</p> <p>Furniture & equipment</p> <p>Plant & equipment</p> <p>Vehicles</p>
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <p>R0,02-million to purchase furniture & office equipment</p> <p>R0,03-million for plant and equipment</p> <p>The capital programme of the Lisence Department amounts to R0,05-million and represents 0,02% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

Operational Budget for the three financial years from 2011/12 until 2013/14

Road Transport / Vehicle Licenses	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	5 035 571	5 054 500	5 070 500	5 170 500	5 423 000	5 699 500
INCOME FOR AGENCY SERVICES	7 376 385	7 550 000	7 550 000	7 704 000	7 781 040	7 858 800
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	0	0	0	0	0
OTHER REVENUE	134 402	106 500	110 148	116 300	123 478	129 876
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	12 546 358	12 711 000	12 730 648	12 990 800	13 327 518	13 688 176
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	12 546 358	12 711 000	12 730 648	12 990 800	13 327 518	13 688 176
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	12 546 358	12 711 000	12 730 648	12 990 800	13 327 518	13 688 176
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(7 260 331)	(9 333 232)	(9 058 839)	(10 249 291)	(11 068 754)	(11 953 775)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(520 041)	(399 483)	(647 988)	(675 712)	(606 631)	(513 957)
REPAIRS AND MAINTENANCE - Municipal Assets	(89 698)	(128 700)	(93 200)	(115 075)	(120 080)	(129 165)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(18 331)	(4 526)	(4 526)	(75 062)	(71 869)	(69 162)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	(161 692)	(44 125)	(45 735)	(68 220)	(74 090)	(80 025)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(599 222)	(742 185)	(749 700)	(998 147)	(1 069 959)	(1 154 915)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(8 649 316)	(10 652 251)	(10 599 988)	(12 181 507)	(13 011 383)	(13 900 999)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(2 269 928)	(2 048 862)	(2 060 689)	(2 198 476)	(2 354 599)	(2 530 664)
TOTAL INDIRECT OPERATING EXPENDITURE	(2 269 928)	(2 048 862)	(2 060 689)	(2 198 476)	(2 354 599)	(2 530 664)
TOTAL OPERATING EXPENDITURE	(10 919 244)	(12 701 113)	(12 660 677)	(14 379 983)	(15 365 982)	(16 431 663)
OPERATING SURPLUS / (DEFICIT)	1 627 113	9 887	69 971	(1 389 183)	(2 038 464)	(2 743 487)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	1 627 113	9 887	69 971	(1 389 183)	(2 038 464)	(2 743 487)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	1 627 113	9 887	69 971	(1 389 183)	(2 038 464)	(2 743 487)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(60 000)	(205 000)	(228 600)	(76 907)	(183 815)	(190 722)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	231 566	484 486	513 569	481 760	400 018
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	884	884	884	87	87
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(10 979 244)	(12 673 663)	(12 403 907)	(13 942 437)	(15 067 950)	(16 222 280)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	1 567 113	37 337	326 741	(951 637)	(1 740 432)	(2 534 104)
LESS CAPITAL GRANTS RECOGNISED	0	0	0	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	1 567 113	37 337	326 741	(951 637)	(1 740 432)	(2 534 104)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040313	LICENSING	ENHANCE SECURITY	TP	LT	SD7	300	SENIOR MANAGER LICENSING SERVICES	0000002	CCTV CAMERAS AT WORKSTATIONS	TO INSTALL CCTV CAMERAS AT ALL WORKSTATIONS FOR SECURITY	INST	CRR	-	120,000	-	-	-
MP040313	LICENSING	ENHANCE SECURITY	TP	LT	SD7	300	SENIOR MANAGER LICENSING SERVICES	0008117	PALISADE FENCING AT MIDDELBURG TESTING STATION	SAFETY OF THE TESTING STATION	INST	CRR	-	-	-	250,000	250,000
MP040313	LICENSING	FURNITURE & OFFICE EQUIPMENT	TP	LT	SD7	300	SENIOR MANAGER LICENSING SERVICES	1000284	BULK FILER 8 BAY	FILING OF ALL DOCUMENTS GENERATED IN LICENSE DEPARTMENT IN THE NEW BUILDING	INST	CRR (REV)	-	50,000	-	-	100,000
MP040313	LICENSING	FURNITURE & OFFICE EQUIPMENT	TP	LT	SD7	300	SENIOR MANAGER LICENSING SERVICES	1000286	NEW FURNITURE	ENSURE ENOUGH FURNITURE FOR PERSONNEL	ALL	CRR (REV)	20,000	20,000	20,000	20,000	20,000
MP040313	LICENSING	PLANT & EQUIPMENT	TP	LT	SD7	300	SENIOR MANAGER LICENSING SERVICES	1000053	AIRCONDITIONERS NEW BUILDING HENDRINA	FOR A HEALTHY ENVIRONMENT	ALL	CRR	30,000	-	-	30,000	-
MP040313	LICENSING	PLANT & EQUIPMENT	TP	LT	SD7	300	SENIOR MANAGER LICENSING SERVICES	0008129	AIRCONDITIONERS TESTING CENTRE	TO MAINTAIN AND UPGRADE THE EXISTING FACILITIES AND EQUIPMENT	14	CRR	-	-	30,000	-	-
MP040313	LICENSING	PLANT & EQUIPMENT	TP	LT	SD7	300	SENIOR MANAGER LICENSING SERVICES	0008118	MOTORCYCLE LICENSE TESTING EQUIPMENT	TESTING OF MOTORCYCLE DRIVING LICENSES	INST	CRR	-	-	-	300,000	-
MP040313	LICENSING	PLANT & EQUIPMENT	TP	LT	SD7	300	SENIOR MANAGER LICENSING SERVICES	0008119	WHEEL ALIGNMENT TESTING EQUIPMENT	TESTING EQUIPMENT FOR VEHICLES	INST	CRR	-	-	350,000	-	-
MP040313	LICENSING	VEHICLES	TP	LT	SD7	300	SENIOR MANAGER LICENSING SERVICES	0000025	REPLACE VEHICLE (2003)	REPLACEMENT OF VEHICLE IN TERMS OF COUNCIL POLICY	0	CRR	-	-	270,000	-	-
									TOTAL				50,000	190,000	670,000	600,000	370,000

Internal Department: Roads & Storm Water

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The function includes the construction of new and maintenance of existing roads and storm water systems within the municipality's area of jurisdiction.</p> <p>The development and implementation of maintenance management systems consist of the following:</p> <ul style="list-style-type: none"> • Pavement monitoring programme for surfaced roads. • Storm water management system. • Resealing programme. • Paving of sidewalks and installation of kerbs. • Plan and design of new roads and systems for new developments and maintenance of existing infrastructure. • Project management on the construction of new roads and storm water systems. 	
Senior management structure	The Roads & Storm Water Section resides in the Civil Engineering Department, which is headed by the Senior Manager Civil Engineering Services, which forms part of the Directorate Technical & Facilities, and is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba.	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY		
Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To ensure provision of new roads and storm water infrastructure while upgrading existing infrastructure.	By upgrading storm water systems.	Maintain / upgrade existing infrastructure
	By providing new storm water infrastructure where required.	Install storm water systems infrastructure
To ensure provision of new roads and storm water infrastructure while upgrading existing infrastructure	By upgrading of the existing road surfaces.	Maintain / upgrade existing infrastructure
	By rehabilitation of roads	Furniture and Office Equipment
	By improving institutional efficiency and capacity building	Vehicle
	Purchase or replace vehicles in terms of Council policy	Install Stormwater systems
	By upgrading the existing sidewalk surfaces.	Construction of new roads
	By constructing new roads where required	Provision of Paved Sidewalks
To ensure provision of new roads and storm water infrastructure while upgrading existing infrastructure	By providing paved-sidewalks where there is a high volume of pedestrians.	Upgrading of Bridges
	By upgrading existing bridges.	Construction of bridges
	Construction of bridges	
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by	

	type is attached in the schedules which follow.
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <ul style="list-style-type: none"> R25,89-million for construction of new roads R14,59-million for installation of storm water systems R20,60-million for the maintenance / upgrading of existing infrastructure R 0,07-million for plant and equipment R2,64-million for provision of paved sidewalks R0,80-million for upgrading of bridges <p>The capital programme of the Roads & Storm Water Department amounts to R64,59-million and represents 30,98% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>

Operational Budget for the three financial years from 2011/12 until 2013/14

Road Transport / Roads	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	2 121	5 000	2 500	3 000	3 500	4 000
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	32 094 813	15 223 000	20 233 995	20 933 480	29 918 000	44 195 450
OTHER REVENUE	17 906	35 000	15 000	20 000	25 000	30 000
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	32 114 839	15 263 000	20 251 495	20 956 480	29 946 500	44 229 450
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	32 114 839	15 263 000	20 251 495	20 956 480	29 946 500	44 229 450
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	32 114 839	15 263 000	20 251 495	20 956 480	29 946 500	44 229 450
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(7 183 585)	(9 066 189)	(9 218 633)	(10 675 936)	(11 468 413)	(12 429 086)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	120 000	126 210	126 210	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(64 025 597)	(59 882 454)	(63 169 563)	(56 339 263)	(54 778 071)	(57 963 293)
REPAIRS AND MAINTENANCE - Municipal Assets	(2 712 225)	(2 930 000)	(2 914 933)	(2 929 800)	(3 076 500)	(3 230 500)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(5 600 157)	(6 106 364)	(6 106 364)	(7 413 972)	(9 306 182)	(11 649 813)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(2 580 603)	(3 353 733)	(2 832 014)	(2 927 641)	(3 090 626)	(3 250 414)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(81 982 167)	(81 212 530)	(84 115 297)	(80 286 612)	(81 719 792)	(88 523 106)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(2 730 534)	(3 319 930)	(3 294 315)	(3 430 231)	(3 691 775)	(4 364 962)
TOTAL INDIRECT OPERATING EXPENDITURE	(2 730 534)	(3 319 930)	(3 294 315)	(3 430 231)	(3 691 775)	(4 364 962)
TOTAL OPERATING EXPENDITURE	(84 712 701)	(84 532 460)	(87 409 612)	(83 716 843)	(85 411 567)	(92 888 068)
OPERATING SURPLUS / (DEFICIT)	(52 597 862)	(69 269 460)	(67 158 117)	(62 760 363)	(55 465 067)	(48 658 618)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(52 597 862)	(69 269 460)	(67 158 117)	(62 760 363)	(55 465 067)	(48 658 618)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(52 597 862)	(69 269 460)	(67 158 117)	(62 760 363)	(55 465 067)	(48 658 618)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(146 500)	(270 000)	(270 000)	(4 471 468)	(9 908 935)	(14 973 403)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRICIATION RESERVE EX AFR	0	49 353 609	50 758 510	44 248 194	43 849 051	47 003 237
DEPRICIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRICIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	2 153 094	4 038 491	4 204 419	4 322 935	4 191 718
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(84 859 201)	(33 295 757)	(32 882 611)	(39 735 698)	(47 148 516)	(56 666 516)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(52 744 362)	(18 032 757)	(12 631 116)	(18 779 218)	(17 202 016)	(12 437 066)
LESS CAPITAL GRANTS RECOGNISED	(32 094 813)	(15 223 000)	(20 233 995)	(20 933 480)	(29 918 000)	(44 195 450)
NET OPERATING SURPLUS / (DEFICIT)	(84 839 174)	(33 255 757)	(32 865 111)	(39 712 698)	(47 120 016)	(56 632 516)

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Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000092	BORROWPIT IDENTIFICATION & REGISTRATION	IDENTIFY AND REGISTER 1 NEW BORROWPIT MIDDELBURG/MHLUZI	18;19	CRR	350,000	-	-	-	-
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200116	NEW ROADS & STORMWATER LOW INCOME AREAS	CONSTRUCTION OF ROADS & STORMWATER IN KWAZA X7; X5;X4; MHLUZI X2 - MPISI; LERATONG AND THABANE STR	1 & 2	MIG	6,450,000	-	-	-	-
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	543	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000256	NEW ROADS (LOW INCOME AREAS)	CONSTRUCT NEW ROADS IN LOW INCOME AREAS APPROX 2.5KM	INST	MIG	6,000,000	12,000,000	14,000,000	11,200,000	12,500,000
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000110	NEW ROADS AERORAND SOUTH (618 STANDS)	CONSTRUCT NEW ROADS IN AERORAND NEW RESIDENTIAL AREA APPROX 400M	15	CRR (SERVIC E)	-	750,000	1,500,000	2,000,000	2,500,000
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	543	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0000218	NEW ROADS-KRANSPOORT	CONSTRUCT SECOND PHASE OF NEW ROADS IN KRANSPOORT RYLAAN	23	EFF	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200056	ROAD NEW INDUSTRIAL PARK JEPPE STREET	CONSTRUCTION NEW 2.3 KM ROAD JEPPE STREET	MP313	CRR (SERVIC E)	-	500,000	2,000,000	2,000,000	2,000,000
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	543	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100098	ROAD NEW PRESIDENTSRUS	ROAD NEW PRESIDENTSRUS PRESIDENT KRUGER LAAN	23	EFF	900,000	900,000	900,000	900,000	900,000
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100150	ROADS & SW NEWTOWN	CONSTRUCTION OF LINK ROADS AND SW	1	EFF	-	-	-	1,800,000	1,800,000
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008147	ROADS GENERAL - TAXI LAYBYES	CONSTRUCTION OF THREE TAXI LAYBYE CHOCOLATE & TSWELOPELE TSWELOPELE & NOORDKANT TSWELOPELE/DR BEYERS; EASTDENE; HLALMNANDI	10	CRR	190,000	190,000	200,000	200,000	210,000
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008042	ROADS NEW - AERORAND WES	CONSTRUCTION OF 2.5 KM NEW ROADS FOR RESIDENTIAL ERVEN IN AERORAND	13	CRR (SERVIC E)	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	542	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008219	ROADS NEW - HENDRINA	BRINK; FONTEIN; DE CLERQ	18	EFF	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008181	ROADS NEW - INDUSTRIAL AREA X11	CONSTRUCTION OF AMPERE STREET	13	CRR (SERVIC E)	3,000,000	2,000,000	2,000,000	-	-
MP040318	ROADS & STORMWATER	CONSTRUCTION OF NEW ROADS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008041	ROADS NEW - X18 - HOPE CITY	CONSTRUCTION OF 1.3 KM NEW ROADS MIDDELBURG EXT 18RUBY STREET	15	CRR (SERVIC E)	3,000,000	3,000,000	3,000,000	3,000,000	-
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	543	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100100	STORMWATER PRESIDENTSRUS	STORMWATER PRESIDENTSRUS PRESIDENT KRUGERLAAN	23	CRR	800,000	800,000	800,000	800,000	800,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008180	STORMWATER - AERORAND WES	CONSTRUCTION OF APPROX 2.3KM OF STORMWATER NETWORK IN AERORAND	MIDDEL BURG	CRR (SERVIC E)	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000

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Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008036	STORMWATER - C NTULI	UPGRADE NETWORK: RIVIER FROM COWEN NTULI - JOUBERTAPPROX 600M MEYER STREET/PARK	14	EFF	800,000	800,000	800,000	800,000	500,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	543	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008140	STORMWATER - VILLAGES	UPGRADE SW PULLENSHOPE KAMASSI / OAK APPROX 1.2 KM	VILLAGES	EFF	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000109	STORMWATER AERORAND SOUTH(618 STANDS)	STORMWATER SYSTEM AERORAND SOUTH	15	CRR (SERVIC E)	-	750,000	1,250,000	1,500,000	2,000,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000113	STORMWATER DENNISIG NORTH (1000 STANDS)	STORMWATER SYSTEM DENNESIG NORTH	23	CRR (SERVIC E)	-	-	-	-	300,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008038	STORMWATER EXT 11	CONSTRUCT SW NETWORK FOR APPROX 1.1 KM IN EXT 11	15	CRR (SERVIC E)	1,000,000	1,500,000	1,500,000	-	-
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	542	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000150	STORMWATER HENDRINA	BEUKES: ELOF TO FONTEIN APPROX 1.4KM	18	EFF	1,000,000	1,000,000	1,000,000	1,000,000	1,200,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200054	STORMWATER INDUSTRIAL PARK JEPPE STREET	STORMWATER SYSTEM JEPPE STREET	MP313	CRR (SERVIC E)	-	500,000	1,000,000	-	-
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000107	STORMWATER KRANSPOORT	CONSTRUCTION OF SW NETWORK IN KRANSPOORT FOR APPRO.	23	CRR	400,000	400,000	400,000	400,000	400,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100211	STORMWATER LOW INCOME AREAS	STORMWATER LOW INCOME AREAS	INST	MIG	3,389,980	5,298,000	5,595,450	7,000,000	7,500,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000076	STORMWATER MIDDELBURG	EXT11; STAND 1093 MHLUZI; KERK STR CHROMEVILLE NASARET: PHILANDER-DROSDY;	MIDDLEBURG	EFF	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	542	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0007307	STORMWATER PLAN HENDRINA /KWAZA	INSTALLATION OF STORMWATER NETWORK	0	CRR	450,000	600,000	600,000	600,000	600,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000106	STORMWATER RAILWAY LINE	DESIGN AND CONSTRUCT STORMWATER	13;14	EFF	800,000	800,000	800,000	800,000	800,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	543	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100089	SUBSURFACE DRAINAGE VILLAGES	SUBSURFACE KOMATI: HERON/KIEWIET KOORNFONTEIN: ENTRANCE ROAD	VILLAGES	CRR	200,000	200,000	200,000	200,000	200,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008143	SUBSURFACE DRAINS MHLUZI / MIDDELBURG	SUB SURFACE DRAINAGE EXT8 STAND 11030-11022 EXT 5 STAND 8043	Mid/Mhl	CRR	600,000	600,000	600,000	600,000	600,000
MP040318	ROADS & STORMWATER	INSTALL STORMWATER SYSTEMS	TP	RD	SD7	542	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0007328	SURBSURFACE DRAINS HENDRINA KWAZA	HENDRINA: BRINK; DE CLERQ STREETS KWAZA EXT 2: KGWALE; STANDS 2010;2064 KWAZA EXT 5: STANDS 3718; 3685	18;19	CRR	350,000	350,000	350,000	350,000	350,000
MP040318	ROADS & STORMWATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000097	EDGE BEAMS - PRIMARY/SECONDARY ROUTES	3.5 KM NEWLY CONSTRUCTED EDGE BEAMS MIDDELBURG/MHL.	13;15;17	CRR	250,000	250,000	250,000	300,000	300,000

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MP040318	ROADS & STORMWATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TP	RD	SD7	543	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008040	GRAVEL ROADS - RURAL AREA	REGRAVELLING AND GRADING OR ROADS IN RURAL AREAS	RURAL	CRR	800,000	800,000	800,000	800,000	800,000
MP040318	ROADS & STORMWATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000119	REBUILD ROADS MIDDELBURG	REBUILD ROADS AS SPECIFIED AS PER PMS	MIDDELBURG	EFF	4,000,000	4,000,000	4,000,000	5,000,000	5,000,000
MP040318	ROADS & STORMWATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900116	REPLACEMENT OF KERBING INTERSECTION & CBD	NEW KERBS 45 M MINSTALLED IN MBURG CBD WES/BHIMY DAMANE	15	CRR	50,000	50,000	50,000	50,000	100,000
MP040318	ROADS & STORMWATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008141	ROADS GENERAL - REGRAVELING OF ROADSHOULDERS	REGRAVELLING ROADSHOULDERS MIDDELBURG/MHLUZI	13	CRR	100,000	100,000	100,000	100,000	100,000
MP040318	ROADS & STORMWATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TP	RD	SD7	542	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008148	ROADS GENERAL - REHABILITATION OF BORROWPITS	REHABILITATE BORROWPIT AT MP 313 HENDRINA (CRN SNYMAN/SLUITER) KWAZA: ENTRANCE; CEMETERY	18;19	CRR	150,000	150,000	150,000	150,000	150,000
MP040318	ROADS & STORMWATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008035	ROADS GENERAL - UPGRADE ROADBARRIERS	REPLACE AND / OR INSTALL 75MNEW GUARDRAILS MIDDELBURG/MHLUZI	MID/MHL	CRR	50,000	100,000	100,000	100,000	100,000
MP040318	ROADS & STORMWATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0000153	ROADS REBUILD - O.R. TAMBO STREET	UPGRADED INFRASTRUCTURE O.R. TAMBO STREET	14	EFF	5,000,000	5,000,000	5,000,000	3,000,000	-
MP040318	ROADS & STORMWATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TP	RD	SD7	542	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900213	ROADS RESEAL - HENDRINA/KWAZA	RESEALED ROADS AS PER PMS IN HENDRINA / KWAZA	18;19	EFF	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
MP040318	ROADS & STORMWATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900212	ROADS RESEAL - MIDDELBURG/MHLUZI	RESEALED ROADS AS PER PMS IN MIDDELBURG / MHLUZI	MID/MHL	EFF	6,500,000	6,500,000	6,500,000	7,500,000	7,500,000
MP040318	ROADS & STORMWATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TP	RD	SD7	543	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900214	ROADS RESEAL - RURAL AND ESKOM TOWNS	RESEALED ROADS AS PER PMS IN ESKOM TOWNS / RURAL	11;20;22;24	EFF	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
MP040318	ROADS & STORMWATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000105	UPGRADE INTERSECTIONS	UPGRADED INTERSECTION WITH SLIPWAYS FONTEIN/TSWELOPELE	15	EFF	1,500,000	-	-	1,500,000	1,500,000
MP040318	ROADS & STORMWATER	PLANT & EQUIPMENT	TP	RD	SD7	542	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100128	CONCRETE MIXER	EQUIPMENT: CONCRETE MIXER	INST	CRR (REV)	-	-	30,000	-	-
MP040318	ROADS & STORMWATER	PLANT & EQUIPMENT	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000291	CONCRETE MIXER 260L	PURCHASE 1 CONCRETE MIXER (260 L) FOR MIDDELBURG/MHLUZI	INST	CRR (REV)	22,000	-	25,000	-	25,000
MP040318	ROADS & STORMWATER	PLANT & EQUIPMENT	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000103	NEW EQUIPMENT ROADS	CBR/UCS PRESS	INST	CRR (REV)	-	50,000	50,000	50,000	50,000
MP040318	ROADS & STORMWATER	PLANT & EQUIPMENT	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000292	RAMMER COMPACTOR	PURCHASE 1 RAMMER COMPACTOR FOR MIDDELBURG/MHLUZI	INST	CRR (REV)	-	20,000	-	24,000	-
MP040318	ROADS & STORMWATER	PLANT & EQUIPMENT	TP	RD	SD7	542	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900251	REPLACE EQUIPMENT	PEDESTRIAN ROLLER		CRR (REV)	-	-	120,000	-	-
MP040318	ROADS & STORMWATER	PLANT & EQUIPMENT	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000293	REVERSABLE COMPACTOR	PURCHASE 1 REVERSABLE COMPACTOR FOR MIDDELBURG/MHLUZI	INST	CRR (REV)	50,000	-	50,000	-	50,000

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MP040318	ROADS & STORMWATER	PLANT & EQUIPMENT	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000294	STHILL TS800 ASPHALT CUTTER	PURCHASE 1 ASPHALT CUTTER FOR MIDDELBURG/MHLUZI	INST	CRR (REV)	-	40,000	-	45,000	-
MP040318	ROADS & STORMWATER	PROVISION OF PAVED SIDEWALKS	TP	RD	SD7	542	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0000205	PAVING & KERBS - HENDRINA/KWAZA	NEW KERBS/PAVING IN HENDRINA/KWAZA HENDRINA: JOUBERT STREET KWAZA: MNGOMENZULU ; NKOSI STREET	HEN/KWAZA	CRR	160,000	160,000	160,000	160,000	160,000
MP040318	ROADS & STORMWATER	PROVISION OF PAVED SIDEWALKS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008145	PAVING & KERBS - MIDDELBURG/MHLUZI	NEW PAVING SIDEWALK ALEXANDRIA STREET FROM OUTENIEKWA TO EXT 24 KOETS STREET FROM BONCKER - MEYER	MID/MHL	CRR	300,000	300,000	300,000	300,000	300,000
MP040318	ROADS & STORMWATER	PROVISION OF PAVED SIDEWALKS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008037	PAVING & KERBS - UPGRADING PARKING AREAS	FORTEIN STREET HTS; JAPIE GREYLING DENNESIG IRAQ TAXI RANK	MIDDELBURG	CRR	200,000	250,000	250,000	300,000	300,000
MP040318	ROADS & STORMWATER	PROVISION OF PAVED SIDEWALKS	TP	RD	SD7	543	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008144	PAVING & KERBS - VILLAGES & RURAL	PULLENSHOPE - OAK ARNOT ELEVENTH AVE; KOMATI FULLMAR	11;20;22;24	CRR	95,000	95,000	95,000	95,000	95,000
MP040318	ROADS & STORMWATER	PROVISION OF PAVED SIDEWALKS	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100212	PAVING & KERBS LOW INCOME AREAS EPWP	PAVING & KERBS LOW INCOME AREAS EPWP	INST	EPWP	1,888,000	-	-	-	-
MP040318	ROADS & STORMWATER	TARRING OF GRAVEL ROADS	TP	RD	SD7	542	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008278	TARRING OF STREETS KWAZAMMOKUHLE	KWAZA STAND 609; MABHIBHILA STR; EXT 4 KWAZA EXT 5;2 KWAZA EXT 8	19/20	MIG	-	-	-	5,000,000	6,000,000
MP040318	ROADS & STORMWATER	UPGRADING OF BRIDGES	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008039	BRIDGES - UPGRADING (BMS)	BRIDGES UPGRADING (EXISTING)AS PER BMS WIDENING OF KOETS/BLACKMORE - PEDESTRIANS	MID/MHL	EFF	800,000	800,000	800,000	800,000	800,000
MP040318	ROADS & STORMWATER	UPGRADING OF BRIDGES	TP	RD	SD7	540	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000311	PEDESTRIAN BRIDGE BHIMY DAMANE STREET	WIDENING BRIDGE BHIMY DAMANE STREET	0	CRR	-	-	-	-	-
TOTAL													64,594,980	64,603,000	70,325,450	73,424,000	71,990,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Road Transport/Other	Actual 2009/10 R	Original Budget 2010/11 R	Adjusted Budget 2010/11 R	Budget 2011/12 R	Forecast 2012/13 R	Forecast 2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	36 606	38 436	36 600	36 600	36 600	36 600
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	3 800 000	3 800 000	0	0	0
OTHER REVENUE	0	0	0	0	0	0
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	36 606	3 838 436	3 836 600	36 600	36 600	36 600
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	36 606	3 838 436	3 836 600	36 600	36 600	36 600
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	36 606	3 838 436	3 836 600	36 600	36 600	36 600
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(935 419)	(1 074 946)	(1 071 589)	(1 158 184)	(1 233 683)	(1 296 067)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(262 544)	(241 416)	(262 544)	(389 187)	(389 024)	(388 143)
REPAIRS AND MAINTENANCE - Municipal Assets	(121 423)	(110 000)	(133 214)	(125 000)	(131 000)	(150 000)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(19 313)	(16 976)	(16 976)	(14 389)	(11 483)	(11 483)
BULK PURCHASES	0	0	0	0	0	0
CONTRACTED SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(110 911)	(104 153)	(115 706)	(126 452)	(133 808)	(140 025)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(1 449 610)	(1 547 491)	(1 600 029)	(1 813 212)	(1 898 998)	(1 985 718)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(92 317)	(103 678)	(106 551)	(116 933)	(126 071)	(135 926)
TOTAL INDIRECT OPERATING EXPENDITURE	(92 317)	(103 678)	(106 551)	(116 933)	(126 071)	(135 926)
TOTAL OPERATING EXPENDITURE	(1 541 927)	(1 651 169)	(1 706 580)	(1 930 145)	(2 025 069)	(2 121 644)
OPERATING SURPLUS / (DEFICIT)	(1 505 321)	2 187 267	2 130 020	(1 893 545)	(1 988 469)	(2 085 044)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(1 505 321)	2 187 267	2 130 020	(1 893 545)	(1 988 469)	(2 085 044)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(1 505 321)	2 187 267	2 130 020	(1 893 545)	(1 988 469)	(2 085 044)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	0	0	0	(26 252)	(52 504)	(78 756)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	214 774	235 902	233 291	230 223	229 342
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	0	0	126 667	126 667	126 667
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(1 541 927)	(1 436 395)	(1 470 678)	(1 596 439)	(1 720 683)	(1 844 391)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(1 505 321)	2 402 041	2 365 922	(1 559 839)	(1 684 083)	(1 807 791)
LESS CAPITAL GRANTS RECOGNISED	0	(3 800 000)	(3 800 000)	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(1 505 321)	(1 397 959)	(1 434 078)	(1 559 839)	(1 684 083)	(1 807 791)

Operational Budget for the three financial years from 2011/12 until 2013/14

Water / Total	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	43 173 604	51 398 956	50 789 551	59 736 880	68 153 118	76 769 675
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	171 825	162 120	133 320	140 100	141 505	142 921
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	997 641	2 976 500	3 200 000	3 537 000	3 732 600	3 943 750
GRANTS & SUBSIDIES RECEIVED - CAPITAL	716 892	8 000 000	8 000 000	12 370 000	3 300 000	3 800 000
OTHER REVENUE	2 217 322	1 688 824	1 939 324	1 921 824	1 964 324	2 006 839
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	47 277 284	64 226 400	64 062 195	77 705 804	77 291 547	86 663 185
LESS REVENUE FOREGONE	(7 991 236)	(8 094 620)	(8 422 615)	(10 280 678)	(11 719 971)	(13 184 968)
TOTAL DIRECT OPERATING REVENUE	39 286 048	56 131 780	55 639 580	67 425 126	65 571 576	73 478 217
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	440 157	488 576	605 655	615 671	677 237	738 187
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	440 157	488 576	605 655	615 671	677 237	738 187
TOTAL OPERATING REVENUE GENERATED	39 726 205	56 620 356	56 245 235	68 040 797	66 248 813	74 216 404
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(8 104 677)	(8 838 965)	(9 521 027)	(10 711 026)	(11 533 836)	(12 543 520)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	145 500	145 500	145 500	75 000	75 000	75 000
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	(388 330)	(407 745)	(407 746)	(495 000)	(599 822)	(727 503)
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(19 723 985)	(19 924 968)	(18 320 819)	(19 765 457)	(19 605 332)	(19 761 063)
REPAIRS AND MAINTENANCE - Municipal Assets	(2 434 748)	(2 656 360)	(3 152 838)	(3 278 500)	(3 438 150)	(3 746 400)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(799 461)	(1 272 032)	(1 272 032)	(1 577 674)	(1 641 997)	(1 699 886)
BULK PURCHASES	(2 637 561)	(9 538 000)	(4 848 000)	(9 426 600)	(10 634 986)	(11 203 234)
CONTRACTED SERVICES	(703 465)	(852 000)	(1 076 944)	(1 200 270)	(1 263 065)	(1 324 120)
GRANTS & SUBSIDIES PAID (F4.2)	0	(1 192 500)	(1 230 000)	(3 537 000)	(3 732 600)	(3 943 750)
GENERAL EXPENSES - OTHER	(5 725 979)	(6 269 196)	(6 789 336)	(5 582 958)	(5 885 548)	(6 195 550)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(40 372 706)	(50 806 266)	(46 473 242)	(55 499 485)	(58 260 336)	(61 070 026)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(9 476 384)	(10 802 820)	(11 090 478)	(12 248 125)	(14 199 255)	(16 912 050)
TOTAL INDIRECT OPERATING EXPENDITURE	(9 476 384)	(10 802 820)	(11 090 478)	(12 248 125)	(14 199 255)	(16 912 050)
TOTAL OPERATING EXPENDITURE	(49 849 090)	(61 609 086)	(57 563 720)	(67 747 610)	(72 459 591)	(77 982 076)
OPERATING SURPLUS / (DEFICIT)	(10 122 885)	(4 988 730)	(1 318 485)	293 187	(6 210 778)	(3 765 672)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(10 122 885)	(4 988 730)	(1 318 485)	293 187	(6 210 778)	(3 765 672)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(10 122 885)	(4 988 730)	(1 318 485)	293 187	(6 210 778)	(3 765 672)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(1 315 835)	(1 025 000)	(1 240 000)	(2 746 592)	(4 794 682)	(6 287 787)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	18 559 510	16 990 093	17 543 710	17 395 808	17 254 790
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	98 811	62 601	862 601	1 020 834	1 185 834
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(51 164 925)	(43 975 765)	(41 751 026)	(52 087 891)	(58 837 631)	(65 829 239)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(11 438 720)	12 644 591	14 494 209	15 952 906	7 411 182	8 387 165
LESS CAPITAL GRANTS RECOGNISED	(716 892)	(8 000 000)	(8 000 000)	(12 370 000)	(3 300 000)	(3 800 000)
NET OPERATING SURPLUS / (DEFICIT)	(12 155 612)	4 644 591	6 494 209	3 582 906	4 111 182	4 587 165

Internal Department: Water Services

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html
Description of services	<p>General water supply to Middelburg is from Rondebosch (Middelburg-, Pienaar- and Kruger Dams. Hendrina and all the former mining and Eskom villages obtain water from the Eskom network. The existing water supply infrastructure comprises of pipelines, reservoirs and treatment works. Doornkop obtains water from boreholes.</p> <p>The water supply, purification, storage and distribution function of the municipality is administered as follows and include:</p> <ul style="list-style-type: none"> ▪ The maintenance of existing water networks and infrastructure. ▪ Provision of infrastructure for new developments. ▪ Take responsibility for the acquisition of bulk water, abstraction, purification and distribution of water. ▪ Operation and maintenance of water treatment plants. ▪ Ensure sustainable, affordable, effective and efficient access to water for all the residents. ▪ Provision of new metered water connections. ▪ Implementation and management of water meter replacement programme to reduce water losses.
Senior management structure	The Water Section resides in the Civil Engineering Department, which is headed by the Senior Manager Civil Engineering Services, which forms part of the directorate Technical & Facilities, and is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba.

ALIGNMENT WITH IDP

STRATEGIC GOAL: COST EFFECTIVE & SUSTAINABLE SERVICE DELIVERY

Strategic Objective: To ensure compliance to blue and green drop requirements in a sustainable way by maintaining a high quality service throughout the MP313 area.

OBJECTIVES	STRATEGIES	PROGRAMME NAME
To ensure provision of new water infrastructure while upgrading existing infrastructure.	By investigating all possible alternative sources to augment the current water supply.	Secure sustainable water supply
	By improving institutional efficiency and capacity building	Plant & equipment
	By upgrading existing water infrastructure.	Maintain / upgrade existing infrastructure
	By providing water to new developments.	Infrastructure for new developments
	By managing water infrastructure assets	Implement Water Management and asset management program
	By providing water in remote areas.	Infrastructure for new developments Water in remote areas
	Purchase or replace vehicles in terms of Council policy.	Vehicles
Commencement of legal actions against farm owners refusing access to their properties for water delivery to farm dwellers.		

	Comply with legislation and the requirement for Blue Drop Accreditation of municipalities.	Water quality / monitoring (Blue Drop)
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <ul style="list-style-type: none"> R 0,10-million to enhance security R3,16-million for infrastructure for new developments R 2,38-million for maintain/upgrade existing infrastructure R 0,53-million for plant & equipment R 0,13-million for water quality/monitoring (Blue drop) R 0,20-million for water for rural areas <p>The capital programme of the Water Department amount to R6,50-million and represents 3,12% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

Operational Budget for the three financial years from 2011/12 until 2013/14

Water / Water Distribution	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	43 173 604	51 398 956	50 789 551	59 736 880	68 153 118	76 769 675
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	171 825	162 120	133 320	140 100	141 505	142 921
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	997 641	2 976 500	3 200 000	3 537 000	3 732 600	3 943 750
GRANTS & SUBSIDIES RECEIVED - CAPITAL	716 892	0	0	12 370 000	3 300 000	3 800 000
OTHER REVENUE	2 089 416	1 688 824	1 939 324	1 921 824	1 964 324	2 006 839
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	47 149 378	56 226 400	56 062 195	77 705 804	77 291 547	86 663 185
LESS REVENUE FOREGONE	(7 991 236)	(8 094 620)	(8 422 615)	(10 280 678)	(11 719 971)	(13 184 968)
TOTAL DIRECT OPERATING REVENUE	39 158 142	48 131 780	47 639 580	67 425 126	65 571 576	73 478 217
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	440 157	488 576	605 655	615 671	677 237	738 187
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	440 157	488 576	605 655	615 671	677 237	738 187
TOTAL OPERATING REVENUE GENERATED	39 598 299	48 620 356	48 245 235	68 040 797	66 248 813	74 216 404
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(4 218 541)	(4 507 984)	(4 858 499)	(5 497 369)	(5 939 102)	(6 428 334)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	145 500	145 500	145 500	75 000	75 000	75 000
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	(388 330)	(407 745)	(407 746)	(495 000)	(599 822)	(727 503)
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(9 518 388)	(9 828 756)	(8 900 461)	(8 851 998)	(9 057 512)	(9 594 153)
REPAIRS AND MAINTENANCE - Municipal Assets	(1 025 759)	(1 170 030)	(1 493 183)	(1 538 500)	(1 633 700)	(1 721 650)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(749 651)	(883 396)	(883 396)	(868 854)	(961 008)	(1 044 276)
BULK PURCHASES	(2 210 658)	(9 325 000)	(4 650 000)	(9 193 000)	(10 386 236)	(10 942 134)
CONTRACTED SERVICES	(564 356)	(545 000)	(832 000)	(853 000)	(896 000)	(942 100)
GRANTS & SUBSIDIES PAID (F4.2)	0	(1 192 500)	(1 230 000)	(3 537 000)	(3 732 600)	(3 943 750)
GENERAL EXPENSES - OTHER	(3 385 535)	(3 593 196)	(3 787 903)	(2 561 326)	(2 701 757)	(2 844 942)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(21 915 717)	(31 308 107)	(26 897 688)	(33 321 047)	(35 832 737)	(38 113 842)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(3 941 699)	(4 060 237)	(4 034 126)	(3 927 768)	(4 230 749)	(4 798 373)
TOTAL INDIRECT OPERATING EXPENDITURE	(3 941 699)	(4 060 237)	(4 034 126)	(3 927 768)	(4 230 749)	(4 798 373)
TOTAL OPERATING EXPENDITURE	(25 857 416)	(35 368 344)	(30 931 814)	(37 248 815)	(40 063 486)	(42 912 215)
OPERATING SURPLUS / (DEFICIT)	13 740 882	13 252 012	17 313 421	30 791 982	26 185 327	31 304 189
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	13 740 882	13 252 012	17 313 421	30 791 982	26 185 327	31 304 189
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	13 740 882	13 252 012	17 313 421	30 791 982	26 185 327	31 304 189
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(1 242 835)	(940 500)	(1 155 500)	(1 917 920)	(2 872 340)	(3 431 773)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	8 775 651	7 886 000	7 829 947	7 969 095	8 206 220
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	97 295	61 043	61 043	219 624	384 624
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(27 100 252)	(27 435 898)	(24 140 271)	(31 275 745)	(34 747 107)	(37 753 144)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	12 498 047	21 184 458	24 104 964	36 765 052	31 501 706	36 463 260
LESS CAPITAL GRANTS RECOGNISED	(716 892)	0	0	(12 370 000)	(3 300 000)	(3 800 000)
NET OPERATING SURPLUS / (DEFICIT)	11 781 155	21 184 458	24 104 964	24 395 052	28 201 706	32 663 260

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040333	WATER	INFRASTRUCTURE FOR NEW DEVELOPMENTS	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900155	BULK WATER SUPPLY DENNESIG NORTH	BULK WATER LINE FROM KANONKOP RESERVOIR	21	CRR (SERVIC E)	-	-	-	-	880,000
MP040333	WATER	INFRASTRUCTURE FOR NEW DEVELOPMENTS	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100217	NEW NETWORK-INDUSTRIAL PARKS	NEW NETWORK-INDUSTRIAL PARKS	INST	CRR (SERVIC E)	-	1,500,000	1,500,000	-	-
MP040333	WATER	INFRASTRUCTURE FOR NEW DEVELOPMENTS	TW	WD	SD8	565	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008201	NEW WATER CONNECTIONS	PROVIDE WATER CONNECTIONS AND INSTALL WATER METERS FOR 200 NEW CONSUMERS IN MP 313 AREA	ALL	CRR (REV)	900,000	915,000	925,000	800,000	800,000
MP040333	WATER	INFRASTRUCTURE FOR NEW DEVELOPMENTS	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900153	NEW WATER NETWORK AERORAND SOUTH (618) ERVEN	SERVICING OF ERVEN WITH ERF CONNECTIONS	17	CRR (SERVIC E)	-	2,500,000	2,000,000	-	-
MP040333	WATER	INFRASTRUCTURE FOR NEW DEVELOPMENTS	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900154	NEW WATER NETWORK DENNESIG NORTH (1000) ERVEN	SERVICING OF ERVEN WITH ERF CONNECTIONS	21	CRR (SERVIC E)	-	-	-	-	2,400,000
MP040333	WATER	INFRASTRUCTURE FOR NEW DEVELOPMENTS	TW	WD	SD8	566	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200087	NEW WATER NETWORK FOR HENDRINA EXT3	INSTALLING NEW WATER NETWORK FOR 74 RESIDENTIAL STANDS HENDRINA	MP313	CRR (SERVIC E)	200,000	-	-	-	-
MP040333	WATER	INFRASTRUCTURE FOR NEW DEVELOPMENTS	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200080	UPGRADING OF ENGINEERING SERVICES OR TAMBO	UPGRADING OF WATER NETWORK IN OR TAMBO STR	MP313	EFF	110,000	210,000	170,000	-	-
MP040333	WATER	INFRASTRUCTURE FOR NEW DEVELOPMENTS	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200078	WATER ROCKDALE PHASE	NEW WATER NETWORKS WITH ERF CONNECTIONS FOR 300 STANDS	MP313	EFF	1,950,000	-	-	-	-
MP040333	WATER	INFRASTRUCTURE FOR NEW DEVELOPMENTS	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0000082	WATER ROCKDALE PHASE 2 (1000 STANDS)	INSTALL NEW NETWORKS WITH ERF CONNECTIONS FOR 1000 ERVEN IN ROCKDALE	17	MIG	-	3,300,000	3,800,000	4,000,000	4,300,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000132	REPLACE OLD WATER METERS	WATER REPLACEMENT PROGRAM REPLACE WATER METERS ABOVE CERAIN AGE REDUCE WATER LOSSES	ALL	CRR	570,000	570,000	570,000	570,000	570,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WD	SD8	567	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000133	REPLACE OLD WATER METERS	REPLACE ALL WATER METERS ABOVE CERTAIN AGE TO REDUCE WATER LOSSES	INST	CRR	90,000	90,000	90,000	90,000	90,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WD	SD8	566	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008163	REPLACE OLD WATER METERS (INCL KWAZA X7)	REPLACE 190 WATER METERS TO REDUCE WATER LOSSES HENDRINA/KWAZA	18 & 19	CRR	125,000	125,000	125,000	125,000	125,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WD	SD8	566	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008062	REPLACE OLD WATER PIPES HENDRINA/KWAZA	REPLACE 500M OLD WATER PIPES HENDRINA/KWAZA	18 ; 19	CRR	120,000	120,000	120,000	12,000	120,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008057	REPLACE OLD WATER PIPES MIDDELBURG/MHLUZI	SUSTAIN SERVICE DELIVERY REDUCE WATER LOSSES	MID/MH L	EFF	800,000	800,000	800,000	800,000	800,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WD	SD8	567	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000299	REPLACE OLD WATER PIPES VILLAGES	UPGRADE INFRASTRUCTURE REPLACE ASSETS ACCORDING TO AMP	ESKOM VILLAG ES	CRR	95,000	95,000	95,000	95,000	95,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WD	SD8	562	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000086	REPLACE PUMP	REPLACE 1 PUMP AT COLUMBUS PUMPSTATION WHICH HAS EXCEEDS ITS EUL	INST	CRR	-	650,000	-	650,000	-

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200082	UPGRADING PUMP LINE BETWEEN VAALBANK WTW AND SKIET	ASSET MANAGEMENT REPLACE INFRASTRUCTURE	MP313	EFF	-	-	-	650,000	4,000,000
MP040333	WATER	PLANT & EQUIPMENT	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008055	INSTALL BULK FLOW METERS	UPGRADE BULK FLOWMETERS IMPROVE FLOW MEASUREMENT	INST	CRR (REV)	60,000	60,000	60,000	60,000	60,000
MP040333	WATER	PLANT & EQUIPMENT	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008056	REPLACE FIRE HYDRANTS	TEST AND UPGRADE 300 FIRE HYDRANTS MP 313	MID/MH L	CRR	60,000	60,000	60,000	60,000	60,000
MP040333	WATER	PLANT & EQUIPMENT	TW	WD	SD8	566	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100207	REPLACE PLANT & EQUIPMENT	REPLACE PLANT & EQUIPMENT	INST	CRR (REV)	30,000	20,000	20,000	30,000	30,000
MP040333	WATER	PLANT & EQUIPMENT	TW	WD	SD8	560	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100216	REPLACE PLANT & EQUIPMENT	REPLACE PLANT & EQUIPMENT	INST	CRR (REV)	30,000	30,000	30,000	30,000	30,000
MP040333	WATER	WATER QUALITY/MONITORING (BLUE DROP)	TW	WD	SD8	567	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008059	UPGRADING PRESIDENTSRUS WTP	REPLACE MEDIA IN 4 SAND FILTERS TO IMPROVE WATER QUALITY AT PRESIDENTSRUS	INST	CRR	30,000	30,000	30,000	30,000	30,000
MP040333	WATER	WATER RURAL AREAS	TW	WD	SD8	567	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008256	WATER SERVICES: RURAL AREA	ERECT 10 JOJO TANKS & DRILL & EQUIPT 2 BOREHOLES & 2 WIND PUMPS IN THE RURAL AREA	11;21 & 23	CRR	200,000	150,000	150,000	200,000	200,000
TOTAL													5,370,000	11,225,000	10,545,000	8,202,000	14,590,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Water / Water Purification	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUMERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	0
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	0	0	0	0	0	0
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - CAPITAL	0	8 000 000	8 000 000	0	0	0
OTHER REVENUE	127 906	0	0	0	0	0
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	127 906	8 000 000	8 000 000	0	0	0
LESS REVENUE FOREGONE	0	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	127 906	8 000 000	8 000 000	0	0	0
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	0	0	0	0	0	0
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	127 906	8 000 000	8 000 000	0	0	0
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(3 886 137)	(4 330 981)	(4 662 528)	(5 213 657)	(5 594 734)	(6 115 186)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	0	0	0	0	0	0
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	0	0	0	0	0	0
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(10 205 597)	(10 096 212)	(9 420 358)	(10 913 459)	(10 547 820)	(10 166 910)
REPAIRS AND MAINTENANCE - Municipal Assets	(1 408 989)	(1 486 330)	(1 659 655)	(1 740 000)	(1 804 450)	(2 024 750)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(49 810)	(388 636)	(388 636)	(708 820)	(680 989)	(655 610)
BULK PURCHASES	(426 903)	(213 000)	(198 000)	(233 600)	(248 750)	(261 100)
CONTRACTED SERVICES	(139 110)	(307 000)	(244 944)	(347 270)	(367 065)	(382 020)
GRANTS & SUBSIDIES PAID (F4.2)	0	0	0	0	0	0
GENERAL EXPENSES - OTHER	(2 340 444)	(2 676 000)	(3 001 433)	(3 021 632)	(3 183 791)	(3 350 608)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(18 456 988)	(19 498 159)	(19 575 554)	(22 178 438)	(22 427 599)	(22 956 184)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(5 534 685)	(6 742 583)	(7 056 352)	(8 320 357)	(9 968 506)	(12 113 677)
TOTAL INDIRECT OPERATING EXPENDITURE	(5 534 685)	(6 742 583)	(7 056 352)	(8 320 357)	(9 968 506)	(12 113 677)
TOTAL OPERATING EXPENDITURE	(23 991 674)	(26 240 742)	(26 631 906)	(30 498 795)	(32 396 105)	(35 069 861)
OPERATING SURPLUS / (DEFICIT)	(23 863 768)	(18 240 742)	(18 631 906)	(30 498 795)	(32 396 105)	(35 069 861)
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	(23 863 768)	(18 240 742)	(18 631 906)	(30 498 795)	(32 396 105)	(35 069 861)
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	(23 863 768)	(18 240 742)	(18 631 906)	(30 498 795)	(32 396 105)	(35 069 861)
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(73 000)	(84 500)	(84 500)	(828 672)	(1 922 342)	(2 856 014)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	9 783 859	9 104 093	9 713 763	9 426 713	9 048 570
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	1 516	1 558	801 558	801 210	801 210
SELF INSURANCE RESERVE	0	0	0	0	0	0
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(24 064 674)	(16 539 867)	(17 610 755)	(20 812 146)	(24 090 524)	(28 076 095)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	(23 936 768)	(8 539 867)	(9 610 755)	(20 812 146)	(24 090 524)	(28 076 095)
LESS CAPITAL GRANTS RECOGNISED	0	(8 000 000)	(8 000 000)	0	0	0
NET OPERATING SURPLUS / (DEFICIT)	(23 936 768)	(16 539 867)	(17 610 755)	(20 812 146)	(24 090 524)	(28 076 095)

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040333	WATER	ENHANCE SECURITY	TW	WP	SD8	561	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1000207	REPLACEMENT OF FENCES AT THE RESERVOIRS	REPLACE 200M FENCING AT DIFFERENT RESERVOIR TERRAINS GRASPAN VliegVeld SKIETBAAN AND KANONKOP	ALL	CRR	100,000	100,000	100,000	100,000	100,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WP	SD8	561	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008058	CONTROL VALVES	REPLACE MEDIA IN 2 SAND FILTERS TO IMPROVE WATER QUALITY AT KRUGER DAM	MID/MH L	CRR (REV)	-	65,000	70,000	-	100,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WP	SD8	561	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008165	DAM UPGRADING FOLLOWING DAM SAFETY INSPECTIONS	IMPROVEMENTS TO DAM SAFETY AS REQUIRED BY DWAF MIDDELBURG DAM	INST	CRR	-	-	60,000	-	-
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WP	SD8	563	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900060	REPLACE NO.1 PUMP AT KRUGERDAM WATREWORKS	REPLACE 1 PUMP AT KRUGERDAM WATREWORKS WHICH HAS EXCEEDS ITS EUL	INSTIT	CRR	-	-	170,000	-	170,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WP	SD8	561	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900059	REPLACE NR.2 PUMP AT VAALBANK WATER WORKS	REPLACE 1 PUMP AT VAALBANK WATREWORKS WHICH HAS EXCEEDS ITS EUL	INSTITUTIONAL	CRR	-	-	550,000	-	600,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WP	SD8	564	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0900062	REPLACE PUMP AT MIDDELBURGDAM PUMPSTATION	ENSURE SUSTAINABLE RAW WATER SUPPLY	INST	CRR	-	-	800,000	-	-
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WP	SD8	561	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008255	REPLACE VALVES IN BULK SUPPLY LINES	REPLACE 4 VALVES IN BULK SUPPLY LINES AT SKIETBAAN GRASPAN RIETFontein AND KANONKOP	MID/MH L	CRR	200,000	200,000	200,000	200,000	200,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WP	SD8	571	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008164	TREATMENT PLANTS HENDRINA/KWAZA	REPLACE MECHANICAL & ELECTRICAL EQUIPMENT THAT EXCEEDS EUL AT HENDRINA WTP	18:19 & 20	CRR	30,000	30,000	30,000	30,000	30,000
MP040333	WATER	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	TW	WP	SD8	561	SENIOR MANAGER CIVIL ENGINEERING SERVICES	0008061	UPGRADE VAALBANK WTP EQUIPMENT	REPLACE MECHANICAL AND ELECTRICAL EQUIPMENT THAT HAVE EXCEEDS EUL AT VAALBANK	INST	CRR	350,000	350,000	350,000	350,000	350,000
MP040333	WATER	PLANT & EQUIPMENT	TW	WP	SD8	561	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1200084	REPLACE PLANT & EQUIPMENT	REFURBISH GENERATOR AT VAALBANK WTP	INST	CRR	350,000	-	-	-	-
MP040333	WATER	WATER QUALITY/MONITORING (BLUE DROP)	TW	WP	SD8	563	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100155	CONSTRUCTION OF SLUDGE DAMS	RECYCLING OF FILTER WASHWATER PREVENT POLLUTION OF THE DU TOIT SPRUIT REQUIREMENT NAS WATER ACT	INST	CRR	-	2,000,000	-	-	-
MP040333	WATER	WATER QUALITY/MONITORING (BLUE DROP)	TW	WP	SD8	563	SENIOR MANAGER CIVIL ENGINEERING SERVICES	1100133	UPGRADE MECHANICAL AND ELECTRICAL EQUIPMENT	REPLACE EQUIPMENT EXCEEDING EUL TO MEET BLUE DROP REQUIREMENTS	INST	CRR	100,000	100,000	100,000	100,000	100,000
TOTAL													1,130,000	2,845,000	2,430,000	780,000	1,650,000

Operational Budget for the three financial years from 2011/12 until 2013/14

Electricity / Total	Actual	Original Budget	Adjusted Budget	Budget	Forecast	Forecast
	2009/10 R	2010/11 R	2010/11 R	2011/12 R	2012/13 R	2013/14 R
REVENUE BY SOURCE						
PROPERTY RATES	0	0	0	0	0	0
PENALTIES IMPOSED & COLLECTION CHARGES ON RATES	0	0	0	0	0	0
SERVICE CHARGES	232 364 705	275 166 589	276 464 003	343 704 715	395 260 423	465 430 991
REGIONAL SERVICE LEVIES - TURNOVER	0	0	0	0	0	0
REGIONAL SERVICE LEVIES - RENUERATION	0	0	0	0	0	0
RENT OF FACILITIES AND EQUIPMENT	0	0	0	0	0	0
INTEREST EARNED - EXTERNAL INVESTMENTS	0	0	0	0	0	0
INTEREST EARNED - OUTSTANDING DEBTORS	290 644	218 715	210 000	218 715	220 900	223 110
DIVIDENDS RECEIVED	0	0	0	0	0	0
FINES	305 970	302 000	350 000	317 100	332 000	348 600
LICENSES & PERMITS	0	0	0	0	0	0
INCOME FOR AGENCY SERVICES	0	0	0	0	0	0
GRANTS & SUBSIDIES RECEIVED - OPERATING	4 156 489	4 600 000	4 200 000	7 250 000	7 910 000	8 636 000
GRANTS & SUBSIDIES RECEIVED - CAPITAL	7 701 087	10 000 000	10 000 000	1 440 000	10 000 000	10 000 000
OTHER REVENUE	4 803 449	4 495 168	4 410 460	4 629 936	4 861 027	5 261 909
GAIN ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
TOTAL OPERATING REVENUE GENERATED	249 622 344	294 782 472	295 634 463	357 560 466	418 584 350	489 900 610
LESS REVENUE FOREGONE	(4 156 489)	0	0	0	0	0
TOTAL DIRECT OPERATING REVENUE	245 465 855	294 782 472	295 634 463	357 560 466	418 584 350	489 900 610
INTERNAL TRANSFERS						
INTEREST RECEIVED - INTERNAL LOANS	0	0	0	0	0	0
INTERNAL RECOVERIES (Activity Based Costing)	15 968 787	18 525 059	19 535 502	22 769 275	27 376 633	32 922 221
DIVIDENDS RECEIVED - INTERNAL	0	0	0	0	0	0
TOTAL INDIRECT OPERATING REVENUE	15 968 787	18 525 059	19 535 502	22 769 275	27 376 633	32 922 221
TOTAL OPERATING REVENUE GENERATED	261 434 642	313 307 531	315 169 965	380 329 741	445 960 983	522 822 831
OPERATING EXPENDITURE						
EMPLOYEE RELATED COSTS - Wages & Salaries	(15 623 951)	(18 374 104)	(19 490 174)	(22 287 210)	(24 156 757)	(26 176 891)
EMPLOYEE RELATED COSTS - Social Contributions	0	0	0	0	0	0
LESS EMPLOYEE COSTS CAPITALISED	551 888	600 000	600 000	300 000	300 000	300 000
LESS EMPLOYEE COSTS ALLOCATED TO OTHER OPERATING ITEMS	0	0	0	0	0	0
REMUNERATION OF COUNCILLORS	0	0	0	0	0	0
BAD DEBTS	(1 384 850)	(1 454 093)	(1 454 093)	(1 502 400)	(1 547 472)	(1 593 895)
COLLECTION COSTS	0	0	0	0	0	0
DEPRECIATION (GAMAP)	(17 112 332)	(23 476 334)	(17 851 343)	(20 544 505)	(22 654 250)	(24 106 722)
REPAIRS AND MAINTENANCE - Municipal Assets	(12 353 089)	(12 198 646)	(12 035 843)	(12 510 250)	(13 184 891)	(13 783 150)
INTEREST EXPENSE - EXTERNAL BORROWINGS	(6 702 732)	(8 633 398)	(8 633 398)	(9 364 001)	(10 475 880)	(12 822 760)
BULK PURCHASES	(145 071 959)	(185 998 000)	(189 450 000)	(230 985 000)	(276 522 700)	(330 773 400)
CONTRACTED SERVICES	(1 796 927)	(1 135 184)	(1 712 459)	(2 065 000)	(2 290 000)	(2 538 000)
GRANTS & SUBSIDIES PAID (F4.2)	0	(4 600 000)	(4 200 000)	(7 250 000)	(7 910 000)	(8 636 000)
GENERAL EXPENSES - OTHER	(3 429 676)	(39 906 585)	(39 589 386)	(9 218 502)	(9 003 822)	(9 587 898)
LOSS ON DISPOSAL OF PROPERTY, PLANT & EQUIPMENT	0	0	0	0	0	0
CONTRIBUTIONS TO/(FROM) PROVISIONS	0	0	0	0	0	0
TOTAL DIRECT OPERATING EXPENDITURE	(202 923 628)	(295 176 344)	(293 816 696)	(315 426 868)	(367 445 772)	(429 718 716)
INTERNAL TRANSFERS						
INTEREST - INTERNAL BORROWINGS	0	0	0	0	0	0
INTERNAL CHARGES (Activity Based Costing)	(17 654 227)	(18 882 414)	(19 826 842)	(24 640 883)	(26 641 759)	(29 201 153)
TOTAL INDIRECT OPERATING EXPENDITURE	(17 654 227)	(18 882 414)	(19 826 842)	(24 640 883)	(26 641 759)	(29 201 153)
TOTAL OPERATING EXPENDITURE	(220 577 855)	(314 058 758)	(313 643 538)	(340 067 751)	(394 087 531)	(458 919 869)
OPERATING SURPLUS / (DEFICIT)	40 856 786	(751 227)	1 526 427	40 261 990	51 873 452	63 902 962
LESS TAX	0	0	0	0	0	0
OPERATING SURPLUS / (DEFICIT) AFTER TAX	40 856 786	(751 227)	1 526 427	40 261 990	51 873 452	63 902 962
CROSS SUBSIDISATION	0	0	0	0	0	0
PLUS INTERESTS IN ENTERPRISES NOT WHOLLY OWNED	0	0	0	0	0	0
SURPLUS / (- DEFICIT) AFTER TAX, CROSS SUBSIDIES	40 856 786	(751 227)	1 526 427	40 261 990	51 873 452	63 902 962
OTHER ADJUSTMENTS AND TRANSFERS						
DIVIDENDS PAID (Municipal Entities Only)	0	0	0	0	0	0
ASSET FINANCING RESERVE (AFR)	(4 314 274)	(4 381 000)	(4 381 000)	(6 059 232)	(8 016 364)	(9 989 445)
HOUSING DEVELOPMENT FUND	0	0	0	0	0	0
DEPRCIATION RESERVE EX AFR	0	14 126 272	8 426 795	11 111 316	14 061 567	14 188 291
DEPRCIATION RESERVE EX GOVT GRANTS	0	0	0	0	0	0
DEPRCIATION RESERVE EX DONATIONS & CONTRIBUTIONS	0	669 082	744 229	944 229	1 014 766	1 146 391
SELF INSURANCE RESERVE	(200 000)	(210 000)	(210 000)	(220 000)	(231 525)	(243 100)
REVALUATION RESERVE	0	0	0	0	0	0
OTHER	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURE AFTER ADJUSTMENTS	(225 092 129)	(303 854 404)	(309 063 514)	(334 291 438)	(387 259 087)	(453 817 732)
CHANGE TO UNAPPROPRIATED SURPLUS / (ACCUMULATED DEFICIT)	36 342 513	9 453 127	6 106 451	46 038 303	58 701 896	69 005 099
LESS CAPITAL GRANTS RECOGNISED	(7 701 087)	(10 000 000)	(10 000 000)	(1 440 000)	(10 000 000)	(10 000 000)
NET OPERATING SURPLUS / (DEFICIT)	28 641 426	(546 873)	(3 893 549)	44 598 303	48 701 896	59 005 099

Internal Department: Electricity Services

Location of SDBIP	www.stevetshwetelm.gov.za/treasury.html	
Description of services	<p>The distribution and transformation of electrical energy as a function of the municipality is administered as follows and include:</p> <ul style="list-style-type: none"> • Maintenance of existing electricity networks consisting of lines, cables, switchgear and transformers • Provide infrastructure for new developments • Responsible for the acquisition, transformation and distribution of bulk electricity • Operation and maintenance of networks and substations • Ensure sustainable, affordable, effective and efficient access to electricity for its residents, businesses and industrial sector • Management and metering of electricity to reduce losses and power interruptions • Provide free basic electricity for indigents 	
Senior management structure	<p>The Electricity Department is headed by the Senior Manager Electricity Services, which forms part of the directorate Technical & Facilities, and is headed by the Executive Manager Technical & Facilities, Mr. Edson Waramba.</p>	
ALIGNMENT WITH IDP		
STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY		
STRATEGIC OBJECTIVE: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
To ensure sustainable supply of electricity by developing new infrastructure while upgrading and maintaining existing networks throughout the MP313 area.	<p>Installation of new bulk infrastructure to cater for increased demand.</p> <p>Installation and upgrade of infrastructure and equipment to render a service.</p> <p>Improving institutional efficiency and capacity building.</p> <p>Provide infrastructure and connections to all new developments when required.</p>	<p>Maintain / upgrade existing infrastructure</p> <p>Plant & equipment IT equipment & software Enhance security</p> <p>Electrification of new developments</p> <p>Maintain / upgrade existing infrastructure</p>
To ensure an effective free basic services.	Provide area lighting where required.	Effective basic electricity
To provide integrated energy efficiency management.	All new and existing fittings to be energy savings fitting	Energy efficiency and conservation
To ensure the continuous provision of free basic services to all indigents.	<p>Implement free basic electricity policy.</p> <p>Document and implement free alternative energy policy.</p>	Effective basic electricity
To encourage the use of alternative energy to consumers with or without access to the existing electricity grid.	By developing a policy and encouraging the utilization of alternative energy.	Energy efficiency and conservation
To ensure security and continuity of electricity supply to all STLM licensed areas.	By community involvement and discouraging tampering, using real time monitoring system.	Enhance security
ALIGNMENT WITH IDP		

STRATEGIC GOAL: COST EFFECTIVE AND SUSTAINABLE SERVICE DELIVERY		
STRATEGIC OBJECTIVE: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure		
OBJECTIVES	STRATEGIES	PROGRAMME NAME
Changes to service levels	No changes to current service levels are expected over the term covered by the medium revenue and expenditure framework.	
Summary of revenue and expenditure	The detailed operating revenue by source, operating and capital expenditure by type is attached in the schedules which follow.	
Capital programme	<p>The five year capital programme is attached. The full detail is contained in the SDBIP document.</p> <p>Key capital expenditures include:</p> <ul style="list-style-type: none"> R10,2-million for effective basic electricity R7,3-million for electrification of new developments R0,1-million for enhance security R0,1-million for furniture & office equipment R0,05-million for maintain / upgrade buildings R10,6-million for maintain / upgrade existing infrastructure R1,1-million for plant & equipment R2,2-million for new and replacement of vehicles <p>The capital programme of the Electricity Department amounts to R31,68-million and represents 15,29% of the overall capital programme of the municipality for the 2011/2012 financial year.</p>	

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Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040307	ELECTRICITY	ADDITIONAL MUNICIPAL BUILDINGS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0000241	NEW GARAGES FOR 6 VEHICLES	GARAGES FOR VECHILES OF NEW APPOINTMENTS	ALL	CRR	-	-	-	400,000	300,000
MP040307	ELECTRICITY	EFFECTIVE BASIC ELECTRICITY	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000307	AERORAND NEW SUBSTATION	NEW PRIMARY SUBSTATION AND SUPPLIES TO AERORAND AND VICINITY HV YARD OF SUB	AEROR AND	CRR	-	-	2,000,000	2,000,000	-
MP040307	ELECTRICITY	EFFECTIVE BASIC ELECTRICITY	ED	ER	SD9	710	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008275	ELECTRICAL CONNECTIONS	NEW CONNECTIONS	ALL	CRR (REV)	1,100,000	1,100,000	1,100,000	1,100,000	1,200,000
MP040307	ELECTRICITY	EFFECTIVE BASIC ELECTRICITY	ED	ER	SD9	710	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008189	ELECTRICAL CONNECTIONS PRE PAID	NEW CONNECTIONS	ALL	CRR (REV)	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000
MP040307	ELECTRICITY	EFFECTIVE BASIC ELECTRICITY	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000209	ENERGY SAVING - SMART METERING	STREETLIGHT CONTROL - ENERGY SAVING FITTINGS - INTELEGANT METERING ETC	ALL	EFF	-	5,000,000	5,000,000	5,000,000	-
MP040307	ELECTRICITY	EFFECTIVE BASIC ELECTRICITY	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000254	GHOLFSIG SUPPLY AREA	EXPANSION OF HV/MV BULK INFRASTRUCTURE TO COMPLETE 3RD FASE LT PANNELS	ALL	EFF	-	-	-	2,000,000	2,000,000
MP040307	ELECTRICITY	EFFECTIVE BASIC ELECTRICITY	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1100175	HENDRINA SUBSTATION	QUALITY OF SUPPLY UPGRADE RELIABLE SUPPLY BUISNESS DEVELOPMENT	59	EFF	-	-	500,000	10,000,000	-
MP040307	ELECTRICITY	EFFECTIVE BASIC ELECTRICITY	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000309	LANG SUPPLY AREA	EXPANSION OF HV/MV BULK INFRASTRUCTURE	14;16	EFF	2,000,000	2,000,000	-	-	-
MP040307	ELECTRICITY	EFFECTIVE BASIC ELECTRICITY	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0900237	NASARET NEW SUBSTATION	PROVISION OF ELECTRICITY TO THE COMMUNITY OF NASARET	INST	EFF	2,000,000	-	-	-	-
MP040307	ELECTRICITY	EFFECTIVE BASIC ELECTRICITY	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200091	RDP HOUSE CONNECTIONS	CONNECTION TO RDP HOUSES	MP313	CRR	500,000	500,000	500,000	500,000	500,000
MP040307	ELECTRICITY	EFFECTIVE BASIC ELECTRICITY	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000170	RONDEBOSCH SUB	NEW 11KV SUBSTATION AT EXT 22 TO SUPPLY NEW DEVELOPMENTS IN RONDEBOSH	17	EFF	1,000,000	-	4,000,000	-	-
MP040307	ELECTRICITY	EFFECTIVE BASIC ELECTRICITY	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200093	RONDEBOSCH SUB	INSTALLATION OF A SUB STATION IN RONDEBOSCH 0	MP313	INEP	-	10,000,000	4,800,000	-	-
MP040307	ELECTRICITY	EFFECTIVE BASIC ELECTRICITY	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0000111	SIPRES SUPPLY AREA	EXPANSION OF HV/MV BULK INFRASTRUCTURE	12;21;23	EFF	1,500,000	1,800,000	2,000,000	7,000,000	7,000,000

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Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200094	88KV CABLE	88KV CABLE GAS FOR FAULT PROTECTION	MP313	EFF	1,500,000	5,000,000	5,000,000	7,000,000	-
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200095	BANQUET HALL -MEDIUM FIRM SUPPLY	11KV CABELING AND SWITCHGEAR FOR ENGELS MEDIUM AND	MP313	CRR	640,000	-	-	-	-
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008190	BULK CONNECTIONS	INFRASTRUCTURE TO ACCOMMODATE DEVELOPMENT	1:17:19	CRR (REV)	900,000	900,000	900,000	900,000	900,000
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000326	ELECTRIFICATION DENNESIG NORTH (1000 STANDS)	ELECTRIFICATION OF DOMESTIC STANDS	DENNESIG	CRR (SERVIE)	-	-	-	-	800,000
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200096	ELECTRIFICATION HENDRINA EXT3 74ERVEN	ELECTRIFICATION OF 74 STANDS	MP313	CRR (SERVIE)	-	1,650,000	-	-	-
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1100161	ELECTRIFICATION INDUSTRIAL PARK	DEVELOP INDUSTRIAL STANDS	15	CRR (SERVIE)	-	800,000	4,000,000	4,000,000	4,000,000
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000327	ELECTRIFICATION KWAZA EXT 8 (400 STANDS)		EXT 8	EFF	300,000	1,200,000	1,400,000	-	-
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000173	ELECTRIFICATION OF KWAZA EXT 8 (400 STANDS)	THE ELECTRIFICATION OF EXT 8 IN KWAZA	19	INEP	-	-	2,600,000	-	-
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008176	EXTENSION 11: INDUSTRIAL ERVEN CONNECTIONS & MUNIS	2 MINI SUBS KIOSKS AND CABELING	15	CRR (SERVIE)	600,000	620,000	650,000	-	-
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200097	MIDWATER DEVELOPMENT	ELECTRICITY NETWORK TO SUPPLY PLANNED DEVELOPMENT	MP313	CRR	-	1,000,000	-	-	-
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000304	NEW ELECTRIFICATION NETWORK AERORAND SOUTH 618 ERV	ELECTRIFICATION OF DOMESTIC STANDS	AERORAND	CRR (SERVIE)	-	800,000	6,600,000	6,600,000	-
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0000189	PROVISION ELEC ROCKDALE PHASE 2 (1000 STANDS)	11KV LINK TO ROCKDALE AND ELECTRIFICATION OF 500 HOUSES	17	INEP	1,440,000	-	2,600,000	2,600,000	2,600,000
MP040307	ELECTRICITY	ELECTRIFICATION OF NEW DEVELOPMENTS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0000162	PROVISION ELECT ROCKDALE (500 STANDS)	ELECTRIFICATION OF 300 HOUSES	17	EFF	1,900,000	-	-	-	-
MP040307	ELECTRICITY	ENHANCE SECURITY	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000278	FENCING OUTDOOR EQUIPMENT T3	PALASADE FENCING TO PROTECT OUTDOOR SWITCHGEAR	ALL	CRR	50,000	50,000	60,000	70,000	-

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MP040307	ELECTRICITY	ENHANCE SECURITY	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200098	SECURITY CAMERAS AT SUB	SURVEILLANCE CAMERAS FOR WORKSHOPS ABD SUBSTATION	INST	CRR	100,000	100,000	100,000	100,000	100,000
MP040307	ELECTRICITY	FURNITURE & OFFICE EQUIPMENT	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000277	FURNITURE & EQUIPMENT - BULK FILERS	FURNITURE FOR ELECTRICAL DEPARTMENT DESKS- CHAIRS FILING SHELVES ETC	ALL	CRR (REV)	100,000	50,000	50,000	50,000	50,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE BUILDINGS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200101	ASCO LV CABLES	REPLACE OLD ASCO CABLES	MP313	CRR	300,000	300,000	300,000	300,000	300,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE BUILDINGS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200099	EXTENSION ADMIN OFFICES ELECTRICIANS	FIRE PROOF ROOM	MP313	CRR	50,000	100,000	-	-	-
MP040307	ELECTRICITY	MAINTAIN / UPGRADE BUILDINGS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200102	REABOTHA LV LINE	REROUTE LV ABC AT REABOTHA	MP313	CRR	-	200,000	-	-	-
MP040307	ELECTRICITY	MAINTAIN / UPGRADE BUILDINGS	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200100	REPLACE STOLEN SERVICES	REPLACEMENT OF SERVICES STOLEN	MP313	CRR	500,000	500,000	500,000	500,000	600,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008080	HT LINKS	PRIMARY MV LINKS TO NEW DEVELOPMENTS	ALL	EFF	2,000,000	1,000,000	1,000,000	1,200,000	1,300,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008077	INSTALL RING MAIN UNITS	REPLACEMENT OF 6 REDUNDANT SWITCHGEAR TO IMPROVE SERVICE DELIVERY	ALL	EFF	900,000	1,000,000	1,100,000	1,200,000	1,300,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008079	NETWORK REINFORCEMENT	UPGRADING OF INFRASTRUCTURE TO ACCOMMODATE GROWING DEMAND	ALL	EFF	800,000	1,000,000	1,000,000	1,200,000	1,300,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0000029	REPLACE 11KV SWITCHGEAR	REPLACEMENT OF REDUNDANT SWITCHGEAR TO IMPROVE SERVICE DELIVERY	ALL	EFF	-	-	5,000,000	5,000,000	5,000,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200120	REPLACE CABLES IN PROBLEM AREAS	REPLACE CABLES IN PROBLEM AREAS	MP313	EFF	1,000,000	-	-	-	-
MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008211	REPLACE CONTROL CABLE	REPLACE FAULTY MV CONTROL CABLES FOR PROTECTION	9	EFF	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008076	REPLACE LT OVERHEAD LINES	REPLACE OLD OVERHEAD LINES WITH UNDERGROUND CABELING	14;16	EFF	-	-	1,200,000	1,200,000	1,300,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008071	REPLACE METER KIOSKS	REPLACEMENT OF 30 UNSAFE METER KIOSKS	ALL	CRR	150,000	180,000	200,000	200,000	200,000

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MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008206	REPLACE MINI SUBSTATIONS	REPLACEMENT OF 3 MINI SUBS	ALL	EFF	900,000	900,000	1,100,000	1,200,000	1,300,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008212	REPLACE MV CABLE	REPLACE 300M FAULTY MV UNDERGROUND CABLES	ALL	EFF	2,500,000	1,300,000	1,300,000	1,500,000	2,000,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008068	REPLACEMENT OF PPM'S	REPLACEMENT OF 60 FAULTY PPM METERS	ALL	CRR	100,000	100,000	150,000	150,000	200,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0900192	RTU REPLACEMENT	REPLACE AND UPGRADE 3 RTU EQUIPMENT IN SUBSTATIONS	ALL	CRR	450,000	500,000	500,000	500,000	500,000
MP040307	ELECTRICITY	MAINTAIN / UPGRADE EXISTING INFRASTRUCTURE	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008204	UPGRADE LT OVER HEAD HENDRINA	UPGRADE 200M OF OLD OVERHEAD LT LINES	18	EFF	-	-	1,000,000	1,400,000	1,500,000
MP040307	ELECTRICITY	PLANT & EQUIPMENT	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200106	CABLE CAR	REPLACE EXISTING CABLE CAR 1	INST	CRR	500,000	-	-	-	-
MP040307	ELECTRICITY	PLANT & EQUIPMENT	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008191	CABLE LOCATOR	CABLE LACATOR TO DETECT CABLES	ALL	CRR (REV)	100,000	-	200,000	-	-
MP040307	ELECTRICITY	PLANT & EQUIPMENT	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200103	CABLE REAL TIME MONITORING	DEVICE TO MONITOR CABLE TO REDUCE THEFT	MP313	CRR	200,000	200,000	200,000	-	-
MP040307	ELECTRICITY	PLANT & EQUIPMENT	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1100174	EQUIPMENT	SERVICE PROVISION INSTITUTIONAL TOOLS TO DO WORK PROVIDING TOOLS TO DO WORK	ALL	CRR	200,000	200,000	200,000	200,000	250,000
MP040307	ELECTRICITY	PLANT & EQUIPMENT	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200104	MOBILE GENERATOR	NEW STANDBY GENERATOR ON WHEELS	INST	CRR	-	1,300,000	-	-	-
MP040307	ELECTRICITY	PLANT & EQUIPMENT	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000143	PPM TESTER	TESTER FOR THE TESTING OF PPM & CONVENSIONAL METERS	ALL	CRR	100,000	-	-	-	-
MP040307	ELECTRICITY	PLANT & EQUIPMENT	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200105	TESTING EQUIPMENT	REPLACEMENT EXISTING EQUIPMENT IN VETO	INST	CRR	-	-	-	-	1,000,000
MP040307	ELECTRICITY	VEHICLES	ED	ER	SD9	750	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008108	LDV 'S REPLACEMENT	REPLACE 2 LDV S	ALL	CRR	600,000	650,000	650,000	650,000	650,000
MP040307	ELECTRICITY	VEHICLES	ED	ER	SD9	750	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0000236	10 TON TRUCK WITH CRANE	NEW CRANE TRUCK FOR CABLE- TRANSFORMER ETC LIFTING & TRANSPORTING	ALL	CRR	-	-	-	2,000,000	-

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MP040307	ELECTRICITY	VEHICLES	ED	ER	SD9	750	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008107	LDV - NEW POSTS	1 VEHICLE FOR NEW APPOINTMENTS	ALL	CRR	200,000	-	250,000	-	400,000
MP040307	ELECTRICITY	VEHICLES	ED	ER	SD9	750	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0000233	LDV'S WITH HYDRAULIC PLATFORMS (STREETLIGHTS)	1 VEHICLE FOR STREETLIGHT MAINTENANCE	ALL	CRR	700,000	-	-	-	700,000
MP040307	ELECTRICITY	VEHICLES	ED	ER	SD9	750	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200115	NEW DOUBLE CAB LDV	VEHICLE FOR SERVICE DELIVERY	INST	CRR	350,000	-	-	-	-
MP040307	ELECTRICITY	VEHICLES	ED	ER	SD9	750	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200114	QUANTUM BUS	VEHICLE FOR SERVICE DELIVERY	MP313	CRR	350,000	-	-	-	-
MP040307	ELECTRICITY	VEHICLES	ED	ER	SD9	750	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008109	REPLACE CHERRY PICKER BPK488 MP	REPLACE STREETLIGHT TRUCK	ALL	CRR	-	-	-	720,000	-
MP040307	ELECTRICITY	VEHICLES	ED	ER	SD9	700	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200107	TESTING VEHICLE	REPLACE VETO	INST	CRR	-	-	-	-	300,000
									TOTAL				31,680,000	45,100,000	62,810,000	71,540,000	42,650,000

CAPITAL BUDGET 2011/2012 - 2015/20016

Combined Code	Function	Program Name	New Main	New Sub	IDP Code	Cost Centre	Responsible	Proj No	Proj Output	Deliverables	Ward	Adj Fund Source Concept	Approved 2011/2012	Approved 2012/2013	Approved 2013/2014	Approved 2014/2015	Approved 2015/2016
MP040307	ELECTRICITY	IMPROVE STREET LIGHTING	PS	SL	SD4	731	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200108	ENERGY SAVING-STREET LIGHTING	INSTALLING ENERGY SAVING STREET LIGHTING	MP313	CRR	1,000,000	100,000	1,000,000	1,000,000	1,000,000
MP040307	ELECTRICITY	IMPROVE STREET LIGHTING	PS	SL	SD4	731	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200112	HIGHMAST LIGHTING LOW INCOME AREAS	INSTALLING HIGHMAST LIGHTING	MP313	MIG	-	2,240,000	2,440,000	1,120,000	1,200,000
MP040307	ELECTRICITY	IMPROVE STREET LIGHTING	PS	SL	SD4	731	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0000094	KWAZA EXTENSION 8 HIGHMAST	NEW HIGHMASTS FOR NEW DEVELOPMENTS	2	MIG	-	-	960,000	-	-
MP040307	ELECTRICITY	IMPROVE STREET LIGHTING	PS	SL	SD4	731	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1100187	OR TAMBO STREETLIGHTS	AREA LIGHTS UPGRADING IMPROVE CBD OR THAMBO	16	EFF	-	-	1,000,000	1,100,000	1,200,000
MP040307	ELECTRICITY	IMPROVE STREET LIGHTING	PS	SL	SD4	731	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0000097	ROCKDALE TOWNSHIP HIGHMAST	NEW HIGHMASTS FOR NEW DEVELOPMENTS	17	MIG	880,000	-	-	-	-
MP040307	ELECTRICITY	IMPROVE STREET LIGHTING	PS	SL	SD4	731	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200110	STREET LIGHTS MAIN ENTRANCE ROADS	INSTALLING STREET LIGHTS ON THE MAIN ENTRANCE ROAD	MP313	CRR	500,000	300,000	300,000	300,000	300,000
MP040307	ELECTRICITY	IMPROVE STREET LIGHTING	PS	SL	SD4	731	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200109	STREETLIGHTING FITTING UPGRADE	UPGRADING OF STREET LIGHTS	MP313	CRR	600,000	600,000	600,000	600,000	600,000
MP040307	ELECTRICITY	IMPROVE STREET LIGHTING	PS	SL	SD4	731	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1100179	STREETLIGHTS 618 STANDS AERORAND SOUTH	STREETLIGHTS FOR NEW STANDS AREA LIGHTS SECURITY	13	CRR (SERVIC E)	-	-	770,000	830,000	-
MP040307	ELECTRICITY	IMPROVE STREET LIGHTING	PS	SL	SD4	731	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200113	STREETLIGHTS HENDRINA EXT3 -74ERVEN	STREETLIGHTS FOR 74 ERVEN	MP313	CRR	-	185,000	-	-	-
MP040307	ELECTRICITY	IMPROVE STREET LIGHTING	PS	SL	SD4	731	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1200111	STREETLIGHTS INDUSTRIAL PARK 164 ERVEN	STREETLIGHTS FOR 164 INDUSTRIAL ERVEN	MP313	CRR (SERVIC E)	-	-	720,000	700,000	700,000
MP040307	ELECTRICITY	IMPROVE STREET LIGHTING	PS	SL	SD4	731	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	1000276	STREETLIGHTS/HIGHMASTS	4 NEW HIGHMASTS FOR AREA LIGHTING	ALL	CRR	800,000	800,000	800,000	800,000	800,000
MP040307	ELECTRICITY	IMPROVE STREET LIGHTING	PS	SL	SD4	731	SENIOR MANAGER ELECTRICAL ENGINEERING SERVICES	0008098	UPGRADE OF EXISTING HIGH MASTS (20)	REPLACE DEFECTIVE OR DANGEROUS EQUIPMENT ON HIGH MASTS	ALL	CRR	200,000	200,000	200,000	200,000	200,000
									TOTAL				3,980,000	4,425,000	8,790,000	6,650,000	6,000,000